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94
Moscow plants a red flag in the Pacific, Page 3

Austria	Sch. 20	Iceland	Re 25.00	Portugal	Lsc. 80
Bahrain	Dr 0.60	Iraq	1.1500	S. Africa	Rps. 6.00
Belgium	Br 45	Japan	Y550	Singapore	SS 4.10
Canada	CS 1.00	Jordan	Ps 5.00	Egypt	Ps 12.5
Denmark	DKr 2.70	Kuwait	45.500	S. Korea	Rp 30
Egypt	Ps 2.00	Lithuania	DKr 2.00	Sweden	Sk 7.00
Finland	Frk 5.50	Latvia	DKr 2.00	Switzerland	CH 2.20
France	Fr 7.00	Lebanon	DKr 2.00	Yugoslavia	Y165.45
Germany	DM 2.20	Malaysia	Re 2.75	Tunisia	Dr 8.00
Greece	Dr 80	Mexico	Ps. 300	Turkey	L 350
Hong Kong	HKS 12	Philippines	Ps. 20	U.S.A.	\$1.00
Iceland	Dr 0.60	Reykjavik	Dr 0.75		
Japan	Y550	Reykjavik	Dr 0.75		
Malta	Ps. 15	Reykjavik	Dr 0.75		

World news

Soviets seek talks on Salt 2 decision

Japan's May trade surplus at \$8bn

The Soviet Union has proposed a special meeting with the US in Geneva later this month to discuss President Ronald Reagan's decision to abandon the Salt 2 arms control treaty, according to US officials. The administration, which is reported to be divided on how to reply to the proposal, is to discuss its response this week.

Mr Mikhail Gorbachev, the Soviet leader, has criticised the US for obstructing progress in East-West disarmament talks, and chided western European Nato members for failing to moderate US policies. He told the Polish Communist Party Congress that despite a whole series of East bloc arms proposals this year, "the issue has not moved forward an inch." Page 2

Chernobyl treatment

Soviet scientists seeking to clean up land contaminated in the Chernobyl nuclear accident in April are considering chemical treatment of fields around the damaged power plant, Tass newsagency said.

Cabinet shakeup

Canadian Prime Minister Brian Mulroney unveiled sweeping changes in his Cabinet including the appointment of Mr Don Mazankowski as deputy Prime Minister as part of a mid-term shakeup. Page 4

Pope sees obstacle

Pope John Paul has told the Archbishop of Canterbury the ordination of women priests in some Anglican churches poses an "increasingly serious obstacle" to progress towards eventual reunion with Rome, the Vatican said.

Royal visit

King Juan Carlos of Spain arrived in Dublin for a three-day state visit, the first by a Spanish head of state to Ireland.

Hoffmann jailed

Alleged West German neo-Nazi Karl-Heinz Hoffmann was jailed for 9½ years in Nuremberg on assault, kidnap, forgery and arms of fences, after a two-year trial.

Police chief ousted

Peru's Government dismissed General Maximino Andres Martinez, the chief of the country's semi-autonomous Republican Guard police force three days after President Alan Garcia accused its members of executing at least 100 prison inmates.

Italian arrested

Italian police in Naples arrested Piero Verrone, alleged to be a Mafia member involved in one of the largest heroin processing and shipping organisations in Sicily.

Australians strike

Thousands of Australian dock workers began an indefinite strike, the first major industrial conflict since a wages authority ruling last week giving only minimal pay increases this year. Page 3

Trophy withheld

American Merchant Marine Museum refused to give Richard Burton the Hales Owen trophy, saying it was for liners, not "toy boats."

Pasternak returns

Disgraced Soviet writer Boris Pasternak is to be honoured with a mural, and his banned novel Doctor Zhivago may be published. Page 2

Punjab protest

Many thousands of Hindus closed their shops and business establishments in various towns in the north-western Indian state of Punjab to protest against the continued killings of members of their minority community by Sikh terrorists.

Business summary

Japan's May trade surplus at \$8bn

JAPAN'S trade surplus rose to a record \$6.3bn in May, with exports up 2.4 per cent on the same month last year. Page 6

DOLLAR fell in London to DM 2.2015 (DM 2.2045); FF 7.02 (FF 7.03); SF 1.7955 (SF 1.8075); and Y163.70 (Y165.45). On Bank of England figures the dollar's index fell to 114.4 from 115.0. Page 29

STERLING rose in London to \$1.5225 (\$1.5265); DM 3.3750 (DM 3.3725); SF 2.7525 (SF 2.7650); FF 10.7515 (FF 10.7325) but fell to Y250.75 (Y253.00). The pound's exchange rate index remained unchanged at 76.2. Page 29

EUROPEAN stock markets were mixed yesterday. The FT Ordinary index rose 12.7 to 1,357.1. Government stocks were marked lower. Page 36

TOKYO stocks returned to their record breaking ways. The Nikkei average rose 106.77 to 17,854.19. Page 36

GOLD rose \$3.5 to \$347.50 on the London bullion market. It also rose in Zurich to \$347.55 from \$344.65. In New York, the Comex August settlement was \$347.70. Page 28

LONDON equities made a slow start to the new trading account but the FT Ordinary index rose 12.7 to 1,357.1. Government stocks were marked lower. Page 36

EUROPEAN stock markets were mixed yesterday. The FT Ordinary index rose 12.7 to 1,357.1. Government stocks were marked lower. Page 36

WALL STREET: at 3pm, the Dow Jones industrial average was up 10.55 at 1,895.81. Page 36

FRANCE Government has decided to reduce the maximum budget that foreigners will be allowed to have in newly privatised groups to 15 per cent. Page 2

ZURICH stock exchange today begins forward trading in Swiss bond warrants as a prelude to the introduction of a standardised traded-options system next year or in early 1988. Page 16

WING ON, troubled Hong Kong trading and financial group, is under investigation for possible violations of the territory's Companies Ordinance. Page 16

DAIMLER-BENZ, West German motor and industrial group, is planning a comprehensive restructuring of top management to mark its development into a broad-based high technology concern. Page 15

GREYHOUND, the US transport group, may have to abandon the inter-city bus market by the end of the year unless it can improve margins and win further concessions from unions. Page 15

PHILIPPINES Government commission formed to investigate companies linked to deposed President Marcos, seized all shares in the United Coconut Planters Bank. Page 17

CHICAGO Sun-Times' president and publisher Robert Page and an investor group led by Adler & Shavkin, New York-based management buy-out specialists, agreed to acquire the newspaper group from Rupert Murdoch for \$145m. Page 15

DATA GENERAL, US computer group, unveiled a wide-ranging restructuring plan which includes an expansion of its North American sales and engineering operations and further staff cuts. Page 15

CLUB Mediterranée, French holidays group, increased profits for the half year to April from FF 87m to FF 82m (\$11.7m) thanks to a strong improvement in the US. Page 15

A number of the unit trust prices on pages 25-27 have not been updated because of a computer problem in London.

Eureka go-ahead for 62 projects worth \$2.1bn

BY GUY DE JONQUIERES IN LONDON

SIXTY-TWO joint development projects between European companies, totalling total spending of about \$2.1bn, were approved yesterday by ministers from 18 European governments as part of the Eureka programme of high-technology collaboration.

"The rapidly developing momentum of Eureka has been confirmed and increased," said Mr Paul Channon, Britain's Trade and Industry Secretary, who chaired the meeting of 40 ministers in London.

Eureka, which was first proposed by the French Government a year ago, is intended to improve the competitiveness of Europe's high-technology industries by encouraging joint development of commercial products and services by companies across Europe.

The projects approved yesterday are in addition to 10 approved last November. They range in size from a plan to develop new computer software tools worth 37m Ecu (\$33.7m) this year and to double next year.

The British Government will pay up to half the cost to UK companies of taking part in Eureka but has not said how much it expects to spend this year.

Italy has expressed concern that governments could run out of control and has called for full details of government support schemes to be published.

However, Mr Channon dismissed suggestions that the level of public funding for Eureka projects might invite complaints of retaliation from Europe's trading partners, particularly the US and Japan.

The ministers also agreed to admit Iceland as Eureka's 18th member. However, an application from Yugoslavia was rejected on the grounds that it does not have a market economy.

Establish a small Eureka secretariat in Brussels, to be headed by Mr Xavier Fels, a French official. It will act mainly as a clearing-house for French companies to spend on Eureka projects.

Study further ways of obtaining private venture capital for Eureka projects.

The ministers said in a communiqué that Eureka must be linked to the creation of a genuine Common Market. This point was emphasized on Friday by Mr Margaret Thatcher, the British Prime Minister, who said the programme must be led by private industry, not by governments.

Chairmanship of Eureka passed last night to Sweden from Britain. The next ministerial meeting is expected to be held in mid-December in Stockholm.

Project details, Page 9

AMC to assemble cars for Chrysler in US

BY PAUL TAYLOR IN NEW YORK

AMC, the troubled fourth largest US carmaker which is 45.1 per cent owned by Renault of France, is to assemble up to 150,000 four-wheel drive cars a year for Chrysler, the number three US car group.

The unusual contract assembly deal involves AMC's plant at Kenosha, Wisconsin. It is believed to be the first of its type among the big four US carmakers and reflects the contrasting fortunes of Chrysler and AMC, which has lost money in the past five years – including \$125m last year alone.

AMC has excess capacity because of a sharp slowdown this year in sales of its Renault Alliance and Encore sub-compact cars which are both produced at Kenosha. Chrysler, however, needs another assembly plant to produce its three dislodged 'M' car models which are currently made at Fenton, Missouri.

AMC will provide financing for the plant and said yesterday that it would recall 3,200 hourly and 300 salaried employees at Kenosha and Milwaukee for the project. The

company added that preparation for production of the Chrysler cars would begin immediately.

About 4,000 workers from the Kenosha plant are permanently laid off at present. It produced as many as 500,000 cars a year in the early 1980s, makes only about 90,000.

The companies did not disclose any financial details, which Chrysler said were "confidential"; however, there appears to be a major boost for the depressed town of Kenosha, AMC and AMC's controlling shareholder, Renault, which has pumped more than \$750m into the US car-maker to revive its product line since 1987.

In the first five months this year AMC, hurt by a fiercely competitive small car market, reported a 44 per cent decline in domestic manufactured car sales to 29,490 as it reported a \$18.9m first-quarter net loss, down from \$28m in the 1985 period.

Sales fell slightly to \$312m, the narrower loss largely reflected drastic cost-cutting programmes.

Daimler-Benz restudy, Page 15

Mexico expected to meet debt interest payments on schedule

BY OUR FOREIGN STAFF

MEXICO is expected to continue meeting interest payments on its foreign debt due this week despite its failure over the weekend to clinch an agreement with the International Monetary Fund on an economic policy programme that would unlock several billion dollars in fresh credit.

As confusion reigned among international banks yesterday over the country's intentions on its \$97bn foreign debt, Mexican officials remained tight-lipped about the result of talks, though a statement was expected in Mexico late last night.

Senior bankers said earlier reports that Mexico faced a debt service payment of more than \$1bn this week were erroneous. In fact the payment is much smaller, in the region of \$100m, and indications

were under strict instructions from the President's office not to reveal the contents of the Washington talks.

It is nevertheless being assumed in Mexico that last week's negotiations will lead to the rapid release of new finance, even before Mexico starts substantive negotiations with its creditor banks, from whom it is seeking concessions which would lighten its debt service burden.

A new agreement with the IMF would be worth about \$1bn. Mexico is still expecting two \$300m loans from the World Bank, one to support its import liberalisation programme, and the other to help housing reconstruction after last September's earthquakes.

Mexico looks to IMF, Page 4

Lombard, Page 13

\$ falls sharply despite Japanese support

BY ROBIN PAULEY IN LONDON

THE DOLLAR fell sharply yesterday in spite of heavy intervention by the Bank of Japan anxious to prevent a dollar collapse just before next Sunday's general election.

The dollar slid from \$1.64 for the first time in six weeks after official figures in Tokyo showed a further substantial rise in Japan's record trade surplus. The announcement that Japan's surplus continues to rise was followed hard on the heels of Friday's US trade figures, which showed that the deficit level had deteriorated even more than expected.

Most of the pressure against the dollar was in Tokyo where persistent selling took the currency down to close at Y163.95 against Y165.83 on Friday. The fall occurred in spite of some of the heaviest intervention seen for some time by the Bank of Japan, which spent around \$400m on the US currency in an attempt to stop the yen rising too quickly.

Leaders of significant sections of Japanese industry have already complained that the yen is far too highly valued and is ruining their competitive edge. Further rises in its value so close to the election would be very embarrassing to Mr Yasuhiro Nakasone, the Prime Minister, who is seeking re-election.

The dollar has now fallen by about 40 per cent against the yen since last September but has been relatively stable in recent weeks, climbing back from a low of Y159.99 since May 12.

The dollar lost a little ground against most other major currencies, although the markets other than Tokyo were generally quiet.

There was some confusion surrounding cryptic remarks made by Mr Karl Otto Pohl, president of the Bundesbank, who indicated both that the West German central bank was reluctant to cut interest rates and that there would be some good news on report on West German monetary growth later this week.

There was some speculation in the market that this could mean that the discount rate will remain unchanged but that the Lombard rate – usually 1 percentage point above discount – will be cut if the annual rate of monetary growth has fallen back closer to the Bundesbank target range of 3.5 to 5.5 per cent. The growth rate has recently been 7 per cent and has been as high as 9 per cent.

A cut in West German interest rates might pave the way for a further cut in UK rates.

Currencies, Page 29

Opec quotas deadlock sends prices down

BY

JULY 1986

OVERSEAS NEWS

S. African unions discuss strike over detentions

BY ANTHONY ROBINSON IN JOHANNESBURG

OFFICIALS of South Africa's most powerful trade black trade union, the National Union of Mineworkers (NUM) were due to meet last night to discuss possible strike action in support of their demands for the release of the union's vice-president who has been detained under the state of emergency.

The detained official, who cannot be named in South Africa under the media restrictions which accompany the state of emergency is also the president of the Congress of South African Trade Unions (Cosatu), the recently formed super-federation which has 500,000 members. Six affiliated unions cover most of South Africa's strategic industries from mining, through transport to the food industry.

The central executive committee (CEC) of Cosatu has called a special meeting today at an undisclosed venue to discuss what one key member described yesterday as "the action to take in the light of the detention of our leaders."

According to the NUM, which is the biggest union in Cosatu at least nine of its top regional and national leaders have been detained although two of its most senior officials, Mr Cyril Ramaphosa, the general secretary, and Mr James Moltase, the NUM president, left the country after the emergency was declared. They will be in London today canvassing for support from British miners and other trade unions.

The labour monitoring group of Witwatersrand University reported last week that more than 900 trade union officials have been detained under the emergency, including the general secretary of the Metal and Allied Workers Union (MAWU), who again cannot be named. The state of trade union

Talks open on transfer of Macao to China

Talks opened yesterday on the transfer to China of Macao, the small enclave off the southern Chinese coast under Portuguese control for almost 450 years. Robert Thomson from Peking.

Concern about business confidence in Macao, the Portuguese delegation has been unwilling to discuss publicly the first round of talks, which are to last two days.

China is also very conscious of confidence in Hong Kong. Any sign of Portuguese discontent on Macao's future is likely to affect confidence over Hong Kong, which is only about 40 miles west of Macao.

The Chinese Government intends to employ the "one country, two systems" formula drafted for Hong Kong, allowing Macao to keep capitalism for at least 50 years. Portugal is unlikely to argue with that formula but is likely to use the talks as a means of pushing for better economic relations with China.

Punjab Hindus stage protest

Hundreds of thousands of Hindus closed their shops and businesses, establishments in many towns in the north-western Indian state of Punjab yesterday to protest against the continued killing of members of their minority community by Sikh terrorists.

The arrests also threaten to complicate wage bargaining in the engineering industry after the Steel and Engineering Industries Federation met the 15 unions involved last Friday to put their offer of between 11.5 and 17 per cent on basic rates. The six unions in the negotiation have declined the offer.

SMALL BUT distinct alarm bells rang in London, Washington and Canberra yesterday as the long arm of Soviet influence reached into the South Pacific to plant a carefully-positioned red flag.

The establishment of diplomatic relations between Moscow and the tiny island state of Vanuatu, formerly the Franco-British condominium of the New Hebrides, represents a mini-coup for the Russians. It marks another intrusion into a region long regarded as the preserve of the US and its allies and endows superpower rivalry with a new and exotic dimension.

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Father Walter Lini, Vanuatu's Prime Minister and a Roman Catholic priest, insisted yesterday that the move did not indicate a shift away from his country's non-aligned policy



Vanuatu has also asked the US to establish diplomatic ties.

However, Vanuatu already has relations with Libya, Nicaragua, Cuba, North Korea and Vietnam. It is also a staunch supporter of such causes as the

independence movements in New Caledonia and Polynesia, reinforcing Vanuatu's image as the most radical tax-haven in the Pacific.

As if all this were not enough for Western strategic planners, the Russians are close to negotiating a fishing agreement with Vanuatu which includes a request for shore facilities. Moscow successfully concluded an agreement with Kiribati, formerly the Gilbert Islands, last year and is wooing half a dozen other potential partners in the area.

The prospect of Russian trawlers bristling with electronic equipment loose in the South Pacific, said a Western diplomat, "depresses me beyond words."

The latest Russian gambit gives a new meaning to the phrase to fish in troubled waters. Decades of affection towards the US and its allies for pushing imperial Japan out of the region in World War II have been slowly eroded by conservatives in Washington call "benign neglect."

The idyllic but strategically vital backwaters of the South Pacific are seething with economic, social and political problems which the Soviet Union is poised to exploit.

The US retains the dominant power in the Pacific. Palau in the US trust territory, recently granted autonomy. The US has greater naval bases in the area and still provides Amchitka with superior military resources, although the which deposed President Ferdinand Marcos has placed a military base in the area.

The independence movement in New Caledonia and the growing opposition to French nuclear testing in the area have added to the air of uncertainty.

Beyond that, the row between New Zealand and the US over port facilities for American nuclear vessels has effectively wrecked the three-cornered defence treaty with Australia, reinforcing the impression of an alliance in disarray.

This was reinforced yesterday when Mr George Palmer, New Zealand's Deputy Prime Minister, said that US security guarantees offered under the Anzus treaty involved "considerable exaggeration."

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AMERICAN NEWS

US experts to monitor Soviet N-tests

By Stewart Flew in Washington

The leaders going to the US scientific lab this week Soviet Union to monitor nuclear tests said yesterday the programme demonstrated it was willing to accept that verification is longer an obstacle to a nuclear test ban or a moratorium. The view was put by Dr Charles Archembeau, a seismologist.

The verification programme is the result of a remarkable private initiative by a non-profit environmental organisation, the Natural Resources Defence Council. Under an agreement signed by Dr E. F. Velikhov of the Soviet Academy of Sciences, a group of US and Soviet scientists will over the next few months set up seismological equipment close to the main Soviet nuclear test site in Semipalatinsk to obtain more accurate information about vibrations from Soviet nuclear tests.

Similar verification equipment will later be established near the Nevada test site in the United States.

The data obtained will be made public a move which will, for example, permit the United States Government to check how often its records and form a judgment about whether the Soviet Union has been observing agreements limiting the size of nuclear tests.

Dr Thomas Cochran, a member of the US team from NRDC, said yesterday that the approach behind the private initiative was that if field teams obtained the test data first, it would be easier to negotiate an agreement limiting nuclear tests later. This, he said, contrasted with the effort to reach agreement at government level where the emphasis is first on negotiating an agreement and then putting it into practice.

The NRDC initiative could weaken a key US argument for opposing a test ban agreement, namely that it could not be properly verified.

In addition, both the US and the Soviet Union will obtain information about seismological disturbances resulting from nuclear tests which they would not otherwise be able to obtain.

Mexico looks to IMF for appreciation of its efforts

THE MEXICAN team which is in Washington to renegotiate payment terms on the country's \$37bn (£24.6bn) foreign debt has hit a wall of implausible arithmetic.

This year's loss of around \$8bn revenue as a result of the oil price collapse is equivalent to 1/20th of Mexico's gross domestic product; two-fifths of its exports; one-seventh of the budget; the whole public sector wage bill; and twice the planned public investment this year.

More emotively, it is almost equal to last year's interest payments and three-quarters of total service payments on the foreign debt.

But in their search for concessions from their creditors, the Mexicans may only want to underline the generally recognise consequences of the oil shock. They also want to drive home another set of figures representing the achievements — and in particular the cuts — of the past 3½ years since Mexico's 1982 financial collapse.

Mexican officials do not believe that the economic significance of these achievements, and the social and political risks attached to the cuts, have been properly absorbed by the country's creditors or by the International Monetary Fund, with which Mexico now hopes to break a deadlock since the autumn in negotiations on a new economic programme.

"We have cut back very sharply and we can prove it," says one senior, orthodox financial official. "Show us where realistically we can cut more

.... except on the one major outstanding item which is our debt service bill."

The Government vigorously denies that it has not been cutting its coat according to the diminishing cloth since the debt crisis first broke in August 1982.

According to Mr Carlos Salinas, the Planning Minister, public spending as a portion of GDP has been reduced from 32 per cent in 1981 to 19 per cent this year, real public investment from 11 to 3 per cent of GDP, in line with the collapse of oil revenues from \$21bn in 1981 to an expected \$8bn this year.

Public sector enterprises in the same period have been reduced from 1,155 to 820, with a further 123 companies due to be sold or closed imminently. In an unprecedented move, the Government closed a major state steel producer, Fundidora Monterrey, last month.

There will have been no growth over the period as a whole by the end of this year and real wages have been depressed by about 45 per cent for that half of the 25m workforce with full-time jobs.

Subsidies have been cut back radically and even dangerously. Consuposur, or, in effect, the state-owned company which produces or buys and then distributes subsidised staple foods, has cut subsidies by a full 70 per cent since 1982, its officials say.

This year's maize subsidy — for the tortillas which are the staple diet of the poor — will be around Peso 100,000 (£20,000).

It is not clear how much has been saved, but it is known that Consuposur had kept up last year's subsidy level. In

the US, meanwhile, government spending on agricultural price support has doubled in the past year, officials point out.

Officials also point to what

has been achieved in structurally reforming the economy. Imports have been liberalised, with 82 per cent in volume terms now free from import licences, while Mexico has overcome a generation of nationalist-inspired trade isolationism and applied to join the General

and insurance houses which—

aided by legislative liberalisation—have become a dynamic alternative to the state banks and now channel a fifth of national savings.

Officials admit to "errors of instrumentation" in areas like trade and foreign exchange policy, but dismiss claims that Mexico's foreign investment laws are restricted. "Anybody who wants to put money into

debt relief and new money.

"Capital flight under this Government has been virtually insignificant, despite the efforts of certain of our creditors who facilitate it," one official says tartly. The Bank of Mexico last month issued a strongly worded rebuttal of a Morgan Guaranty study which claimed that \$17bn had left the country as capital flight—nearly 10 times the central bank estimate—since Mr de la Madrid took office at the end of 1982.

Several officials have taken to using a comparison with Britain under Mrs Thatcher, calculating the total British capital outflow to be about 15 per cent of the whole Mexican foreign debt—but you call it

debt relief and new money.

The Mexicans are resentful and perplexed in a space of less than 18 months they have been relegated from top of the Latin America debtors' class to dunces—and this precisely during the period when they have seen their oil incomes cut by nearly two-thirds, suffered earthquakes which will cost them about \$600m and had no new external funds.

A good part of the wrangle with the IMF over the size of this year's budget deficit concerns the effect of this foreign exchange starvation. The Mexicans regard this year's likely deficit of 13 per cent of GDP as inevitable and want any agreed targets for reducing it moved to the end of next year. The fund wanted to hold them to something like the pre-oil shock target of 5.1 per cent, though it now appears to have renounced considerably.

The Mexicans want to cast a rather different light on foreign exchange cash flow. Mr Salinas, for example, last week pointed out that Mexican achievements have been won with no net foreign credit in the last 18 months and with total net external financing in the last 4½ years equivalent to what Mexico was lent in the single, pre-debt crisis months of September 1981.

In the Government's view,

Mexico has had little reward

for its efforts. The World Bank's \$500m loan to support import liberalisation, one official stressed, has still to be released one year after Mexico introduced its basic reforms.

Some members of the de la

Madrid Government, go further, arguing that Mexico's creditors are spuriously using issues like foreign investment and capital flight to undermine its case for

reform.

"They are asked us to take 20 per cent of exports a year off import licensing and we did 82 per cent in one go,"

Agreement on Tariffs and Trade (GATT). The de la Madrid Government feels it has had little reward for restructuring its economy according to the wishes of its creditors, David Gardner writes

Colombia ready for Pope's visit

By SARITA KENDALL IN BOGOTÁ

POPE John Paul II arrives in Colombia tomorrow for a week long visit to a country strained by political violence and natural disasters.

The country's Bishops' conference has called on Colombians to ensure that not a drop of blood is spilled during the Pope's stay. The M-19 guerrilla group has promised a ceasefire, the first such gesture since peace talks with the Government of President Belisario Betancur broke down last year.

The Nevado del Ruiz volcano, which erupted last November and the town of Armero once again became highly active. It seems doubtful whether the Pope will be able to go to the cross-studded, barren plain where more than 21,000 people lie buried beneath

the mud avalanche that followed the eruption.

Instead he may visit Lerida, a small town nearby now swollen with refugees who have moved there from Popayan. Paul will also be visiting Colombian Indians in the city of Popayan, which was torn apart by an earthquake in 1983 and lies on the slopes of a major combat zone.

In 1985 Colombia played host to the Latin American Bishops' conference which produced the church's first major statement on fighting social injustice and institutionalised violence. Pope Paul VI opened the conference and since then the theology of liberation has acquired a huge following in Latin America.

Although its proponents have been in conflict with Rome, Pope John Paul II comes to

Colombia after making conciliatory statements about liberation theology, apparently prompted by thousands of letters from grass roots church communities there.

Colombia's Roman Catholic hierarchy is more conservative and less divided than the church in other Latin American countries but at least six priests are fighting with guerrilla movements.

In recent weeks seminaries and churches have been taken over briefly by guerrilla and paramilitary groups, who have ridden into the front door of Cardinal Lopez Tejada's residence.

The Pope's main theme in Colombia will be peace—an issue which has also absorbed most of President Betancur's efforts during his four years in office.

Take-home pay for a Boeing

767 pilot with 30 years' flying experience is about \$1,200 per month, some 30 per cent below that of an Austral pilot and around a quarter of the salary many international airlines pay experienced pilots.

This is the seventh mini-devaluation since the Austral was introduced in June last year and, in effect, closes the gap between the official and parallel exchange rates in the local money markets. The official rate now stands at 0.89 Austral to the US dollar, representing a fall of 10 per cent.

Mr Marshall said the pilots had been promised a "full support" by the 165,000-strong International Federation of Airline Pilots' Associations.

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Take-home pay for a Boeing

Argentine airline pilots threaten strike action

BY THE COONE IN BUENOS AIRES

ARGENTINA'S troubled international airline, Aerolineas Argentinas, faces a total shutdown today for the second time in two weeks. The state-owned company's 560 pilots have threatened "an indefinite strike" bringing to a climax a dispute over salaries which has been simmering for the past 20 months.

Mr Oscar Marshall, a spokesman for the pilots' association (Apla), said his members were seeking pay parity with another state airline, Austral, "a claim which was accepted as just by an independent arbitrator in May but which was overruled by the Labour Ministry."

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Mulroney brings new blood into cabinet

By Bernard Simon in Toronto

MR BRIAN MULRONEY, Canada's Prime Minister, has sought to inject new vigour into his Progressive Conservative government by announcing the sweeping cabinet shuffle

since he took office in September 1984. Changes announced yesterday include the replacement of the four Deputy Prime Minister, Mr Erik Nielsen, by Transport Minister Mr Donald Mazzankowski and several appointments to strengthen Quebec's representation in the Cabinet.

The shuffle follows a difficult period for Mr Mulroney, including the resignation of his Industry Minister in the wake of conflict of interest allegations and signs of slipping public support, particularly in the predominantly French-speaking province of Quebec.

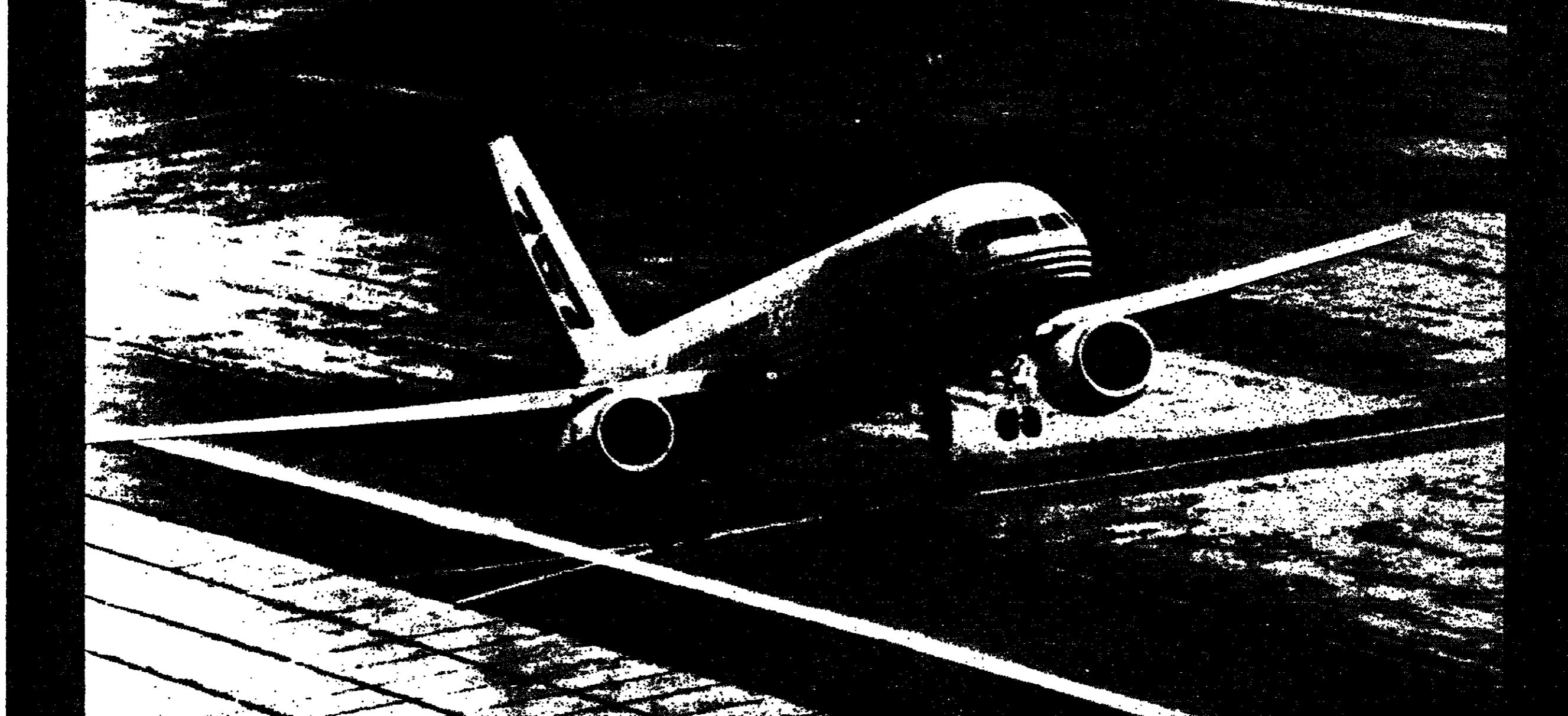
A poll published in The Globe and Mail newspapers yesterday shows the Tories with only 36 per cent of popular support, compared with 39 per cent for the opposition Liberals. In Quebec, where the conservatives won 55 out of 57 seats in the 1984 election, only 25 per cent of respondents backed the Tories, while 49 per cent said they supported the Liberals.

The importance of Mr Mulroney's recently-launched initiative for a free trade agreement with the US is reflected in the shift of the respected Energy Minister, Miss Pat Carney, to the International Trade portfolio. Mr Marcel Masse, until now Communications Minister, becomes Energy Minister.

The Prime Minister also indicated that the Government plans to pursue its recently stalled privatisation plans more actively by naming Mrs Barbara McDougall, the Minister of State for Finance, as head of a Cabinet task force on privatisation.

Among the few ministers unaffected by the shuffle are Finance Minister Mr Michael Wilson and External Affairs Minister, Mr Joe Clark.

Mr Clark, widely regarded as the key to the Tories' fortunes in the next federal election to be held by 1989. The Conservatives have so far failed to set up an effective party organisation in the province to build on their 1984 gains. The Cabinet shuffle includes the appointment of a Quebecer, Mr Michel Cote, as Industry Minister.

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Model	Engine size(cc)	Cylinders	Horsepower (DIN)	'Euromix' Fuel Consumption*	Top speed (mph)
190D	1997	4	72	42.2 mpg	100
190D 2.5	2497	5	90	39.8 mpg	108
250D	2497	5	90	39.8 mpg	109
300D	2996	6	109	38.7 mpg	118
250TD	2497	5	90	36.7 mpg	103

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WORLD TRADE NEWS

Japan's trade surplus at record \$8.4bn

BY YOKO SHIBATA IN TOKYO

JAPAN'S TRADE surplus rose to a record \$8.3bn (25.5bn) in May, the Ministry of Finance reported yesterday. Exports jumped by 2.4 per cent on the year earlier figure to \$17.6bn, the second largest figure after a record \$17.8bn in December 1985.

Imports, however, fell by 6 per cent on the year earlier figure to \$9.34bn. Imports in April were \$9.81bn.

The continued rise in exports despite the yen's sharp appreciation was the result of the "J-curve effect" in which the yen's rise against the dollar boosts

Japan's dollar-denominated exports and slows imports before the opposite occurs, a Bank of Japan official said.

Japanese officials said the large trade surplus in May was the result of shipments to the European community and to the US. Imports, in turn, have been declining because of falling oil prices.

Japan also recorded its second largest current account surplus of \$7.65bn in May, following a record of \$7.86bn this April.

The balance on invisible trade swung into a deficit of

\$495m from a surplus of \$374bn in the previous month as a result of increases in the payment of interest on government bonds and overseas travel expenses.

The long-term capital account yielded a large deficit of \$3.97bn, although this was \$2.2bn smaller than April's \$7.22bn, reflecting falling Japanese investment in foreign bonds in May. Japan's overseas direct investment jumped to a record \$1.18bn because of the strong yen.

The basic balance of payments, or the current plus long-

term capital account balances, was in the red by \$2.32bn. The overall balance of payments also incurred a deficit of \$0.36bn.

Japan produced a current account surplus of \$41.73bn in trade with the US in fiscal year to March 1986, accounting for 85 per cent of Japan's trade surplus of \$49.17bn, the Ministry of Finance said yesterday.

Long-term capital outflows to the US totalled \$33.16bn, or more than half of the aggregate capital outflows of \$64.94bn.

The long-term capital outflow to the US in the previous year

totalled \$14.81bn. The expansion of the export quota of passenger cars under the voluntary export restriction to the US was attributed to the export upsurge to that country.

Falling prices for commodities such as grains were blamed on reduced imports from the US.

In the previous fiscal year, Japan ran a current account surplus of \$51.07bn with the member-nations of the Organisation for Economic Co-operation and Development (OECD), and a surplus of \$8.47bn with the Communist bloc.

Egypt signs £94m UK military credits pact

By Tony Walker in Cairo

EGYPT has signed a £94m agreement covering the supply of UK equipment and technical assistance to upgrade military production.

It is the first of two agreements totalling £150m to be signed under an export Credits Guarantee Department-backed line of credit. The other portion was scheduled to be initiated in London early this week.

According to the terms of the agreement, Egypt has until August 25 to nominate items it plans to purchase with the UK credit.

Negotiations are well advanced with a number of UK defence contractors for the supply of various components, including machine tools, and for assistance in establishing a tank manufacturing plant.

The £94m agreement was signed on Sunday in Cairo by Mr Ahmed Ismail, head of the National Bank of Egypt, the country's largest public sector bank. Lloyds Merchant Bank of the UK, lead manager of the £150m credit line, is the other signatory.

Repayment terms on the line are five to eight years, including a grace period. The OECD's margin rate of interest now standing at around 8.85 per cent, will apply.

The much-delayed agreement follows less than a week after a visit to the UK by Field-Marshall Abdel Halim Ghazala, Egypt's powerful Defence Minister, who had talks with Mrs Margaret Thatcher, British Prime Minister.

A number of UK companies are involved in the Egyptian defence industry, including BAE Systems, the Royal Ordnance Factory

EEC hopes rise for delay in start of farm war with US

BY QUENTIN PEEL IN BRUSSELS

HOPEs were rising in Brussels yesterday that last-minute talks between US and EEC officials would succeed in delaying a declaration of hostilities today in their latest dispute over the loss of US grain markets in Spain.

Negotiations were continuing yesterday between Mr Willy de Clercq, the EEC Commissioner responsible for external trade, and Dr Clayton Yettter, US Special Trade Representative, in Washington, after several days of high-level talks in Brussels last week.

Although the US Administration had set today — July 1 — as the deadline for resolution of the Spanish dispute, it actually has 10 days to announce the imposition of retaliatory tariffs, to comply with the rules of the General Agreement on Tariffs and Trade.

The US has threatened to impose tariffs on EEC exports such as sugar, as a safeguard of supplies while the Community has promised to retaliate on the most sensitive US farm exports of wheat, rice and corn gluten feed if Washington does go ahead.

Italy's machine-tool exports rise 37.9%

BY ALAN FRIEDMAN IN MILAN

ITALY'S exports of machine tools increased by 37.9 per cent in 1985 to £1.351bn (\$1.71m).

The buoyant export performance, which helped Italy maintain its position as the world's fifth biggest producer of machine tools, also made for a record trade surplus for the Italian industry.

Despite a 16.8 per cent rise in imports to £0.75bn last year, the Italian machine tool manufacturers achieved a £0.76bn trade surplus in the sector. The £0.76bn surplus represents a 48.1 per cent jump on 1984.

According to Ucim, the Italian machine tools manufacturers' total sales for 1985 were £2.120bn, up 21.7 per cent in nominal terms on 1984, or 13.4 per cent in inflation-adjusted terms.

The Italians remain concerned however, that their domestic performance is not keeping up with their export success.

While orders from outside Italy were up by more than a third last year, home orders for Ucim members fell by 7.6 per cent in 1985.

Pierluigi Strepurava, Ucim's president, appealed yesterday that the domestic market was unable to grow without assistance in the form of government financial incentives which have now expired.

Looking ahead to the current year's performance, Ucim forecasts a 10.8 per cent increase in total sales, to £2.360bn. The trade surplus for the sector is also expected to grow by about 10 per cent to around £1.070bn.

Ucim said yesterday that in 1985, world machine tool demand was up by 11.1 per cent on 1984 levels. Italian production rose by 12 per cent last year, which compares with a production increase of 19.2 per cent in Japan, the leading machine tool country.

The Japanese do business differently, Carla Rapoport reports

Contacts count in Osaka airport project

A NEW battlegroup has emerged in the seemingly endless trade war between the US and Japan. It is Kansai International Airport — a \$6bn (£4bn) airport project for Osaka, Japan's second largest urban centre.

Americans are claiming they have been locked out of the bidding for the project. Last week 10 US senators called on Dr Clayton Yettter, the US Trade Representative, to look into alleged discrimination against the US companies by the Kansai International Airport Authority. On closer inspection, however, the problem appears to stem from Japanese business habits rather than any malicious intent.

The first phase of the project is the creation of the man-made island on which the airport will be built. Domestic construction companies have been working on the surveys and plans for this island for more than 10 years. As a result, the landfill project has been almost completely designed by the autho-

rity already, with the aid of domestic companies. Further, the authority has its own staff of more than 100 engineers experienced in reclamation work.

This kind of close co-operation between public and private concern is common in Japan, causing foreigners to feel shut out at the start of a project. But the second phase of the project will be open to all-comers, according to the Japanese.

Assuming the project gets under way as planned later this year, it will take about six years to build the island. In three years, then, the authority will start seeking tenders for the second phase, construction of the airport itself.

"We have never banned any company from this project. We are anxious to have talks with good companies from anywhere in the world; we have already enjoyed useful talks with English and French firms. This US

customer's needs. This isn't a project where you have a hunch and then go. It's an opportunity to get in."

"The reaction we've had from the Kansai Airport Authority is how very welcome everyone is, if only they'd come." In fact, earlier this year the Kansai Airport Authority asked companies interested in bidding to provide more details. Only 30 foreign companies did so, with less than 10 from the UK. "I've got a catalogue an inch thick of British companies that could bid for this project," says Mr Cantor. He points out that airport construction and equipment companies should also consider that Japan is constantly upgrading its older airports and may need to build new airports in Kobe and Nagoya.

Mr Cantor admits that 44 per cent of the value of the project is tied up in the reclamation work, but says: "It's a little late to establish good contacts with foreign companies to participate in this island pro-

ject." A foreign businessman close to the industry said: "The Americans haven't been drinking with these engineers for 10 years like the domestic firms. It's really a matter of putting our roots down in Japan and saying, 'I'm here, drink with me.'

"It's not just this project, a continuing problem for foreigners to appreciate the unique way of doing business here," Mr Cantor said.

How do you look someone out who isn't here?" asks Mr Anthony Cantor, Britain's commercial counsel in Osaka. "Any foreign company has to approach this project like anything else — get established here, frequent visits, get your name known, update yourself on the

cumulative market of five million people and is made up of the English-speaking countries of the region. This solution was recently found at the airport in the Bahamas.

The members then committed themselves to implementing measures to reduce protectionism and open their markets to their colleagues, and to impose common tariffs on goods being imported from outside the community, but which

members could produce in sufficient volume and quality.

Despite successive changes in target taxes, some members have not yet implemented the measures. Factory closures have been frequent and, according to Mr Roderick Rainford, the community's Secretary General, the value of trade between community members last year was about 10 per cent below the \$432.5m (£285m) recorded in 1984. Regional trade

has been sliding since the 1981 peak of \$777.5m.

The slide has brought into question the credibility of the community as an organisation capable of stimulating trade in an area where the jobless rate averages 22 per cent.

The conflict between serving

the wider community aims of increased trade and protecting national economies promises

that the summit is unlikely to be a very amicable affair.

Boeing wins £175m order from US Air

BOEING, the world's largest jet airliner builder, has won another order for its 737-300 twin jet aircraft, worth over \$175m (£116m) for seven aircraft from US Air, a US domestic operator. Michael Donnelly writes.

This deal, which brings US Air's orders for 737s to 47 aircraft, also brings total 737 sales to date to 1,708 aircraft, bringing it close to the world's best-selling jet airliner, the Boeing 727, of which 1,831 were sold before it went out of production in the late 1970s.

FT LAW REPORTS

Attempt to stop sale of syndicates fails

RE POSGATE & DENBY (AGENCIES) LTD
Chancery Division: Mr Justice Hoffmann: June 20 1986

SHAREHOLDERS without voting rights have no legitimate expectation that they should be entitled to vote on a proposed sale of part of the company if the articles of association indicate that they have no such entitlement and if there is no reason in the circumstances of the particular case why such an expectation should be superimposed on their rights as set out in their articles as they are.

Mr Justice Hoffmann so held when dismissing a motion by Mr Ian Posgate for an injunction to restrain the company, Posgate & Denby (Agencies) Ltd, and its directors, from disposing of part of its business without the approval of a majority of the company's equity shareholders.

The motion arose in a petition presented by Mr Posgate under section 459 of the Companies Act 1985 on the ground that the company's affairs were being conducted in a manner unfairly prejudicial to some of its members.

There was not a wide market for syndicate managements. In the absence of outside offers the board proposed a series of management buy-outs. Purchasing companies were formed which offered £450,724, £152,310 and £383,717 respectively for the three syndicates.

The offer gave rise to a conflict of interest. Of the 11 members of the board eight were interested in one or other of the purchasing companies.

The company's articles and the Companies Act 1985 contained provisions to deal with conflicts of interest.

The proposed sales were within the ordinary powers of the board. The articles incorporated Article 80 of Table A to the 1948 Act, which committed the management of the company's business to the directors. Article 26 provided that if a director declared his interest in a proposed arrangement he should be entitled to vote on it. Section 320 of the 1985 Act provided that a director should not enter into an arrangement of the present kind unless it was first approved by resolution of the company in general meeting.

The company had complied with the provisions of the articles and the Act.

As no offers from parties at arms' length had been received there was nothing much to which the management offers could be compared. Mr Posgate exhibited valuations which produced much higher figures than those on offer.

His petition alleged that the prices offered by the purchasing companies were substantially or understanding of the members' interests.

The question was whether Mr Posgate could have had a legitimate expectation that in the circumstances the board would not dispose of the syndicates without the approval of equity shareholders.

The matters relied on by Mr Posgate did not singly or cumulatively justify such an expectation.

It was said the effect of the sale would be that the business of the company would "substantially come to an end" and that the voting shareholders, through the purchasing companies, would make a substantial profit at the expense of the equity shareholders. That it was asserted, would constitute conduct of the affairs of the company which was unfairly prejudicial to the interests of Mr Posgate as an equity shareholder.

The board was left with just over nine weeks before the E & O policy expired. It was necessary to dispose quickly of the business as going concerns.

Since no scheme was possible other than a sale, the alternative, though financially less attractive, was to sell them. The board received an offer for the members' agency business and sold it for £1,137,150. The present motion for the proposed sale of the three active syndicates.

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The matters relied on by Mr Posgate did not singly or cumulatively justify such an expectation.

Each was expressly or impliedly contemplated by the articles.

First, the articles made it clear that though equity shareholders were interested in profits and assets of the company, the whole of the conduct of the company's business was entrusted to the board and equity shareholders were not to have a vote.

Second, the articles made it clear that conflicts of interest were not to inhibit directors from taking part in board decisions.

Third, all decisions concerning the business of the company involved the risk that other decisions might turn out to have been better. The existence of such a risk could not be a reason why it would be unfair not to seek the approval of equity shareholders.

The articles made it impossible to superimpose an obligation of fairness requiring such approval. Accordingly there was no alternative but to say it would be unfairly prejudicial if the proposed transaction were implemented without the approval of equity shareholders.

If the court were wrong in holding that Mr Posgate had not made out an arguable case, the next question was whether it was just and convenient to grant an injunction.

Mr Posgate could not suffer prejudice from the proposed transaction unless it turned out that the syndicates could have been sold at a higher price. Proof of some undervalue must be an essential element in his case.

On the respondents' side there was a good deal of evidence to show that continuing uncertainty about the future of the syndicates was damaging the goodwill, and unless they were sold quickly, that goodwill might disappear.

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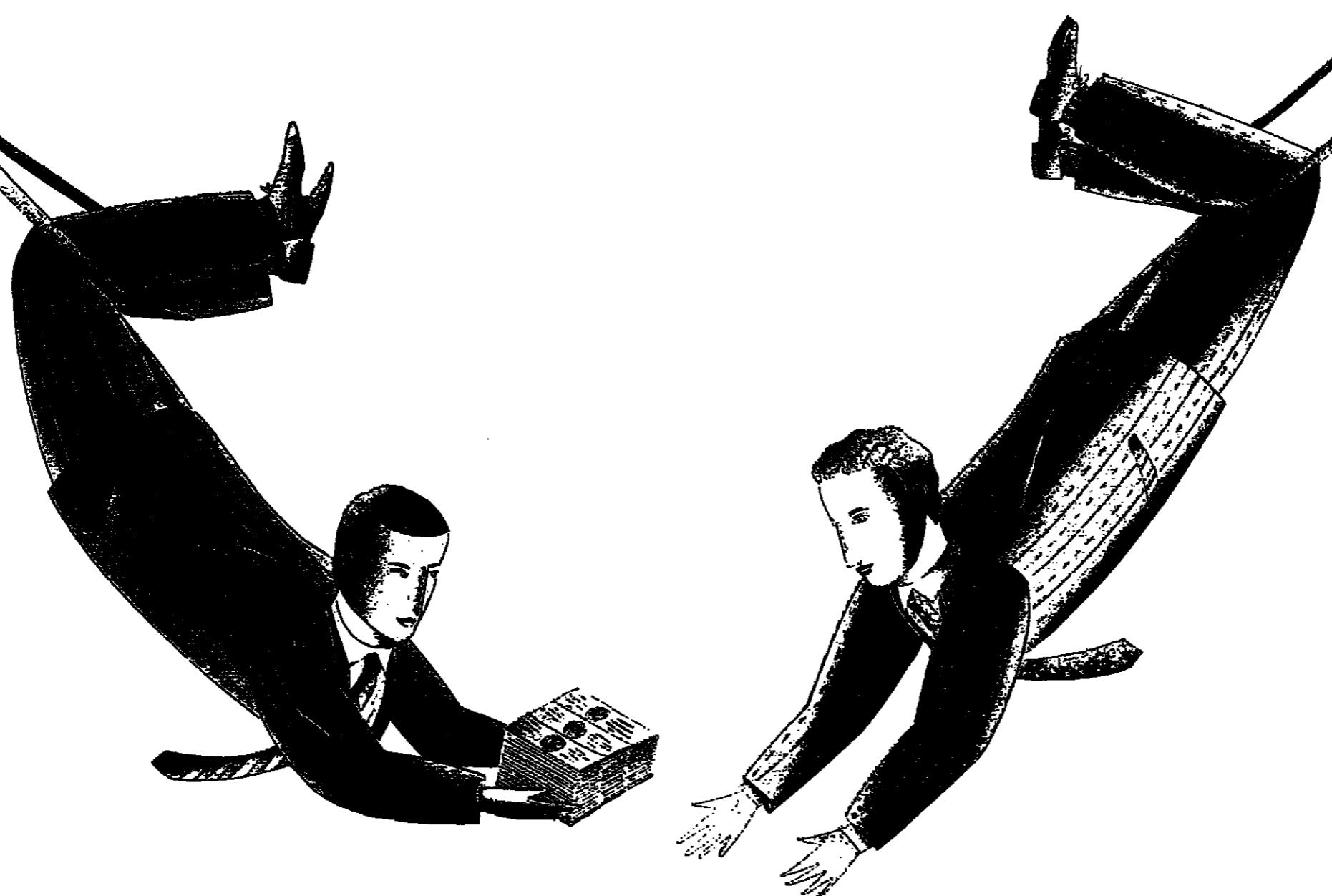
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Tyndall & Co. (Isle of Man) Ltd

Market share of 25% sought by Iveco Ford

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

IVECO Ford Truck, potentially the most powerful force in the UK heavy truck market, begins operations today with the objective of capturing a 25 per cent market share by 1988.

In the short term, however, there are signs that the uncertainties caused by the formation of the company have done some damage to Ford's performance.

By the end of May, Ford's sales of trucks over 3.5 tonnes gross weight had slumped by nearly one quarter from 4,163 in the first five months of 1985 to 3,183. Its market share dropped from 16.9 per cent to 13.3 per cent and it fell from first to third place in the heavy truck league, behind Leyland and Daimler-Benz, the Mercedes group.

Iveco, the Fiat-owned heavy vehicle producer which is Ford's partner in the new company, suffered a 5.5 per cent fall in UK registrations in the five months, from 910 to 860.

Some observers suggest the disappointing performances stemmed from hectic changes which have been taking place as Iveco Ford Truck (IFT) started to weld together two dealer networks in Britain. IFT insists that Ford will show a

substantial recovery for June because an incentive programme for its dealers came to a peak last month and boosted sales considerably.

The company is confident that it can reach its 25 per cent market-share target because it claims to have the strongest dealer network in the UK, with dealers who have the necessary financial strength and are ready to handle a succession of new vehicles about to emerge from Iveco's factories on the European continent, as well as additions to the Ford Cargo range of trucks.

Iveco, Western Europe's second-largest heavy trucks group, had 39 dealers in the UK and Ford 121 truck specialists.

The total has been whittled down to 115, with losses from both sides, all of whom will receive substantial compensation. Of the 115 dealers who now form a unified IFT network, 50 have been classified as specialist heavy truck dealers and will sell the full range of Iveco and Ford trucks, including those from 28 tonnes upwards which the others will not handle.

In Britain the same company will sell gas to almost all consumers; it will operate the whole of the pipeline network, it will control some gas production, and it will remain effectively the only buyer for most gas produced from the UK Continental Shelf.

At the centre of this turmoil is the

Administration's decision to deregulate prices charged at the well-head by gas producers for all gas discovered after 1977, and more recent efforts to encourage pipeline

Historians of the Thatcher Government may find it odd that its privatisation programme laid so much more emphasis on changing ownership than improving competition - especially in the case of British Gas.

Although the sale of the whole of British Gas in November will be easily the Government's most ambitious flotation, it will make remarkably little difference to the corporation's monopoly position or to the structure of the gas market.

The decision to privatise the corporation as one huge integrated concern is thrown into particularly sharp relief by the revolution which is now under way in the US gas industry.

The private enterprise gas utilities in the US provided an important example which persuaded the Government that gas could be safely put in private hands in the UK.

However, the US industry is now moving in a radically different direction from the course which has been charted in the UK Gas Act and the licence under which British Gas is to be privatised.

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Max Wilkinson examines the privatisation of British Gas

US competition example avoided

In the US, on the other hand, the 1,500 gas utilities, 700 of them in private ownership and the rest municipally owned, are being given more and more opportunity to shop around from their gas from competing suppliers.

A vigorous spot market has become established in gas, accounting for up to a third of the supplies bought by pipeline companies. This market has responded to the pressures of lower oil prices and a surplus of potential gas supplies by driving down gas prices to the benefit of the consumer. Spot gas prices in the US have been as low as \$1.50 to \$1.75 per thousand cubic feet (Mcf), some 30 to 40 per cent below the average price received by producers in 1984.

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out their contracts with pipeline companies; to make deals direct with producers and then pay a fee for the transport of the gas.

But Rule 438 failed to solve a serious difficulty: prices for the pre-1977 gas still subject regulation were often far out of line with market-rates. Some early vintages remained hopelessly cheap from the producers' point of view, while some more recent vintages had a regulated price tag so high that the gas could not be sold.

Pipeline companies looked in to long-term contracts were in some cases able to average out the expensive and the cheap gas.

However, with 15 per cent overcapacity in the industry and plenty of cheap spot gas on the market, the temptation to unscramble these higher priced contracts proved irresistible. Several spectacular law suits have been struck in which producers have traded their rights under existing contracts in exchange for a new deal which will mop up their surplus capacity.

The labyrinthine complications of the paperwork surrounding these changes was one of main factors which persuaded the British Government to opt for a monolithic industrial structure and a regulatory framework in which simplicity has been preferred to efforts to promote competition.

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He said: "Sooner rather than later, the British miners will have to take organised and united action to halt the continuing disintegration of the coal industry, and the further decimation of jobs."

A regeneration of the principles "soignement" embodied in the strike was the only way to defeat the attacks of the Government.

"The only way we can win justice for our members and stop the onslaught on our industry is to take industrial action," he said.

Scargill renews pit closures strike call

BY PHILIP BASSETT, LABOUR EDITOR

MR ARTHUR Scargill, president of the National Union of Mineworkers, yesterday issued to miners an uncompromising battle cry, explicitly rejecting any moves towards moderation in the wake of the 1984-85 coal strike and calling for renewed industrial action against both pit closures and the Government.

Though it was sharply criticised by some NUM leaders - one accused him of "living in the past" - Mr Scargill's keynote speech at the opening of the NUM's annual conference at Tenby, in South Wales, was a wholly absolutist restatement of the principles on which the strike was fought, drawing in nothing from post-strike experience other than a reinforcement of the strike and the action of the NUM's leadership was both correct and "sooner

than later" would have to be taken.

His defiantly class-based, unbending militancy will be seized upon by some other union leaders on the left as a rally cry, though others will be chastened by the fact that Mr Scargill is still promulgating the same themes, analyses and solutions even though they believe his union has virtually collapsed and neither it nor their own are in any shape to respond to such calls.

As an indication of this, his speech was not applauded by NUM delegates from the left-led, but pragmatic, Scottish and south Wales coalfields, and from union's white-collar sections.

After the speech NUM area leaders were sceptical, though some

were drawing comfort from Mr Scargill's specific point that "above all, we should trust our membership" as an indication of some change.

But Mr Eric Clarke, Scottish sec-

tary, said that the demand for in-

ustrial action was not there. Mr Trevor Bell, from Coss, said that no

amount of rhetoric would disguise the fact that the union had lost the strike, and that the members would not take action. Even Mr Jack Taylor, Yorkshire area president, said he was not convinced that the union could get its members to take action.

In his address, Mr Scargill was

unequivocal: "We can either surren-

der or fight back. There is no mid-

dle ground." Accommodation or pla-

cation was surrender: the only ef-

fective action was to mobilise and

fight.

He warned that unless the NUM

was prepared to take "positive ac-

tion", then over the next few years,

up to 42 further pits would close or

merge, with 80,000 further jobs lost,

on top of the 43,000 lost since the

beginning of the strike.

He said: "Sooner rather than lat-

er, the British miners will have to

take organised and united action to

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THE ARTS

Tosca, Maggio musicale fiorentino/William Weaver

The Vatican will not have to worry about this

The 49th Florence festival, under the special artistic direction of Zubin Mehta, has been running for over a month and, till now, has not had a good press. And for the past couple of weeks the local papers have been full of debate about the heralded production of Puccini's *Tosca*, under the direction of Jonathan Miller.

Miller announced his intention to shift the action of the story from the Papal Rome of Napoleonic times to the Fascist, Nazi-occupied capital of 1943—the Rome of Robert Rossellini's great film *Open City*. Italian politicians do not love a debate, a polemic; and so, when Dr Miller had barely begun rehashing a local official issued fiery statements to the effect that, among other devilment, Miller's staging was offensive to the Catholic Church.

Well, *Tosca* opened—to an alert, capacity audience—and the Vatican will not have to worry. If anything, Miller's version is less damaging to religious sensibilities than the traditional staging, which usually brings on at least one cardinal for the grand Te Deum processions in the days of Act One.

The unit set by Stefano Lazzarini establishes the tone. Three dull-grey Palladian walls, windows sealed against the blackout, a chapel boarded up.

a crazily-tilted platform as the playing area (presumably to tell us that we are in a world gone askew). In the event this platform seems the production's one serious mistake. The singers are visibly uncomfortable: Spoleto has to grip Scarpia's desk to keep steady, and Tosca, when she faces right, leans forward, one leg akimbo, as if she were bracing herself against a strong wind. In general, the performers move stiffly unnaturally.

There were other, smaller, miscalculations. At the end of Act Two, instead of placing candles and crucifix by the corpse of Scarpia, Tosca empties the contents of his filing cabinet over the body. Thus a trivialized late-petulance. But the handsomely handsome and coherent staging and the judicious lighting, audience and judge, in awarding it a warm ovation. This may not be a *Tosca* one would want to see many times, but it was, after all, being presented in a festival; and, virtually by definition, a festival should not offer events that can be seen during a normal season. This is a lesson that the Maggio musicale has too often forgotten.

The enthusiasm of the audience was addressed not only to the producer but also to the interpreters; especially, Silvana Carroli and Eva Morton in Act Two of "Tosca"



Silvana Carroli and Eva Morton in Act Two of "Tosca"

In a press conference held a few hours before curtain-time, Teatro Comunale's artistic administrator of proved ability, Giorgio Vidussi, announced attractive plans for the coming autumn and winter season. New productions (including *Giocondo*, long absent from the Florence stage, in a press conference held a few hours before curtain-time, Teatro Comunale's artistic administrator of proved ability, Giorgio Vidussi, announced attractive plans for the coming autumn and winter season. New productions (including *Giocondo*, long

go ahead with his job. Meanwhile, London audiences will be able to see the *Tosca* for themselves. It is in fact a co-production with the ENO, and thus will turn up in January in St Martin's Lane in London.

Artist of the Day/Angela Flowers Gallery

William Packer

It is not uncommon for galleries to have good ideas; but it is less usual for them to bear repetition. Every July for four years the Angela Flowers Gallery (at 11 Tottenham Mews, off Tottenham Street, W1) has asked ten artists to nominate another who deserves a London showing.

Artist of the Day is no exercise in cobbling together a miscellaneous exhibition; each nominee has the gallery at his or her full disposal for a day, to fill as he or she pleases. As the doors close in the evening, today's work comes down and tomorrow's goes up, which entails an immense amount of work for the artist and gallery.

As far as I know, no artist has failed to turn up, get the work in and open on time. The fun is the constant surprise at what is shown, as quiet un-demonstrative excellence succeeds the outrageous, the extravagant and the high-spirited. The point is to go along as often as possible, quite as much to savour the incongruities that the sequence throws up as for any particular treats. The artist of the day is in attendance, with his sponsor, friends and supporters coming and going, and there might even be something to drink on a hot summer's day.

The first artist, showing yesterday, was Charlie Holmes, who hides his talent under the bushel of a teaching post at Sunderland Art College, but the elegant and serious wit of his conceptual tableaux and visual propositions must bring him back to London soon. He was nominated by Les Coleman, with whom he sometimes works.

Today it is Sarah Jones Harper, the nominee of David Leventi, showing paintings and drawings of the nude, the female nude especially. Tomorrow comes Emma McClure (William Crozier), again with paintings and drawings, though of a more generalized figurative character.

Peter Griffin appears on Thursday (Terry Frost) again with large paintings and drawings of the figure, and Lucy Jones of Friday (Oliver Bevan) with figure paintings and rather fauve-like riverscapes of the Thames at Waterloo and Westminster.

Next Monday, July 7, is the turn of John Carson (Rita Donagh) who uses photographic imagery and processes of all kinds for his socio-political, somewhat polemical installations. Next comes Sarah Craddock (Albert Irvin) with rather light and delicately expressionist figure compositions, and Sarah Lee on Wednesday (Peter de Francia), again with paintings of the figure, heavily symmetrical.

Some of the work may still shock the determinedly disapproving, and rather more of it is sure to astonish, but none of it should actually surprise, for the organisers have been

careful to make it quite clear that the nature of the material and no juvenile is allowed through the door. The serious point of the exhibition is that the prurient imagination can engage us all with a sense of guilt at our own curiosity, of

which the real erotic imagination can be quite free. With content that is so strong, the formal qualities are easy to overlook, and to insist on them by virtue of its subject. There is nothing of great art in this show, but a great deal of it is very good.

Most rock stars satisfy the fantasies of young girls. Watching Michael, you can't help but feel he acts out his own fantasies; his struts and postures, thrusting out pelvic bones, exposing an inch of armpit, the look at the camera — like all Saturday night clubs the show can only really be seen through giant screens.

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Wham/Wembley Stadium

Antony Thorncroft

At Wembley Stadium on Saturday night, in front of 80,000 people (well, mainly pubescent girls), an unshaven 22-year-old millionaire, George Michael, finally managed to shake off "Mr Ridgeley," an old school chum who, for four years, had ditched Michael to Michael, and, as well as being more handsome, had the confidence to appear in public holding a bass guitar.

It was the end of Wham, the most successful British band in years, but hardly the end of Michael or of Andrew Ridgeley who may well prosper now he has escaped the constant bear hugs and the condescension of the bigger talent. For there is no grudging Michael's talent as a songwriter and as a fantasist.

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LIFT 1987

Antony Thorncroft

Another London International Festival of Theatre is planned for 1987—and it should be the biggest ever. The founders, Rose de Wend Fenton and Lucy Neal are making a drive to attract commercial sponsors; they hope these will contribute £100,000 to match a similar sum from the Arts Council. The French and German and the Visual Arts Unit will also contribute what is the UK's only opportunity to see numerous theatrical performances from companies based outside the UK and, in particular, from Third World countries.

The major attraction next year will be six weeks' worth of performances by Peter Brook's company in *The Mahabharata*. Another £100,000 in sponsorship is required to ensure the

appearance of this Indian epic, which is performed either in a 10-hour version or in three parts. LIFT is hoping to stage a redundant tobacco warehouse in the London Docks district, and the BBC will co-sponsor the occasion. It will be played in English and, later, it will tour the world.

The three-week Festival will cost £250,000 to stage, plus the extra costs incurred with *The Mahabharata*. To help ensure that it will go ahead, Geoffrey Howard-Spink, who runs a successful advertising agency, has become director of the Festival with the task of raising sponsorship. Lord Gowrie has agreed to be chairman. He hopes that his company, Sotheby's, will be one of the supporters. IBM is also expected to help the venture.

Saleroom/Anthony Thorncroft

Milkmaid sets a record

Dr Francis Springell escaped to England from his native Prague in 1938, settled in the Lake District, and founded a local factory which supplied the area with arms of food. He also collected Old Master drawings, 103 of these were sold at Sotheby's yesterday for £15,744.

The top price was £341,000

paid by the London dealer Y. Tan Bunzl for a Rembrandt pen and ink drawing of an artist at work in his studio. It sold for the late £120,000. But

perhaps even more remarkable was the £220,000 which secured for Baskett & Day, another London dealer, a Gainsborough study of a lady wearing a straw milkmaid's bonnet. Drawn between 1765-70 in Bath, it is regarded as one of the artist's finest efforts. The price was a record for a Gainsborough drawing.

"Christ being nailed to the cross" by Durer, sold for £165,000, while a self-portrait by Hans Schaufelein, dated to around 1510, proved somewhat disappointing at £132,000. In contrast, studies of a girl's head and of a kitten by Watteau doubled their estimate. They went for £126,500 to the London dealer Ward Jackson.

Tunick of New York bought

two sketches by Van Dyck for £60,200, while Morton Morris of London was the successful buyer of the second earliest

view of Windsor Castle, made in 1568 by Joris Hoefnagel.

In the afternoon session 20 watercolours which "Tita" Lusieri made for the Earl of Elgin in the early 19th century came under the hammer, and fetched very high prices. A view of Naples sold for £263,000, as against an estimate of only £10,000-£15,000; and a panorama of Palermo made £107,800, against a £50,000 top estimate.

Another view of Naples went for £101,200. The drawings were sold by the present Lord Elgin. Most of the work by Lusieri for the Elgins was lost in a shipwreck, and these sketches were bought later by the family. Twenty sold for £1,239,150.

Christie's had its own auction record yesterday—the £227,600 paid for a 79 piece Sévres dinner service. It was a record price for any dinner service. This one had been ordered by King Louis Philippe of France, and was made between 1835 and 1842. It is decorated with floral medallions and is known as the "Salvandy" service after the Minister for Education of the day, the Comte de Salvandy, who presented it to the King. The previous record price had been set by Christie's exactly two months ago—£219,450 for the 380 piece Chinese service from the Nanking wreck.

In contrast, the Chartres

Forth service ordered in 1782 by the duc D'Orléans, "Citoyen

Egalité," was unsold at £130,000.

Isserlis & Devoyon/Wigmore Hall

David Murray

The Wigmore "Sunday morning coffee concerts" are a regular boon and splendid value: an hour's worth of serious music (without interval) before lunch, and then free sherry to encourage relaxed chat.

Stephen Isserlis and Pascal Devoyon offered a model programme—all Fauré, with the stately *Theme & Variations* for piano as their main dishes, and salon-pieces as savouries and sweets.

Nothing could serve those small occasional numbers more unpretentiously and sweetly

than Isserlis, whose warm, tone (the sticks to gut strings) answers perfectly to his singing style, not effusive but full of delicate feeling. He has made the Second Sonata very much his own; it is broader stuff, though nothing like so grand and uncompromising as the First—and it gained substantially by Devoyon's firm, muscular piano-playing. Perhaps the chuckling lift of the Finale was a little subdued, without the full sense of light breaking through after the grave Andante.

The op. 73 *Thème & Variations*

Henze & Knussen/Almeida

Andrew Clements

Friday's programme at the Almeida had already been shortened by two works, but the six premières of one kind or another that remained still made for an over-extended and only intermittently rewarding evening. The concert was the second to be given by the Almeida Festival Players under the artistic sponsorship of Hans Werner Henze and Oliver Knussen. Knussen himself was represented by *The Saxon Shore*, two uncharacteristic pieces he had composed from his incidental music to David Rudkin's play of the same name, a tailoring job carried out with characteristic

American neo-Classical spirit. Geoffrey King's Sonata for two pianos was linguistically conservative but generated music of carefully controlled sweep and sonority. Over Marcel Wengler's trio for violin, clarinet and piano, it is best to leave a discreet veil of silence, but the Symphony for harp, keyboards, and percussion by David Graham overcame the handicap of its programme notes to suggest a troupe of some skill with some striking material and expressive ideas; at his command, even if they were not consistently realised in this score.

Opera and Ballet

LONDON

Royal Opera House, Covent Garden: A long-awaited new production of Fauré's *mafia* marks Colin Davis's final appearance as Royal Opera chief conductor. The production by Andrew Seddon, the cast is led by Elizabeth Cibinelli, James King, Harriet Walker, and Gwynne Howell. (240 1986).

English National Opera, Coliseum: Last two performances of the season—Dinetti's *Mary Stuart* with Faith Elliott in the title role, and the company's beautiful modern reworking of Dvorák's *Rusalka*. (238 2161).

Royal Opera House, Covent Garden: The Royal Ballet has a varied programme. (249 1068).

Coliseum: Dame Judi Dench opens on Tuesday until July 12. (328 3161).

PARIS

Die Zauberflöte in Marcel Bluwal's production tries to show the shift of optimism shining through the complexity and contradictions of Mozart's work which combines philosophical depth with the buffoonery at the Opéra Comique. (430 0066 11).

Salomé alternates with Don Quixote in Rudolf Nureyev's choreography and production sibling: a playful element of *Commedia dell'Arte* and a lover's intrigue to the original opera created by Petipa in 1869 to music by Minkus. Paris Opera (430 0066 11).

Mozart Festival—Don Giovanni is co-produced by the Orchestre de Paris, (430 0066 11).

Music/Monday, Opera & Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

June 27-July 3

Washington Opera and the Théâtre des Champs Elysées, conducted by Daniel Barenboim, Orchestra de Paris chosen to accompany Arthur Oldham's Jean-Pierre Foucault's production at the Théâtre des Champs Elysées (472 2477).

WEST GERMANY

Berlin, Deutsche Oper: Rigoletto, a Hans Neuenfels production has Ivar Wixell, Barbara Hendricks and Dano Raffanti. This week's highlight is Tristan and Isolde starring Ingrid Bömer, Spas Wenkoff and Martti Talvela. Also Dietrich Siebert's *Untergang der Titanic* and Tosca. (328 3161).

Hamburg, Staatsoper: A concert version of Boito's *Mefistofele* with Gabriele Benatzka, Galina Savova and Samuel Ramey, conducted by Giuseppe Patane. (249 1068).

Frankfurt, Oper: The last performance this season will be Der Rosenkavalier. The cast includes Ellen Shade, Marianne Botham, Susan Robert and Dietrich Weisser. (25 021).

Cologne, Oper: Zar und Zimmermann has five interpretations by Marianne Hirsch, Franz Grundheber and Martin Fischer. Hochzeit, sung in Italian has Janine Hall, Andrea Antoniou and Claudio Nicolai. (20 761).

Salzburg: Salomé alternates with Don Quixote in Rudolf Nureyev's choreography and production sibling: a playful element of *Commedia dell'Arte* and a lover's intrigue to the original opera created by Petipa in 1869 to music by Minkus. Paris Opera (430 0066 11).

TOKYO

Teatro: Terme di Caracalla: The Rome Opera summer season opens with Alberto Fassina's production of Lucia di Lammermoor (the first performance at the open-air theatre here for over 30 years). Edita Gruberova sings the title role, with Alberto Cu-

pidi as Edgardo and Juan Pons as Enrico. The young Friedrich Haider conducts and the scenery and costumes are by William Orlandi. (45 11 51).

Milan: Teatro alla Scala: Le Martyre de Saint Sébastien by Debussy conducted by Sylvain Cambreling and directed by Seiji Ozawa. (On Thursday by Armando Gatti) and directed by Andrei Kostchakov (30 01 26).

Vienna: Manon Lescaut conducted by Sinopoli with Zampero, Hintermeier, Helm, Helm, Rydl, Gähn, La Bohème conducted by Weilert with Baltsa, Borowska, Carreras, Gyllefeldt. (53 24 26 55).

Valkyrie: The Magic Flute: Der Opernball (53 24 26 57).

NEW YORK

New York City Opera (NY State The-

atre): 20 weeks of summer opera in-

cluding new productions of Werther,

Don Quixote, the

FINANCIAL TIMES

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Tuesday July 1 1986

Swings in the oil market

THE BREAK-UP of the Organisation of Petroleum Exporting Countries' meeting without effective agreement yesterday pushed spot oil prices back towards the level which brought cries of pain from the US administration in April.

This was the level of about \$10 per barrel, which the markets appear to have regarded as an effective floor since the collapse of oil prices in the early spring.

After a brief swing back to \$15 per barrel last month, largely as a result of stock movements, the spot oil price seems to be settling back to a level only a third of what it was last autumn.

Although some oil companies are hoping that preparations for the northern winter will help to push prices back up to the mid-teens, they may be whistling in the dark if Opec remains in disarray. The lower the price of oil, the greater the incentive for each producer to sell every last drop in an effort to maintain its revenues.

The magnitude of the fall from \$30 to \$10 took almost everyone in the oil industry by surprise. It remains possible that they could be surprised again by a further fall, since the running costs of most oil wells are below \$5 per barrel.

Strong rebound

Nevertheless several stabilising forces have emerged while the oil price has been bumping between \$10 and \$15. Demand for refined oil products, particularly petrol, appears to have risen rather faster than expected, while some producers have begun to show increased reluctance to sell at lower prices.

At the political level, the US Administration has shown great anxiety about the prospect of a \$10 oil world. This is only partly because of the dire consequences for the US independent oil sector and the banks that have lent to it. The US is deeply worried about the possibility of a renewed world debt crisis, and particularly about Mexico's difficulties. It also fears that a lower oil price would lead to even deeper oil cuts in exploration and so hasten the time when the US will depend on imports.

These political anxieties have also been felt in the oil-importing industrial countries such as Japan and West Germany,

Poland's quest for normality

GENERAL JARUZELSKI has reached another milestone in his long march towards normalisation in Poland, with the holding this week of the first Communist party congress since the formal 1981-83 imposition of martial law brought the Solidarnosc era to an abrupt end. In a symbolic sense, the very holding of the congress as an assertion of civil Communist party rule marks the return of Poland to orthodox Soviet Leninism. But how normal is Poland really, and how normally should the wider world deal with its government?

Certainly Poland is pacified, to a large extent. The start of martial law was not protest-free; there were demonstrations in the city of Poznan. But the recent arrest of Mr Zbigniew Bujak, the Solidarnosc underground's most important member, has probably spelt an end to the effectiveness of the underground. Even before Mr Bujak was picked up by the police, its call for boycotts and protests were meeting little public support.

The authorities have, for the time being, neutralised the influence of Mr Lech Walesa, Solidarnosc's leader above ground and one-time president, by simply ignoring all his calls for dialogue. Many Solidarnosc sympathisers have been weeded out of the state, and outside the country, is to try to channel reform into something more constructive than has been achieved in the past.

This is why dialogue with the Warsaw authorities is the right policy for the West. It has already begun with ministerial contacts between Warsaw and most West European governments, which have all by now dropped sanctions against Poland, and with Poland's formal entry into the International Monetary Fund this month.

The West would be right to continue to query, forcefully where necessary, General Jaruzelski's claim that he has virtually won his political battle. No-one can disagree, however, with his admission that Poland has yet to win its economic battle. When Poland comes to borrow from the IMF, it is only with the IMF's money. Western shareholders should adopt the same constructive mixture of sympathy for Poland's historical plight and criticism of current policies as is warranted in the political realm.

Government policy

So, it was not surprising that Mr Mikhail Gorbachev, the Soviet leader, felt comfortable enough to attend the Warsaw congress, and to congratulate General Jaruzelski on defending socialism during the troubled Solidarity-martial law period. The fact that Mr Gorbachev offered his congratulations "not out of obligation or courtesy, but out of true conviction" will be most heartening to the Polish leader. It will also help silence those ideologues (in Moscow and elsewhere in the Soviet bloc) who complained that General Jaruzelski used unorthodox, not to say Bonapartist, means to bring Poland back to orthodoxy, and those law-and-order hardliners (even in the general's own party and army)

because most governments agree that the recent wild swings in the price of oil pose a number of long and short term dangers for the world economy. So far the fall in oil prices has helped to boost economic growth and to curb inflation.

The danger is that a strong rebound would have the opposite effect, and that sooner or later prices might rise again as oil reserves start to run down.

When this happens Opec will once again be in a commanding position, since three-quarters of the non-communist world's oil reserves, including the largest fields, are owned by the cartel's 13-member countries. Nobody can guess what use Opec will make of this power, but the risk of another violent price increase followed by a world recession cannot be ignored.

Energy conservation

Clearly, if the oil price remains at very depressed levels for a long time, conservation would be likely to rise while the oil companies' incentive to discover new reserves would be reduced. The cost of finding and developing new oil reserves in the North Sea, for example, is likely to be a minimum of \$15 per barrel and probably above \$20 in many cases.

It is easier for the west to foresee this danger than to find ways of avoiding it. Even if western governments could agree the best price to stimulate conservation and cut consumption without damage to economic growth, the chance that they could control the price where Opec has failed is negligible.

Yet governments are not completely powerless to influence the market and to prepare for when oil will be in short supply. They can discourage profligate consumption by raising taxes on petroleum products where appropriate. A clear case can be made for an increase in UK petrol taxes.

They can encourage some of the gains from lower oil prices to be invested in energy conservation; and they can keep up the pace of research and development into alternative sources of energy including the safe use of nuclear power.

When the weather turns fair is the time to prepare for the next storm.

THE THATCHERITE wing of the Conservative Party must be bewildered. It is as though children at the fairground are refusing candyfloss and instead insisting that their pocket money go to the Lord from the Salvation Army.

Opinion poll after opinion poll is showing that a large majority of the electorate does not want tax cuts but would prefer higher public spending on services such as education and health. Of Tory voters in the last election, those favouring higher spending outnumber those seeking lower taxes by more than four to one.

The preference for higher public spending — which has grown steadily stronger in recent years — poses a difficult challenge for the Government.

"Rolling back" the public sector and easing the burden of taxation have been fundamental goals of economic policy since 1979. They are as central to Thatcherite thinking as trade union reform and the control of inflation — perhaps more central.

Yet with a general election at most two years away, the Government can hardly afford to ignore the views of ordinary voters. Nor is it a Thatcherite presumption that "the people do not know what they want" consistent with its libertarian ideology. During the summer, Ministers will have to try to understand why so many people apparently favour higher public spending and to reconsider the economic arguments for cutting taxes.

In demanding higher spending in place of tax cuts, voters ironically are not asking for a change of policy; they are asking for a continuation of policies which have long been at variance with official rhetoric. Public spending has risen steadily in real terms in the past seven years, and as a percentage of Gross Domestic Product is higher today than in the last year of the Callaghan Labour government.

Tax cuts have proved a perpetual mirage. The Institute for Fiscal Studies calculates that households on average are worse off than they were in March 1979 and would be if the basic rate of tax had not been recently indexed.

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When the weather turns fair is the time to prepare for the next storm.

BBC finds enterprise chief

The BBC's long search for a chief executive to run its reorganised commercial arm, BBC Enterprises, is over. The newly created job has gone to James Arnold-Baker, 43, vice-president in charge of Fisher-Price Toys' operations in Europe.

The BBC got itself into a bit of a hole after it advertised the job (at a salary of £40,000) of expanding commercial activities, which already have a turnover of £100m and include programme sales, tapes, records, videos, computers and the journals Radio Times and The Listener.

The ads attracted no suitable applicants and the Conservative had to call in the head-hunters and increase the salary considerably.

Arnold-Baker says his initial interest was tinged with scepticism before he warmed to the idea. "The BBC has got to be the world's leading broadcasting organization and to try to do something with commercial operations was an intriguing proposition," he tells me.

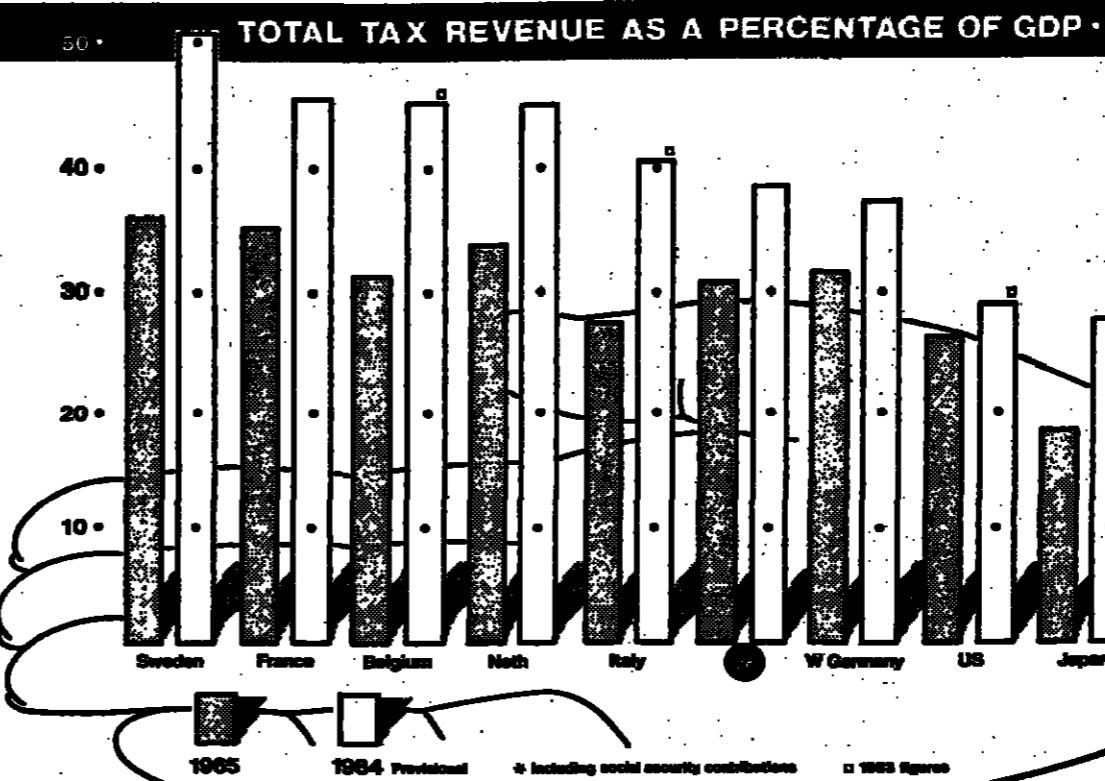
The first task, he believes, will be to concentrate on improving the BBC's sales of television programmes abroad. "What they make, I sell," says Arnold-Baker, who has a strong international marketing background.

Five years' experience as managing director of Record Merchandisers, the merchandisers of recorded music which is owned by a consortium of record companies, should help sell BBC records.

And, usefully, he also actually likes television — sport, drama and opera. "Now I shall be looking at the programmes with a more commercial eye," he says.

Box and Cox

That quaint custom among successful American businessmen of naming their offspring after the names of their parents should adopt the same constructive mixture of sympathy for Poland's historical plight and criticism of current policies as is warranted in the political realm.



UK ECONOMIC POLICY

The tax cuts nobody wants

By Michael Prowse

the fact that only so much can be spent on bare necessities. In trying to restrict expenditure on certain social services, such as health, the Government may be attempting to buck a deep-seated trend towards a service economy.

Opinion polls, therefore, are not necessarily showing that people want a bigger public sector, merely that they want more of services that just happen to be provided mainly by the state.

The apparent preference for higher spending as opposed to tax cuts may also be a judgment on the fairness of past policies. In general, higher public spending benefits the poor more than the better off: they make more use of public services, the national health service and state education, and are more likely to end up dependent on social security benefits. The better off have less to lose from a contraction of public services and often more to gain from tax cuts.

This at least has been the experience of the past seven years. IFS calculations show that while households in general are worse off as a result of tax changes (compared with an indexed 1979 base), those with high incomes have gained considerably. Single people earning between £100 and £200 a week, for example, have lost out to the tune of £5.50 a week whereas those earning £400 or more have on average gained £5.50 a week. Further cuts in the basic rate of tax, as favoured by the Chancellor, would continue this redistribution from poor to rich.

The rise in unemployment is another important reason why the opinion polls reveal such support for higher public expenditure. Economists such as Professor Richard Layard at the London School of Economics, for example, was the driving force behind the creation of the poverty group, Charter for Jobs, which successfully rammed home a message: tax cuts are a very inefficient way of boosting employment. On his figures, it is about nine times more expensive to create jobs through tax cuts than through targeted expenditure on special schemes.

At the end of the day, the overall level of taxation or state expenditure matters less than the nature of particular taxes and spending programmes and the criteria by which they are assessed.

It would be possible to reduce spending and taxes and still increase the economy. For example, by cutting R & D expenditure to finance an extension of home mortgage interest relief. Conversely, and more positively, higher spending on services could be financed without damaging efficiency if the structure of the tax system were reformed.

The pressure for more public spending looks less unreasonable in the light of this, especially in view of compositional changes in GDP. As an economy gets richer, the share of services in GDP tends to increase naturally, reflecting

latest figures from the OECD, which put different countries' tax burdens on comparable terms for 1983 and 1984. They show the UK being in the centre of the international pack. In Britain, total tax revenue (including social security contributions) is equivalent to about 38.5 per cent of GDP (see illustration). The corresponding figures for EEC and OECD countries as a whole are 41.5 per cent and 37 per cent. The relative tax burden is considerably higher in, for example, France, Belgium, the Netherlands and Sweden; and only fractionally lower in West Germany.

Proponents of tax cuts, however, will argue that for the UK to be fiscally in line with other European economies is not good enough. Europe as a whole is suffering sluggish growth, high unemployment and a lack of entrepreneurial drive. The important comparison, therefore, is with the US and Japan, where total tax revenues have increased over the last century or more hours of work have tended to diminish.

The point is that tax cuts will also stress the secular deterioration in the fiscal climate. In 1985, UK tax revenues accounted for only 30.5 per cent of GDP; in other words, during the first Wilson government, the British economy was suffering a sluggish growth, high unemployment and a lack of entrepreneurial drive. The important comparison, therefore, is with the US and Japan, where total tax revenues have increased over the last century or more hours of work have tended to diminish.

The point is that tax cuts have two conflicting effects. On the one hand, work is made more attractive relative to leisure because a given period of work will finance more consumption. But on the other hand, the rise in take-home pay makes a worker who has to work longer hours and receive a smaller wage than those who are poorly paid; and that as their level of earnings has increased over the last century or more hours of work have tended to diminish.

Other liberal theorists reject this reasoning, pointing out that a large state does not interfere with them. Effective personal taxation over the economy has hardly increased since the early 1980s. Current spending has risen by a few per cent relative to GDP, but this is an offset by a fall in state investment. Overall, the proportion of resources subject to state control is only about 25 per cent, perhaps less than 20 per cent if you count defence and health.

Such theorists emphasise that individuals are not automatically free just as long as the state does not interfere with them. Effective personal taxation over the economy has hardly increased since the early 1980s. Current spending has risen by a few per cent relative to GDP, but this is an offset by a fall in state investment. Overall, the proportion of resources subject to state control is only about 25 per cent, perhaps less than 20 per cent if you count defence and health.

The pressure for more public spending looks less unreasonable in the light of this, especially in view of compositional changes in GDP. As an economy gets richer, the share of services in GDP tends to increase naturally, reflecting

Men and Matters

Cox Oil and Gas, which was founded by his father, another Edwin Cox. Although the slump in oil and gas prices has hit the group, Cox is in far better financial shape than some other Dallas oil men, such as the Hunts, who last week slapped a \$3.5bn lawsuit on their bankers for allegedly trying to destroy the family empire.

Edwin L. Cox Jr decided not to go into his father's oil business, and instead has concentrated on making his fortune in Texas cattle. Cox Jr is one of the three largest landowners in the US and when he was identified with the man with the problems with Interfirst, the Chicago cattle interests market went into a spin.

From his 25,000 acre ranch in Athens, Texas about 90 miles south-east of Dallas, Cox Jr presides over a collection of cattle interests with an estimated turnover this year of \$4.5bn.

Whilst Cox Jr is paying interest on his loans from Interfirst and is confident that the problems can be sorted out, his troubles underline the sometimes unhealthily close business ties between many Texas banks and their directors. When Texas was booming, many banks packed their boards with wealthy customers. These ties are starting to haunt a number of banks as the current slump in the oil and gas business deepens.

A similar loophole, however, enables members of the National Trust of Scotland to get in cheap on the English and Welsh bodies.

Call the roll

The good and bad news arrived simultaneously at the headquarters of Woolworth Holdings in London's Marylebone Road on Friday as the board was planning its next move in the fight against Dixons' £1.5bn takeover bid.

Sir Kenneth Durham, Woolworth chairman, picked up his phone to hear Peter Stornith

Darling, chairman of Mercury Asset Management, telling him that Mercury Warburg Investment Management would be voting in favour of the Dixons bid. MWIM has a stake of about 13 per cent in Woolworth.

At the same time, Geoff Mulroney, Woolworth chief executive, sitting in the same room, received a call from Robert Fleming Investment Management to say it would be backing Woolworth with its 10 per cent holding.

It is unusual for institutions to reveal their hand at such a relatively early stage in a bid.

The Dixons' offer closes at 1pm tomorrow — but they clearly feel the bid is important enough for them to try to influence events.

Cheaper ways

Anyone feeling slightly put out by the decision of English Heritage, custodian of such national treasures as beaumaris and stonewall, to raise money by selling off parts of its estate, should quickly join the Welsh equivalent Cadw.

A £5 subscription sent to Brunel House, Finsbury Road, Cardiff, not only gives you access to all Welsh historic sites, such as Beaumaris and Conwy Castles, but a reciprocal arrangement also lets you free entry to all the properties of English Heritage, and the Scottish Monuments.

It also pays the Scots to approach their monuments by way of Wales — it is 27 to sign up north of the border for the same three-nation privileges.

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enables members of the National Trust of Scotland to get in cheap on the English and Welsh bodies.

Combing out

From the staff magazine of a Yorkshire company: "After 12 years in Despatch, Jack — left at the end of May. He received a set of ebony hair brushes as a parting gift from his colleagues."

Observer

How to keep tabs on the index

There are no less than 736 companies in the FT Actuaries Index. Every one of them a leader in its field. Every one a force to be reckoned with.

THERE ARE only two things to be said about Sir Geoffrey Howe's mission to South Africa: it will be a complete waste of time; and its transparent purpose of delaying a decision on sanctions until after next month's Commonwealth meeting will further enrage the Commonwealth against Mrs Thatcher.

As one would expect from a group of states committed explicitly to non-racialist policies, it is the Commonwealth countries which have exerted and will continue to exert the strongest pressure on Britain, and through Britain on other countries, to take effective action against the state of emergency in South Africa. In the process, they and we seem to be rehearsing once again the dilemmas and the arguments which were paraded over Rhodesia's Unilateral Declaration of Independence (UDI) over two decades ago. At first blush, it looks as though very little has been learned from that experience.

There are of course major differences between the two cases. But if Britain has a pivotal role in the South African controversy, it is partly because of its historic links with that country, and partly because of its continuing economic connections, both because of its capital position in the Commonwealth and its prominence as one of the bigger members of the European Community exposed to fierce moral pressure from the states in black Africa.

So despite the many differences between today and yesterday, the parallels are instructive. When Mr Ian Smith made his Unilateral Declaration of Independence at the end of 1965, the British Labour government under Mr Harold Wilson spoke of "treason" but nevertheless made it clear from the beginning that it would not use force. It introduced limited economic sanctions, but insisted that they must not be punitive, and did its best to avert any excessive action in the United Nations.

Controversy continues to this day over whether the early use of limited military force might have brought the Rhodesian rebels to heel; what must be incontrovertible is that the Wilson government's explicit rejection of force, and its reluctance to impose fierce economic sanctions, can only have encouraged Mr Smith to persevere.

Wilson's foot-dragging exposed Britain to furious attacks from Commonwealth countries, Tanzania and Ghana severed diplomatic relations. At an emergency Commonwealth meeting in Lagos in January 1966, Wilson claimed that the British measures would produce results "within a matter of weeks rather than months."

Air support and control

From Mr C. Hickey
Sir.—It was reported (June 26) that Field Marshal Lord Carver had suggested the division of the Royal Air Force between the Navy and the Army.

Over the years it has become generally accepted that neither the Army nor the Navy can operate effectively without air support. They very sensibly prefer to operate under conditions of complete air domination, if that can be achieved. It would appear therefore that all military and naval operations depend very largely for their success or failure on the Royal Air Force. Force first winning the battle for control of the air, and then maintaining some measure of air superiority in order to allow the other two services to function without undue interference from enemy aircraft.

Would it not appear much more logical therefore, if the Royal Navy and the Army were placed under the operational and administrative control of the Royal Air Force, particularly in time of war, because in such a war if the Royal Air Force fails, so will the other two services.

The current order of precedence of the various services, naval and regimental, traditions and customs, drill and peacetime ceremonial, could of course continue unchanged.

C. D. Hickey,
Jorrits Farm,
Belcombe, Sussex.

Job evaluation systems

From Mr D. Wainwright
Sir.—In your report (June 26) from the conference of the Confederation of Health Service Employees you mentioned a reference made by a national officer to my report on the possibility of using the Equal Pay Act to challenge existing wage differentials in the NHS ancillary workers' pay structure.

As you reported, I did conclude that the Urwick, Orr profiling method used to evaluate these jobs could be challenged, but this is not surprising. The NHS pay structure was introduced in 1983—seven years before the Equal Pay Act became fully effective, and long before the equal value amendment of 1984. The Ford manual wage structure, using the same method and implemented at about the same time, has also been found to be flawed. But the Urwick, Orr method is no more likely to be challenged successfully than any other method of evaluating jobs. The vulnerability of so many pay structures stems from a failure to review the assumptions about job value implicit in their design or implementation.

Since January 1984 the legal assumption has been that pay

structures have been that pay

FOREIGN AFFAIRS: SOUTH AFRICA

Sir Geoffrey and the ghost of Mr Wilson

By Ian Davidson



surprised that Mrs Thatcher's automatic instinct is to send Sir Geoffrey Howe to South Africa on yet another fact-finding mission.

The Labour government was not finally dragged into sponsoring a comprehensive mandatory UN sanctions until the spring of 1968, nearly two and a half years after the declaration of UDI. And Wilson did not finally abandon his talks with Smith until the summer of 1969, when the Rhodesian government introduced a new constitution.

What did the Tories do when they returned to power the next year? They re-opened talks with Mr Smith.

If we skip forward several years, bypassing an endless series of British soundings with the Rhodesian régime, by Herbert Bowden, George Thomson, Alan Douglas-Hamilton, Lord Goodman and goodness knows how many other wheeler-dealers, such as fruitless as its predecessor, we come to the mid-1970s and a significant change of tack in Salisbury: the opening of talks

between the Smith régime and various black leaders. After winding back and forth between different black factions, these talks finally culminated in the Internal Settlement of 1978-79, which was designed to exclude the external guerrilla leaders Robert Mugabe and Joshua Nkomo, in favour of more pliant black leaders inside Rhodesia, and led to the establishment of yet another Rhodesian constitution and the election of Bishop Abel Muzorewa in the spring of 1979. When Mrs Thatcher came to power at almost exactly the same time, she was virtually poised to re-accept Rhodesia on the basis of these new arrangements.

Fortunately, the Commonwealth conference scheduled for Lusaka in August that year forced her to change tack. Ahead of the meeting, Nigeria announced the intention of nationalising BP's assets and threatened to reconsider its membership of the Commonwealth. At the Lusaka meeting itself, Mrs Thatcher was persuaded to announce a Commonwealth conference to be held in London in September; it was duly held and led surprisingly rapidly to a settlement which, unlike Mr Smith's Internal Settlement, was able to bring the civil war to an end and establish an independent Zimbabwe on reasonably democratic principles.

The Lusaka meeting was a rehearsal for next month's meeting in more ways than one. It was prepared by a special six-man working group of its members, Malcolm Fraser of Australia, and Olusegun Obasanjo of Nigeria, are also members of the Eminent Persons Group set up by last October's Commonwealth meeting at Nassau, and whose report, calling for sanctions against South Africa, will be the piece de resistance at next month's meeting.

There are no simple lessons of the 14 years of UDI, and few that automatically apply to the crisis in South Africa, but a number of points stand out.

First, Mrs Smith was not ready to negotiate seriously with anyone until after a decade of fighting, and after the loss of the Portuguese

alliance in Mozambique, the strains of the guerrilla war started to become unbearable.

Even then, he thought he could save the essence of white supremacy by doing a deal with the pliant Muzorewa. But his ability to hang on was made easier by the reluctance of Britain and other countries to impose effective sanctions, and by Britain's apparent interest in solutions short of black majority rule.

Second, British back-sliding was repeatedly brought up short by moral and material pressure from the Commonwealth. The Commonwealth was at no point able, by itself, to bring about a solution to the Rhodesian crisis; it could only prevent the complete abdication of Britain's responsibilities.

Third, when all the other countries were ripe for bringing the whites to the negotiating table in earnest, then Commonwealth pressure was crucial.

Fourth, a great deal of approbation was heaped on British and other multi-national companies for circumventing sanctions; in reality, the reproach should have been directed mainly at governments for imposing effective and binding sanctions, and for encouraging circumvention by manifestly turning a blind eye.

It is too soon to say that all these critical factors are present in South Africa today. The violence remains extremely serious, but the treatment by Pretoria of the Eminent Persons Group looks ominously like a re-enactment of Ian Smith's endless tergiversations with various British governments.

The US administration under President Reagan seems to have learned little from the long career of the Contact Group's efforts to negotiate with South Africa over the independence of Namibia and, despite its latest review of policy towards South Africa, the administration does not appear ready to cast aside the self-deceptions of constructive engagement.

Britain is once again minimising its options, playing down its responsibilities, testing the waters, accepting sanctions, and taking refuge in diplomatic illusions.

Unfortunately, the market for the piece de resistance at next month's meeting.

Mrs Thatcher has a hundred and one arguments for doing as little as possible. We do not want to destroy the South African economy; we do not want to harm the interests of South African blacks, who would be the first to suffer from sanctions; we do not want to harm the interests of British companies and British workers; we want peaceful change... But when Mrs Thatcher holds up a mirror to history, she may be unaware that it reflects the evasions and the escapism of Harold Wilson.

WHEN MEXICO declared last Tuesday that paying its foreign debt "on the terms agreed" was "useless effort and a waste of the country's foreign exchange resources", the world financial markets suffered no convulsions. Indeed, the shares of Citicorp and other banks with heavy Mexican exposures closed sharply higher the following day.

This nonchalance was perhaps explicable on the basis of past experience. After four years of non-stop bombardment of the debt issues from Latin American governments, the Mexican demands for sacrifices from their bankers and their never-routine about-face

of every nation's sovereign rights carry rather less conviction in the financial markets than President Reagan's wistful ramblings about the virtues of the Balanced Budget. The Mexicans have cried wolf so often, that nobody is going to take them seriously until a limb or two are well on their way down the beast's digestive tract.

Unfortunately, the market for the piece de resistance at next month's meeting is ill-edged. At the moment, when the market is actually in danger of being gobbled up by the wolf of default.

Suppose the Mexican Government were serious for once in its demands for a new era of debt negotiations. Suppose Mr Gustavo Petroli, Mexico's Finance Minister, really did tell the IMF that he would depress his people's living standards no further and that debt servicing would not be determined not by the country's loan agreements, but by its capacity to pay.

If his pleas and threats were ignored by the IMF the first painful consequences of the ensuing confrontation would be seen not in the streets of Mexico City but in the quarterly results of the international banks.

The fact is that Mexico can always announce and implement a unilateral debt servicing plan of its own if it cannot reduce its debt servicing obligations with the banks' and the IMF's agreement.

The experience of the past few years has confirmed that private banks can do little to enforce their loan agreements as at the IMF.

Lombard

Crying wolf in Mexico

By Anatole Kaletsky

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British Rail benefits from Plessey ISDX network

A high-technology communications network—one of the most advanced in Britain—has now come into service for British Rail's Network SouthEast.

British Rail chose Plessey to plan, supply and install it—to provide all the benefits of PDNNS (the new digital private network signalling system).

These include centralised operation of five centres from one location, the cost-savings from telephone calls made through a private network, and ability to handle text and computer data as well as voice.

FIVE EXCHANGES

The network comprises five interlinked Plessey ISDX digital electronic telephone exchanges, for a contract valued at more than £750,000.

The exchanges are located at Paddock Wood, Tonbridge, Hastings, Ashford and Chatham. All are already in service, excepting Chatham, which will be linked into the network later in the year.

Plessey is the first manufacturer to deliver PDNNS capability to British Rail, enabling it to enjoy the full benefits of digital communications.

The Plessey ISDX family of business exchanges, launched in 1985, has already established itself as market leader in the UK.



MERLIN DX FOR SCOTTISH OFFICE

A massive network of British Telecom Merlin DX private communications switches, designed and manufactured by Plessey, is to be installed in the giant Scottish Office network in Edinburgh.

The £3 million contract is also British Telecom's first commercial installation of the Plessey ISDT (Integrated Services Digital Telephone).

The Edinburgh network, linked to the Government Telephone Network, will also provide some 400 public

network lines and more than 4,000 internal extensions.

The Houses of Parliament and a large portion of the Whitehall network were equipped with Merlin DX exchanges at the end of 1985.

UNCOOLED INFRA-RED DETECTORS

The bulky and expensive cooling equipment associated with the detection of infra-red is now no longer required, following the introduction by Plessey of a family of advanced uncooled pyroelectric infra-red detectors.

Their applications include surveillance, energy management, process control, intruder detection and thermal imaging.

40 ELEMENTS

Available in linear arrays of up to 40 elements, the detectors are designed to meet a wide range of infra-red sensing applications where robustness, small size, ambient temperature operation and low cost are essential requirements. Single element detectors are also available.

The arrays are packaged in a ceramic chip carrier which is bonded to a specially designed acoustic decoupler to minimise the effect of mechanical and airborne vibration.

Ghana introduces Watchman radar

Ghana has become the first African customer to introduce into service the Plessey Watchman air traffic control radar system. This new radar confirms Kotoka Airport, Accra, as one of the best equipped airports in Africa.

Watchman is an advanced surveillance and air traffic control radar incorporating the latest processing technology to provide high-performance, with outstanding capabilities in

poor weather conditions.

Recent purchasers include the People's Republic of China, Spain, Bahrain, Dubai and Oman.

In his Watchman inauguration speech, Mr Kwame Peprah, Ghana's Secretary responsible for Transport and Communications, attached great importance to the contribution that Watchman is making to the development and safety of air transport in Ghana.

14

MICROCHIP ADVANCES FOR WORLD MARKETS

Three new microchip product developments by Plessey Semiconductors represent significant technical advances in the commercial use of integrated circuits.

The world's first 2-micron CMOS digital signal processing (DSP) device, measuring approximately one-and-a-half square inches will replace three boards of components.

The third introduction is a new family of CMOS FIFO devices.

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SEMICONDUCTOR INDUSTRY PREPARES ANTI-DUMPING COMPLAINT

EEC chip makers accuse Japan

BY TIM DICKSON IN BRUSSELS

EUROPE'S semiconductor industry is preparing an anti-dumping complaint against Japanese exporters. It claims that the European industry is suffering as a result of unfair pricing by some Japanese companies.

The European Electronic Component Manufacturers' Association (EECMA) said it had informed the European Commission of its proposed action and that it hoped to come forward with detailed allegations in the next few weeks.

The move coincides with the end of vital negotiations in Washington between the US and Japan over a similar issue.

The European association said that the industry was concerned about the unfair pricing of integrated circuits by some Japanese exporters to the EEC. The concern was mainly over Dynamic RAMs (Random Access Memories) and EPROMs

(Electrically Programmable Read-Only Memories).

It added: "Over a considerable period, European manufacturers have suffered significant injury as a result of these pricing levels."

The association refused to disclose any figures but it is well known in the industry that prices of DRAMs and EPROMs in Europe have fallen sharply in recent months. One industry source commented last night: "We've definitely got proof that the dumping has been taking place."

Most of the major European semiconductor manufacturers are believed to be involved, but the action will be brought in the name of the EECMA.

Final documentation of the complaint is still being drafted by the association's lawyers but a spokesman said: "We are keen at this

stage that people should know that the action is going ahead."

European observers, meanwhile, will be anxiously awaiting the outcome of the Washington negotiations which had to be concluded last night if an anti-dumping action on EPROMs brought by National Semiconductor, Intel and Advanced Micro Devices is to be suspended at the end of the month. Discussions between the US and Japan have centred on US access to the Japanese market and the setting up of a monitoring system for semiconductor prices.

European companies, however, fear that agreement between the US and Japan could be damaging to their own interests.

Louise Kehoe in San Francisco writes: US and Japanese trade officials remained in intense negotiations in Washington yesterday morning with the effective deadline

for the settlement of their semiconductor trade dispute just hours away.

Long negotiating sessions on Saturday and Sunday failed to achieve a widely anticipated agreement between the two countries in the long-running dispute. US semiconductor manufacturers have claimed that they are shut out of the \$3bn Japanese chip market by non-tariff trade barriers.

If an agreement is not reached during this final negotiating session, it will be too late for US officials to act to suspend dumping suits previously filed against Japanese chip makers. Suspension of the suit is understood to be a key element of a "framework" agreement worked out between Mr Clayton Yeutter, the US Trade Representative, and Mr Watanabe, Japanese Minister for International Trade, earlier this month.

Thatcher reiterates stance on sanctions

By Peter Riddell, Political Editor, in London

BRITAIN and other EEC countries should not threaten sanctions against South Africa if they want to see dialogue within the country, Mrs Margaret Thatcher, the UK Prime Minister, said yesterday.

Facing renewed criticism from opposition parties ahead of a scheduled statement today in the House of Commons, Mrs Thatcher said sanctions would be damaging and would get the wrong reaction from the South African Government and the threat of them would also not work. Instead, she said there was some point in trying to say to You know some changes have to come about. You yourself have called apartheid outmoded. We say it is more than outmoded. We say it is wrong - so try the path of dialogue.

But she said it was not for those in Britain or the EEC to say what result would come out of any negotiations.

Mrs Thatcher reiterated her call to Pretoria for the release of Mr Nelson Mandela, leader of the banned African National Congress.

Mr Denis Healey, Labour Shadow Foreign Secretary, yesterday strongly attacked the proposed visit to South Africa later this month by Sir Geoffrey Howe, the Foreign Secretary, and saw no point in it unless he could threaten economic sanctions.

Mr Healey, speaking on his return to London from visiting Southern Africa compared Sir Geoffrey's mission with the attempt to reach agreement with Hitler at Munich in 1938.

Mr Healey said it was a hopeless and damaging mission which did not reflect the urgency of the position.

Meanwhile the heated divisions within the Conservative Party on the issue surfaced with strong attacks by the Tory right on a proposal that leaders of Conservatives for Fundamental Change in South Africa might meet members of the ANC if they visit Lusaka during July.

Mr Dennis Worrall, South Africa's Ambassador to London, told a Commons Foreign Affairs Select Committee that ministers in Pretoria had several times admitted that the release of Mr Mandela would be in the best interests of the country, writes Stephan Gray.

While the government felt able to handle the political effects of Mr Mandela's release, its justification to the white electorate was another matter, Mr Worrall said.

"We every day bomb, and every speech calling for the minimising of civilians it becomes more difficult to retain him, especially if he persists in the view that armed struggle is necessary."

Strike call over detentions, Page 3

Midland Bank unveils plans to establish discount house

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

MIDLAND BANK yesterday unveiled plans for one of its subsidiaries to become a discount house - a specialised bank which trades in the short-term money markets.

The discount market is an area from which Britain's leading commercial banks have traditionally been excluded, and the new venture was being presented as further evidence of tumbling barriers in London.

Midland Montagu Investment Bank, the group's investment banking arm, has established a new unit within Greenwell Montagu Gilt-Edged, the company it has created to make markets in government securities with W. Greenwell & Co, its recently-acquired stockbroking unit.

The new unit will quote prices in the full range of sterling money

market instruments, including bills, certificates of deposit and short-term instruments.

Midland hopes that once the new operation has built up a healthy track record it will be accorded official discount house status by the Bank of England. This could occur in October 1988, at which time the central bank will be reviewing the operation of the gilt-edged market two years after the Big Bang deregulation of London financial markets.

The central bank confirmed yesterday that it had been notified of Midland's plans, but said no indication could now be given of how the new venture would be viewed two years hence.

The discount houses have tradi-

tionally acted as a channel between the Bank of England and the commercial banks, and their independence has been key to the efficient operation of the money markets. Because of this, Midland has had to assure the central bank that its new operation will operate separately from its own treasury. It will form part of Greenwell Montagu Gilt-Edged, which is being separately capitalised at £25m (£30m), with more available if needed.

Midland's plan was seen yesterday by London analysts as adding to the liquidity of the discount market. But the rapid pace of change in London would probably cause the discount market to lose its separate identity anyway within the next two years. Many of the existing discount houses have merged or been bought up as competition mounts.

The discount houses have tradi-

Cossiga pressed for early decision

BY ALAN FRIEDMAN IN MILAN

THE CHAIRMAN of Confindustria, the Italian employers' association, called yesterday for a speedy resolution of the Government crisis in Rome.

The appeal came as President Francesco Cossiga began a two-day round of consultations aimed at resolving the crisis which began on Friday when Mr Bettino Craxi, the Socialist Prime Minister, submitted his resignation.

Speaking in Milan yesterday, Mr Luigi Lucchini of Confindustria said Italian business needed a "stable government which is able to steer the country with certainty."

Mr Lucchini singled out budget legislation, which is generally agreed in September, as being of special importance and stressed that a rapid solution to the Rome crisis was needed "in the interest of

the Italian economy over the next year."

President Cossiga, meanwhile, has his three surviving predecessors as head of state, as is the tradition. This morning he will begin a series of meetings with the leaders of all political parties, which should put him in a position to make a decision by tomorrow.

Accusations continue to fly between the Socialists and Christian Democrats as to whose parliamentary deputies were responsible for defeating the Government in the secret vote last Thursday night.

The ruling coalition was beaten by four minutes after winning by a margin of 108 a vote of confidence held by roll call.

President Cossiga will probably be told by the Christian Democrats that Mr Craxi could try to continue

in office, but only by giving an explicit commitment to step down later this year.

President Craxi shows no likelihood of agreeing to such a deal and will probably seek to be mandated to reshuffle the Cabinet and carry on without having to declare in public when he might step aside and make way for a Christian Democrat prime minister.

The Milan bourse did not seem unduly alarmed about the government crisis yesterday, chalking up a marginal gain on the day, which followed a 2.9 per cent drop in the main share index on Friday.

The latest cost-of-living figures released for June show Italy's inflation rate continuing its gradual decline and now running at 8.3 per cent.

Opec unable to agree on new quotas

Continued from Page 1

second quarter, and to settle at \$15 in the medium-term.

In Brunei, the statements by chief delegations of Iraq, Iran and the United Arab Emirates in the three countries playing the biggest obstacles to adoption of a revised sharing system gave little reason for hope that Dr Shabot would be any more successful than he was in Geneva two months ago.

Dr Mani al Otaiba, the UAE Oil Minister, told reporters that the federation's quota was 1.5m barrels a day (b/d) rather than the 950,000 b/d actually conceded to it under the defunct ceiling of 16m b/d agreed in October, 1984.

The UAE, he said, would observe such a rate only if others abided by their quotas, but if they exceeded their amounts it would feel free to

produce more and could pump up to 2m b/d.

Mr Qassem Taki, Iraq's Minister of Oil, reaffirmed Baghdad's insistence on no less than 1.13 per cent of any Opec total - a proportion which apparently is not open to negotiation.

Mr Gholamreza Aghazadeh, Iran's Oil Minister, reiterated his country's demand for two extra barrels for any one conceded to Iraq.

The communiqué issued after the adjournment of the conference made no mention of the volumes of oil to be produced.

Iran, Algeria and Libya have stuck doggedly to their position that the median price should be raised to \$28 as soon as possible. Only Iran

waited for a 1.8m b/d limit and the old quota system under this ceiling was acceptable.

Sheikh Ali Khalifa al Sabah, Kuwait's Oil Minister, expressed the opinion that the majority's estimate of demand for Opec oil was "conservative". He suggested that the best policy would be to hold prices in the \$17 to \$19 range for two years.

Nor did it mention the price ob-

jective of \$17 to \$19 per barrel which the majority of nine or 10 - the position of Gabon is still confused - had set as their aim for the end of 1986. These omissions reflected the intensity of the opposition determined to raise barrel revenues through production cuts.

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World Weather

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Agence	32	86	19	27	17	77	32	56	29	83	22	83	29	83	22	83	29	83	22	83	22	83	22	83
Agence	33	87	20	28	18	78	33	57	30	84	2													

SECTION III

FINANCIAL TIMES SURVEY

NISSAN IN THE NORTH EAST

Questions still hang over the impact that Nissan's new car plant in Washington, UK, will have on the region's economic problems and the British motor industry.

Facing an uphill struggle

By Kenneth Gooding and Nick Garnett

NISSAN'S INVESTMENT in Britain is a far cry from the major scheme first proposed by the Japanese group in 1981. The original idea was to set up a factory to produce 200,000 cars a year by 1986, with a high European content, and creating 30,000 jobs in the process.

But this was too big and adventurous a project for some senior Nissan executives—including the late Mr. Katsuji Kawamura, then the chairman—and some members of Nissan's union, to contemplate.

The protectionism which forced the group to look at the prospects for a European venture spread to the UK. Nissan's major market, and it decided its first major car production scheme in the west should be there.

The UK has to make do with an assembly plant to make 24,000 cars a year from kits imported from Japan. There are dozens of similar projects operating throughout the world and at first sight Nissan seems to be making a great deal of fuss about very little.

But there are good reasons why the Nissan project should be taken very seriously indeed

starved North-East. It was seen not only as a provider of employment but also as a morale booster for hard-pressed regional development officers and a magnet for other Japanese investment companies.

However, the catastrophic and seemingly unstoppable shrinkage of the North-East's manufacturing base dwarfs Nissan's tiny net contribution to jobs.

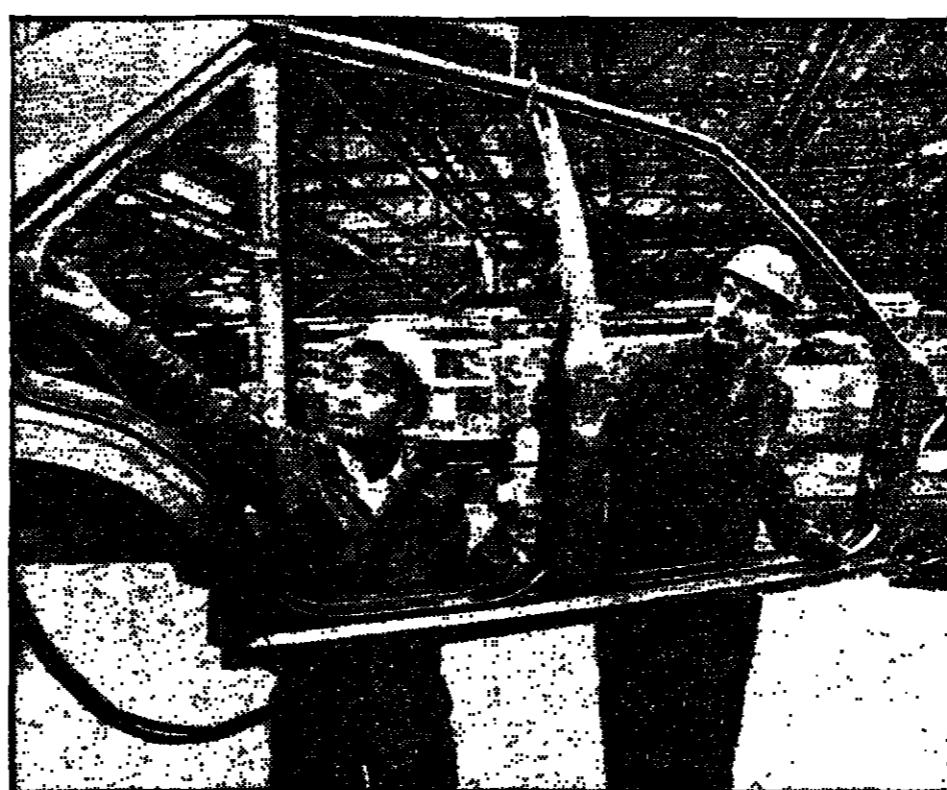
In the past three months alone some 7,000 redundancies in a dozen companies have been announced, more than double the net jobs Nissan will provide even if it goes ahead with plans two.

Despite some of the country's best developable land, a clean environment and good communications, the region's unhealthy dependence on older industries and its 20 per cent unemployment generate some of Britain's most serious if hidden, social problems.

The North of England Development Council, the principal agency in the North-East involved in securing inward investment, has been using Nissan's presence in the region to target more Far Eastern and in particular Japanese companies. In this it has had some success.

Since Nissan announced its intentions in 1984, half a dozen Japanese companies, mainly in manufacturing, have set up close by or are about to do so.

These include Komatsu which will assemble excavators at a former Caterpillar plant at Birtley, transformer manufacturer Tabuchi Electrical and Ikeda Hoover producing car



seats and interior trim for Nissan.

The 13 Japanese companies in the North-East which together employ about 1,600 include tyre-maker Sumitomo at the former Dunlop plant in Washington and NSK Bearings, the long-established Japanese company.

NSK's workforce of 350 is expected to rise to 580 in the next few years.

This influx of Japanese companies has provided a spark of light in the region's economic gloom. So too has the success of Newcastle's Metro light railway system and big new retailing developments which include Britain's largest out-of-town shopping centre at Gateshead.

The success of this investment drive needs to be heavily qualified, though, given the chronically poor state of investment in the other English regions. In the North-East it has also been accompanied by a calamitous decline in traditional manufacturing that has blighted a large part of Teesside and Tyneside.

More than 146,000 manufacturing jobs—one third of the manufacturing workforce—have been lost since 1979, according to last year's North of England County Council's state of the region report which i-

cludes Cumbria as well as the North-East.

Ten years ago there were 31,000 jobs in shipbuilding in the North-East alone, but this will soon be down to little more than 7,000 with a question mark still hanging over many more. Employment in the steel industry has tumbled from 22,000 to fewer than 8,000 and the workforce at the coal pits has been cut in half to 18,000.

Teesside absorbed more investment in the 1960s and early 1970s than any other UK region but most of this went into big capital projects. The region's inherent weakness in small business development, expenditure on innovation and entrepreneurship remained largely untouched within the North-East's branch plant economy.

Ford argues that Nissan has been offered terms much more favourable than those applying to existing manufacturers in Britain.

It has also been able to choose a site with no existing factory on it, to take maximum grants, made a special deal with the unions and will employ a young workforce, keeping personnel problems at very low level for 15 years. None of this is available to Ford, General Motor-Vauxhall, Austin Rover or Peugeot-Talbot.

Ford calculates that these advantages will enable Nissan to build a car for £330 to £550 less than an equivalent model from its UK rivals.

Ford has been urging the European Commission to monitor Japanese car assembly in the community countries to ensure that the vehicles have a domestic content of at least 80 per cent—measured by weight of the finished car.

And some people question whether the arrival of Nissan is such a good thing for the North-East.

The government believed a substantial Japanese presence could have a dynamic effect on the UK motor industry.

Ministers believed that a project as originally conceived would introduce the latest Japanese car production technology, then acknowledged to be the best in the world, and management methods.

Now that is to be injected into the motor components sector, making it better equipped to compete internationally.

The Nissan plant was to have exported half its output while pushing back imports.

In the event, the UK industry has been putting its own house in order: improving productivity, making rapid strides in quality and reliability, and browbeating any component suppliers reluctant to keep pace.

And if—or when—Nissan moves to the second phase of its UK project, the Washington factory might prove to be an embarrassment to the Government of the day because Britain is dangerously close to having too many "domestic" manufacturers fighting for market share.

Apart from Austin Rover, Japanese produced engines, transmissions and axles in Europe, thus creating new jobs.

The Nissan project

Location:	Washington, Sunderland Borough, Tyne and Wear.
Land area:	500 acres (297 acres of which have been purchased and an option is held on the remaining 503 acres).
Production model:	Small passenger car: Bluebird
Production capacity:	24,000 units/year 160,000 units/year
Production start-up:	mid-1986 1990
Employees:	400-500 2,700
Investment:	£50m £300m

NISSAN and the UK Government agreed in February 1984, that the Japanese group would build a car plant in Britain. In March, Nissan announced that from eight potential areas it has chosen Washington, Tyne and Wear, as the site.

Volume production of the new Nissan Bluebird saloon (from kits supplied from Japan) begins at the new facility next week.

The project consists of two phases. A decision whether the second phase will go ahead will be made by Nissan

in 1987 "on the basis of its commercial judgment in the light of its experience in operating the plant under Phase One."

The outline is indicated in the chart, above. Nissan says it wishes to use as many European-produced parts as possible under Phase One. In the next phase it has agreed to start with 60 per cent European content, measured by ex-factory value, building to 80 per cent by mid-1991.

Under Phase Two a substantial level of export is also expected.

Ford, GM-Vauxhall, Peugeot-Talbot and Nissan, by that time Honda will be having "British" cars built for its UK dealer network by Austin Rover.

However, there seems little doubt that Nissan will move into the site of the Washington project once it has come to grips with more pressing problems elsewhere. The rise of the yen is making its exports, particularly to the US, look much less profitable and Nissan is engaged in a tremendous struggle to regain market share in Japan.

The convulsions being caused by these important, long-term strategic considerations do not completely overshadow the UK project, however.

Nissan knows it faces an uphill struggle. Its other European ventures have been far from successful. The joint project with Alfa Romeo in Italy—another politically-motivated scheme—has collapsed. In Spain, where Nissan was forced by the government to take over Motor Iberica (or quit), losses have been considerable.

But there would seem to be no greater risk for Nissan. Phase one makes no economic sense and Nissan surely could not contemplate the loss of face involved in withdrawal. So Phase two seems likely to go ahead on schedule.

Best wishes for success

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NISSAN 2

Project History

Born out of politics and strife

TWO OLD MEN have had a profound effect on the history of Nissan's project in Britain. The first is Octav Botnar, now in his 70s, who since 1970 has built sales of Nissan cars in the UK from 1,500 a year to more than 100,000. One of the project's greatest advocates, Botnar claims he was instrumental in getting Nissan to consider the UK venture in the first place.

But implacably opposed to the venture from the moment it was first mooted was the second old man, the venerable Katsuji Kawamata, who was 75 before he retired from the chairmanship of Nissan last year.

Kawamata, who died recently, was worried that his grandchildren might have to carry the stigma of being related to a man who built a monstrous, unprofitable, "white elephant" of a plant in Britain.

It seemed in January 1981 that Kawamata had been outmaneuvered by the then Nissan president, Tatsushi Ishihara, because the group announced with a fanfare at a conference in London that it had started a feasibility study for a 200,000-cars-a-year factory in Britain, costing up to £200m and employing nearly 5,000 people.

International politics played as much a part in the decision

as internecine warfare within the Nissan management.

The success of the Japanese car industry with their low-cost vehicles had encouraged the growth of protectionism in the Western countries with their own motor industries which employed up to 10 per cent of the manufacturing workforce.

In 1975, the UK obtained a "voluntary" agreement restricting shipments of vehicles from Japan which was at first supposed to be a short-term measure to allow British Leyland to recover from its financial collapse.

By the end of the 1970s it was clear that the "voluntary" agreement was set to become permanent fact of life in the UK.

At the same time Mrs Thatcher's government was making special efforts to encourage inward investment to the UK from overseas organisations of all sorts.

The Nissan project, as first outlined, seemed a tremendous coup.

However, the news was not received enthusiastically by British Leyland, which that very week had been promised a further £500m of state money on top of the £100m it already had received.

To say the least it was surprising to find the UK government offering financial assistance to a major competitor after investing so much in its own company.

For, if the original Nissan scheme had gone ahead, the Japanese group's new factory would have been producing 200,000 cars a year in 1984, selling at least half of them in the UK.

Worst of all, protectionism was rearing its ugly head in the US, Nissan's major export market and the one where it earned most of its profits.

The circumstances favoured Kawamata and the head of Nissan's union, Ichiro Shioji, who wanted the British project scaled down so that Nissan could concentrate on the US. They won the day and Nissan announced it would produce cars in the US at a factory originally put up to assemble light commercial vehicles.

However, it would have been too great a loss of face for Nissan to have shelved the UK project completely. But instead of a plant to manufacture 200,000 cars a year, Britain got 200,000 cars a year, Britain got an assembly point for 24,000 kits.

Botnar, the importer, was extremely disappointed. But he still hopes to live to see the day when Nissan will be a major carmaker in Britain with a market share of at least 10 per cent and substantial exports to other parts of the Common Market.

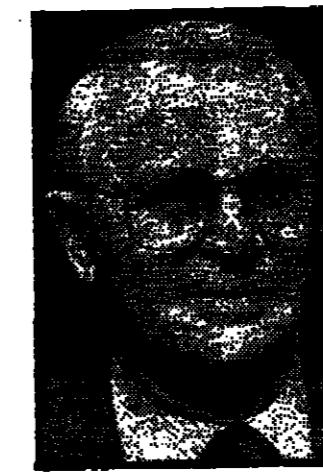
He is as sure that Nissan will move to the second phase of its current UK project and the production of 100,000 cars a year with high European components.

He is also content that he has been taking extraordinary measures to strengthen his dealer network to handle the bigger market share.

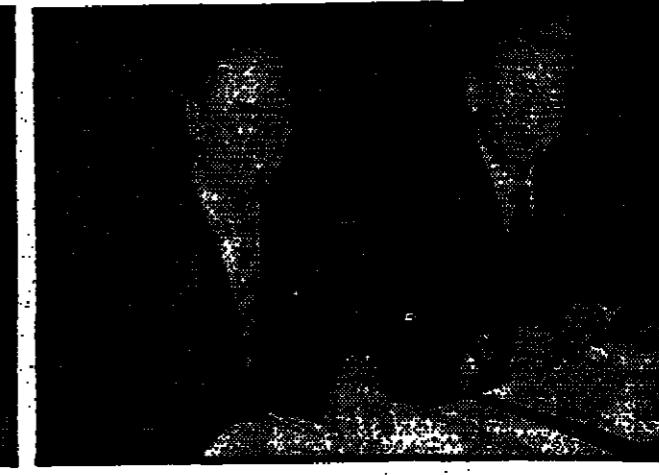
Many of the small, family-owned Nissan outlets have left the franchise to be replaced by larger, corporate-owned groups. Nissan UK, the import company, has a budget of £100m for its own dealer development programme which involves providing finance and carefully-chosen sites to successful car salesmen who want to set up on their own account.

The speed at which Botnar is pushing through the changes has upset some of his dealers, particularly those who unwillingly have had to give up the franchise.

Botnar has agreed to sell his highly-profitable company (in the year to July 31 last it made a taxable profit of £5m on sales of £200m) to Nissan UK only if the Japanese group decides to go ahead with the second stage of the UK project. Nissan has joined with Mitsui



Octav Botnar (left) was an early advocate of the Nissan agreement, signed by Norman Tebbit, then Trade Secretary and Takuichi Ishihara, the Japanese chairman



soon after Nissan's annual meeting this month. Nissan do nothing else but go ahead, he argues.

There are other pointers. To start with, Ishihara, the project's great proponent, is now Nissan's chairman. And the man put in charge of day-to-day operations of the British scheme is Toshiaki Tsuchiya, at 51 the young chairman in charge of the Nissan board.

Tsuchiya gained his experience by building the Mirra assembly lines at the Miryama plant near Tokyo where he took automation further than anyone else had dared to go.

Kenneth Gooding

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The working day for design and engineering director SHIGEKI MIYAJIMA stretches up to 144 hours

THE DIRECTOR for product design and engineering at Washington is a little different from the other four Japanese directors (including the managing director) who have been key figures in the plant's development.

For one thing Mr Miyajima has a Scottish wife.

For another he obtained an MSc in mechanical engineering at Strathclyde University.

Mr Miyajima does share many traits with his Japanese colleagues — including a very broad-based training and a willingness to work hours many British managers would find unacceptable.

The 44-year-old mechanical engineer heads a department of 30 who are responsible, among other functions, for handling all the technical and product design information needed between Japan and Washington and for dealing with potential UK component suppliers whose products must all be eventually evaluated in Japan.

Mr Miyajima works very long hours. Winding up to commercial production at Washington, his typical working day at the plant stretches from 8 am to 10.30 pm with not infrequent visits to the plant on Saturday.

At least he could get home to his modern detached house at nearby Chester-le-Street in Durham to watch some of the late-night World Cup soccer games.

There are many minor differences between Japanese ways of working and those in Britain," says Mr Miyajima, speaking in the big open plan product design and engineering office where everyone, including himself, sits the same type of rather plain functional work desk.

Some of the mentality is different, the attitude to working. "It impresses me that for my British colleagues their families are very important. They are to us too, of course, but the British show this in practice by needing to spend more time with them."

"Generally speaking I'm satisfied with my British colleagues.

In comparison with staff in other parts of Europe they work harder and longer and have a lot of enthusiasm."

Mr Miyajima is critical of the narrowness of training of British engineers though appreciative of their depth of knowledge within their specialist disciplines. His department has just over 20 engineers, all relatively young graduates.

He demonstrates the breadth of training experienced by the majority of senior Japanese production personnel. A mechanical engineering graduate from Tokyo, Mr Miyajima has also had a stint at the University of California in Los Angeles studying multi-national companies.

As a 27-year-old he was in Mexico helping to set up Nissan Mexico. He was also in Belgium 12 years ago, then set up a Nissan office for Nissan, adding French to his command of Spanish and English.

He came to Washington from the Nissan Technical Centre at Atsugi and is likely to be in England for another three to four years.

Much of the work surrounding the delicate subject of achieving the local content commitments given by Nissan to the British Government is falling into the hands of Mr Miyajima. But he still has time to enjoy the attractions of living in the far north of England.

Like so many Japanese managers in the north-east Mr Miyajima has found the immediate friendliness of local people easy to live with. One of his and his wife Nori's three children is at Durham High School, the other two are too young for school.

He plays golf at the village of Barden, one of the former mining villages that make up the new town of Washington, and at the golf course behind the George Washington Hotel near the plant. He does not seem to be as fanatical about golf as many of the Japanese however.

Instead, he says he would rather spend his weekends with the family, one great love being the day trips over the Pennines to the Lake District in Cumbria.

"That place is so beautiful," he says.

Nick Garnett

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NISSAN 3

The North East

Other Japanese companies follow

THESE IS a joke going the rounds that Nissan should be receiving commission for attracting investment to the North East. Since the car company announced its decision to come to Washington another seven Japanese companies have followed, bringing the total in the region to 13, among them Komatsu, the world's number two in earth-moving equipment.

Might the North East be on the road to emulating the achievement of Scotland, where success has bred success, and weaknesses in the economy have started to assume less and less prominence?

Most local industrialists and economists are more cautious. They have learned that one swallow has yet to make a summer. "We have to run damned hard here to stay on the spot," says one. "In the North it seems you take one step forward, only to take 10 steps back," says another.

While any boost to employment prospects is more than welcome, the economy suffers from fundamental weaknesses, built up over decades, weaknesses which require equally fundamental solutions.

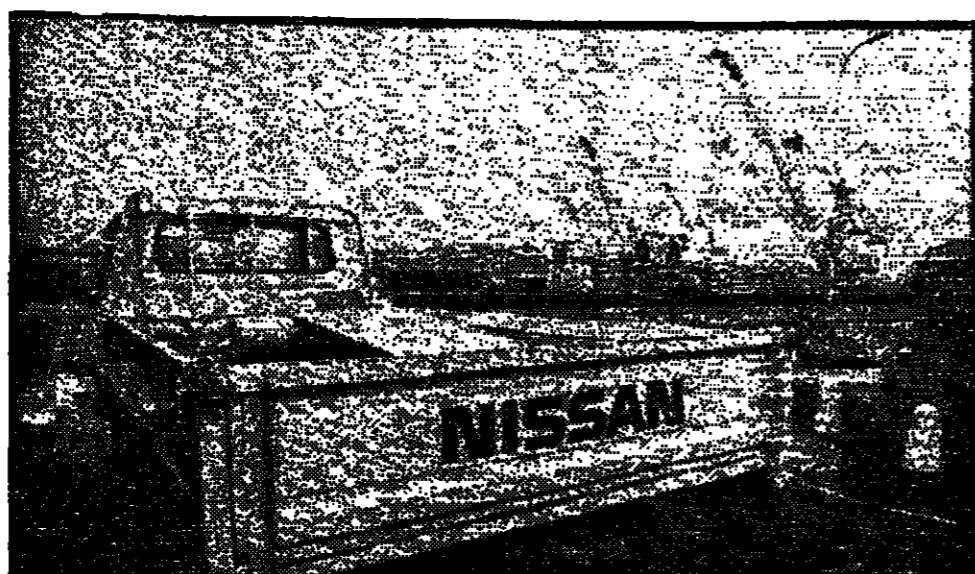
Part of the problem, according to Dr Fred Robinson, senior research associate at Newcastle University's Centre for Urban and Regional Development Studies, has been the "branch factory syndrome," with 75 per cent of the region's productive capacity subject to external control.

"These plants, brought here in the heyday of regional policy to serve the branch-style industrial estates built during the 1960s and early 1970s, are isolated from the company's main operation.

Often they manufacture only one or two products, and have no research and development facilities. When those products become out of date, instead of plant being upgraded, the factory is closed.

These branches are seen as distant outposts which head office managers in London or overseas consider to be expendable."

The closure, announced last month, of the Machine Tools factory at Blaydon on the Tyne, with the loss of 440 jobs and concentration of the company's output at its Coventry plant, provides a vivid example of this "retrenchment back to



Nissan could bring jobs that have been lost in the rundown of shipyards

base," he says. The absence of higher level management also means that branch factories do not identify with the local community," says Mr Danny Sharpe, of the DTI's regional office, in Newcastle. "NER is about the only very large industrial manufacturer company in the North East. When it closed part of its operations on South Tyneside, it helped get a new enterprise capacity off the ground."

The lack of demand for financial services, a growth sector in other regions, is another symptom of the branch factory syndrome.

"But we could not afford to be choosy. It was extremely helpful to have branch factories, particularly as traditional industries were rundown. Without them, the employment situation would be catastrophic," Mr Sharpe says.

"Catastrophic" or not, jobs in what were the region's traditional industries have been cut dramatically over the past 10 years. In the coal industry they have fallen from 22,000 to 13,000, in shipbuilding from 31,000 to under 8,000 and in steel from 26,000 to 7,400. The public sector remains the main employer, with between 11,000 and 12,000 working at the DHSS benefits complex in Newcastle alone.

The North Easterner's long-

standing reliance on one of the region's monolithic employers has tended to stifle his entrepreneurial spirit, with the number of small firms created well below the national average. In

the North last year, there was a 3 per cent increase in self-employment. In the country as a whole, the figure was 5 per cent.

The region also has a higher

level than the national average in manual work, over those in scientific, technical, professional or managerial occupations, further explaining the slow growth in small businesses.

There have been encouraging signs, nevertheless, of a gradual broadening of the region's economic base. In Northumberland, for example 5,000 are now employed in pharmaceuticals, while across the region, electronics companies employ 16,000. Since 1979 North-East companies have received £35m under the government's Support for Innovation scheme.

In Newcastle, a technology centre seems to bridge the gap between industry and academia, while a regional innovation centre helps inventors develop their ideas into marketable products. The Mountjoy Research Centre, on Durham University's science campus, conceived initially as a centre for materials science, has been

Employment and Trade and Industry are working in tandem on the Newcastle and Gateshead City Action Team, the Cleveland Co-ordinating Team and Middlesbrough Task Force.

In another, perhaps more radical, move to reclaim industrial wasteland for new industry, local authorities, trade unions, private industry, the CBI and churches joined together last month in the Cleveland Initiative. This development company, which hopes to attract private and public investment into the area, has already identified 18 derelict sites to be reclaimed and provided with services.

This work would require £50m and create 18,000 jobs. A further £50m each year for the next 10 years could reduce Cleveland's unemployment rate to the national level.

Pressure is growing within the region, nevertheless, for all such initiatives to be broadened and co-ordinated under one agency, a one-stop-shop to provide potential investors with a package of land, premises and financial assistance.

The Northern Development Company (NDC) has the backing of the CBI, the TUC, all but a handful of the region's local authorities, and Northern Investors Group, which offers equity finance to North-East companies. It has presented a paper to Trade and Industry Minister Mr Paul Channon for discussion in cabinet.

According to Mr Jim Gardner, NDC's secretary: "The need for a single voice really came home to us following our success with Nissan. When the company announced its intention to come to the UK, all areas with land which could be suitable promoted themselves. But in the North East local authorities agreed to drop out if Nissan favoured any one site."

Our immediate aim is to encourage inward investment and economic development, but in the longer term, the NDC would hope to be involved in the community in a more general way, in environmental improvements for example. We would hope to pull together all the region's resources to promote inward investment and foster indigenous industry."

Alastair Guild

It was a great boost to Wearside when the Japanese car giant Nissan chose Sunderland as the site for its first U.K. car plant.

That's some recommendation, but the not only large international companies who can take advantage of the benefits on offer to employers in Sunderland. The special package of assistance to industry put together by Sunderland Borough Council is intended to help companies of all sizes, whether large, medium or small and no matter if they're new to the area or already established.

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The conditions are ready made for your business to succeed in Sunderland.

Contact The Industrial Development Office, TIC, 100 Commercial Street, Sunderland, Tyne and Wear, SR1 4AA. Telephone Sunderland 091 552 7777.

SUNDERLAND'S OK BY NISSAN

...and a good many others too!



BOROUGH OF SUNDERLAND

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- 1887 — First Bosch magneto for stationary engines.
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- 1902 — First Bosch spark plug.
- 1913 — First Bosch electrical system for cars.
- 1927 — First Bosch diesel fuel injection system.
- 1932 — First Bosch electric hammer.
- 1933 — First Bosch refrigerator.
- 1936 — First Bosch electronic TV camera.
- 1951 — First Bosch petrol fuel injection for cars.
- 1958 — First Bosch washing machine.
- 1967 — First Bosch electronic petrol injection system. (Jetronic).
- 1970 — First Bosch electronic power tool.
- 1973 — First Bosch fully electronic car radio (Blaupunkt).
- 1976 — First Bosch swivel arm industrial robot.
- 1978 — First Bosch anti-lock braking system (ABS).
- 1979 — First Bosch computerised engine management system (Motronic).
- 1983 — First Bosch spark plug with sintered in platinum electrode.
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- 1970 — First Blaupunkt tests with radio stations for traffic information system.
- 1974 — Introduction of Blaupunkt Traffic Information and Warning System (ARI).
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Excellence comes as standard.

In the race for foreign investment, who overtook the competition?



That Nissan chose Washington as the base for their UK operations, you know. Obviously, we're delighted.

Nissan chose us, not just for the high standard of our facilities and infrastructure, but for the workforce (cheerful, willing and highly motivated), the suppliers (local, professional and prompt) and for the distribution network (road, rail, air and sea terminals all on our doorstep).

What you may not know is that Nissan is one of 13 Japanese companies that have selected the North East as their home.

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In short, we're building an impressive track record in attracting foreign investment into Britain. We've got the right attitude, the right resources and the right locations.

If that sounds right for you, contact Norman Batchelor at Washington Development Corporation, Usworth Hall, Washington, Tyne & Wear. Or ring him on (091) 4163591, Telex 357210 DC Wash G, Fax (091) 4178268. A word with him could move your business into the fast lane.

Washington. Profit from our experience

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*Japanese ideas, British craftsmanship.
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That's an event we can all take pride in.*

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C.P.O. Box 595, Tokyo
100-91, Japan

NISSAN 4

Labour

Ground broken by union deal

ONE SPHERE in which Nissan has broken new ground in the UK motor industry is labour relations. The framework of bargaining rights, pay systems, the role of the shopfloor supervisor and the practice of yearly appraisal for every employee, distinguishes the company from other vehicle manufacturers.

Nissan's single-union agreement with the Amalgamated Engineering Union is similar to those negotiated by Japanese electronics companies operating in the UK but unique in the British car industry.

The agreement, whereby the AEU is the sole recognised union for everyone up to senior engineer level, gives union officials no right to enter the plant let alone negotiate there. Officials may involve themselves in labour issues at Nissan only if they are invited to do so by members of the company council.

The council, which currently has 15 members, is the only discussion and bargaining body. Eight members are elected from occupations or departments concerned with the plant, and a further six members are nominated from management. Elected members need not belong to the union.

In January the council agreed a 6 per cent pay settlement. Mr Joe Cellini, regional official of the AEU responsible for Nissan employees, was visited by members of the shop-floor and management and simply told about the agreement.

But the AEU, which secured Nissan recognition in compensation with the Transport and General Workers' Union and the General, Mechanical, Electrical and Allied Trades Union, is the ratifying agency for wage agreements negotiated in the council.

The agreement with the AEU is a "no strike" deal in all but name, though it has one final outlet or "safety valve." It includes a commitment that problems will be resolved internally whenever possible.

If industrial negotiation fails the agreement provides for conciliation by the Advisory Conciliation and Arbitration Service (ACAS) and ultimately pendulum arbitration in which the arbitrator has to accept either the management or the shopfloor position in the disputes which come before

him. During this whole process, the agreement effectively debars any form of industrial action. But the final stage—pendulum arbitration—is not compulsory. Indeed, both sides have to agree to arbitration before the company can go down this road. This obviously leaves the option of industrial action.

The shop-floor personnel structure is simple. Direct production workers are divided into two groups: manufacturing workers and technicians. Each small group of shop-floor workers has a team-leader and above them are 22 supervisors—one for maintenance and the others for manufacturing. Phase Two manufacturing would involve the introduction of people to be known as senior supervisors.

Job descriptions are deliberately left vague and there is a strong overall commitment to job flexibility and mobility, though this would involve a lot of extra training for Phase Two.

Nissan has a young workforce. Almost everyone below manager level is under 40. So, too, are many of the managers. Mr Brian Cowan, personnel manager and a former supervisor, is just 32. The average age of production workers is 25.

The pay structure is also simple; but, perhaps uniquely in the UK motor industry, it provides for increases within specified bandings, based on individual performance.

Workers in the lowest grade of manufacturing start earn £7,000 to £9,600. Technicians earn £20,000-£23,000 with team

leaders on £9,500 to £11,400. The banding for supervisors ranges from £12,300 to a maximum of £15,600. Senior engineers start at about £16,000 and receive lease cars from the company.

Production workers who were put through verbal, numeracy and reasoning tests were selected by team leaders and supervisors—not by the personnel department under Mr Peter Wicks, personnel director and a former British Gas and Ford senior manager.

The supervisors themselves

were selected after tests devised by occupational psychologists.

None of the manufacturing staff

had previous experience in vehicle-building but six of the supervisors were recruited from the motor industry. Already one supervisor has been promoted to engineer and one team leader to supervisor.

The job of supervisor is much closer to the Japanese model than that of the traditional British foreman. The supervisor exerts a great deal of control

Pyramid of control

MANAGEMENT STRUCTURE is as clearly delineated and free from top-heavy classification as the shop floor workers.

A main factor in decision-making is the inclusion of people from a wider range of departments than is common in most European car factories.

The plant has one managing director—Mr Toshiaki Tsuchida, former boss of Nissan's Tsuchida plant in Japan, under whom are seven directors. Four of them are Japanese, responsible for design, production, engineering, finance and quality control.

The three more outward-

facing jobs that involve managing resources and people are in the hands of British directors. Mr Ian Gibson, a former Ford manager, heads purchasing and production control; Mr Peter Wicks is in charge of personnel and labour relations; and Mr John Cunningham heads marketing.

Each of the British directors has a senior Japanese "adviser" acting as go-between with Japanese component and equipment suppliers and with Nissan in Japan. These are among the 20 or so semi-permanent Japanese executives.

Nick Garnett

Below this level, the management structure begins to look like that of a Western car plant. There are 17 managers, all British, spread across the three departments of production, engineering, and administration.

Then there is a tier of senior supervisors (to be appointed under Phase Two), senior engineers, and senior controllers in administration all with equal status. Below this level, in the three departments respectively, are supervisors, engineers and controllers.

Nick Garnett

Few
stiff

Equipment

Obedience ethic rules suppliers

PRODUCTION equipment at the rest in Japan. Washington comprises nothing revolutionary in car assembly techniques though the plant uses some that are unique in the UK.

"It is a sound facility that has been well installed, the most modern of its type but not the most highly automated," says Mr John Cushman, director of production and former manufacturing manager at Austin Rover's Cowley factory.

The production layout was designed in Japan and the tooling decisions taken and purchased carried out by Nissan in Tokyo and by Nissan Machine Tool.

The plant—which is not dissimilar to though smaller than Nissan's factory at Smyrna, Tennessee—was laid out by Japanese engineers while Nissan Machine Tool installed the jigs and robots.

The plant represents a co-operative effort by the Japanese and British equipment suppliers. Some nine main British contractors supplied equipment, mainly automatic "tracks," conveyor systems and paintshop plant.

About £25m of the £50m overall project cost was spent on factory equipment. Of this, says Nissan, about 70 per cent was spent in the UK, and most of

that but still expected to buy the equipment at the original price.

Even so, Nissan has been pleased with the equipment and the attitude of most of the UK manufacturers. The only significant problem that had to be overcome, says Nissan, was in the UK engineers to understand the logic involved in the Japanese software for the robots. The robots were supplied by Fanuc of Japan, and, for the welding processes, by Nissan itself.

Nissan insisted on, and in some cases arranged for, a Japanese partner for most of the UK contractors. In general, the UK contractors found Nissan pretty demanding to deal with and pricing was fiercely competitive given Nissan's relatively low capital budget.

Japanese companies are used to dealing with suppliers who are fairly subservient to the purchaser. "Obedience" is a key word in Japanese industry.

This concept can obviously prove difficult in Britain, where contractual relationships are somewhat different. This tended to manifest itself in tightness between Nissan and some suppliers where Nissan set the performance criteria for the supplier to meet those criteria within the agreed price.

One supplier complained that Nissan changed the specifica-

tion but still expected to buy the equipment at the original price.

Among the UK contractors, Babcock Fata secured a £2.7m order for the body assembly and final trim facility, including overhead and floor conveyor systems and a type of monorail handling.

Inco installed much of the equipment in the body shop while other conveyor suppliers included Translift. Suppliers to the paint shop included Flakt and Elitamair with Binks Bulkows providing painting equipment and Devilbiss the autospray facilities. The French company Scaiky was also an equipment supplier.

The main assembly track is known as the Liger Line, derived from the Japanese tiger and the British lion.

Electronic "scoreboards" giving read-outs of the daily production target and the actual output figure hang from the roof. The layout has been designed so that workers carry out most of their tasks at a height of 1.5 metres.

The plant has been designed that under Phase Two the manufacturing, paintshop and assembly lines could remain as they are even if they had to be expanded. But the

body shop would be dismantled and replaced.

A feature that is probably unique in Britain—though not in some other car-producing countries—is the body-slitting facility which allows easier access for the assembly workers on the line.

At three locations in the plant each car is tilted to a different angle in relation to the work station.

At one point its front end is raised by 30 degrees so that components can be fitted more easily into the engine bay. The car is also tilted on to its side to make the fitting of suspension components and brake pipes less arduous while at a third location it is tilted the other way for underbody wax treatment.

An unusual feature—which is in use at least in one other car assembly line in the UK motor industry—is the removal of all four doors from the painted body before it reaches the final trim line.

The doors are taken off by a "manipulator" and moved by conveyor to a part of the plant where the doors can be trimmed and fitted into an independent power source to check the window lifts and central locking devices. A computer ensures

that the doors are returned to the bodies from which they taken.

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Nick Garnett

Fast-track construction

THE NEW assembly plant and office building on the former Sunderland Airport site shares many design features with Nissan's factory at Smyrna, Tennessee, though the finish and outer cladding of the UK building is of much lower specification.

Mr Cushman claims that the production technology at Washington is a perfect balance between the need for advanced equipment and cost-effectiveness in terms of capital outlay.

But he also puts the plant's physical characteristics into perspective. "Our success here depends on attitudes rather than the type of facility we have," he says.

Civil engineering companies bidding for the contract were told that if they expected to construct a building as expensive as that in Tennessee they were barking up the wrong tree.

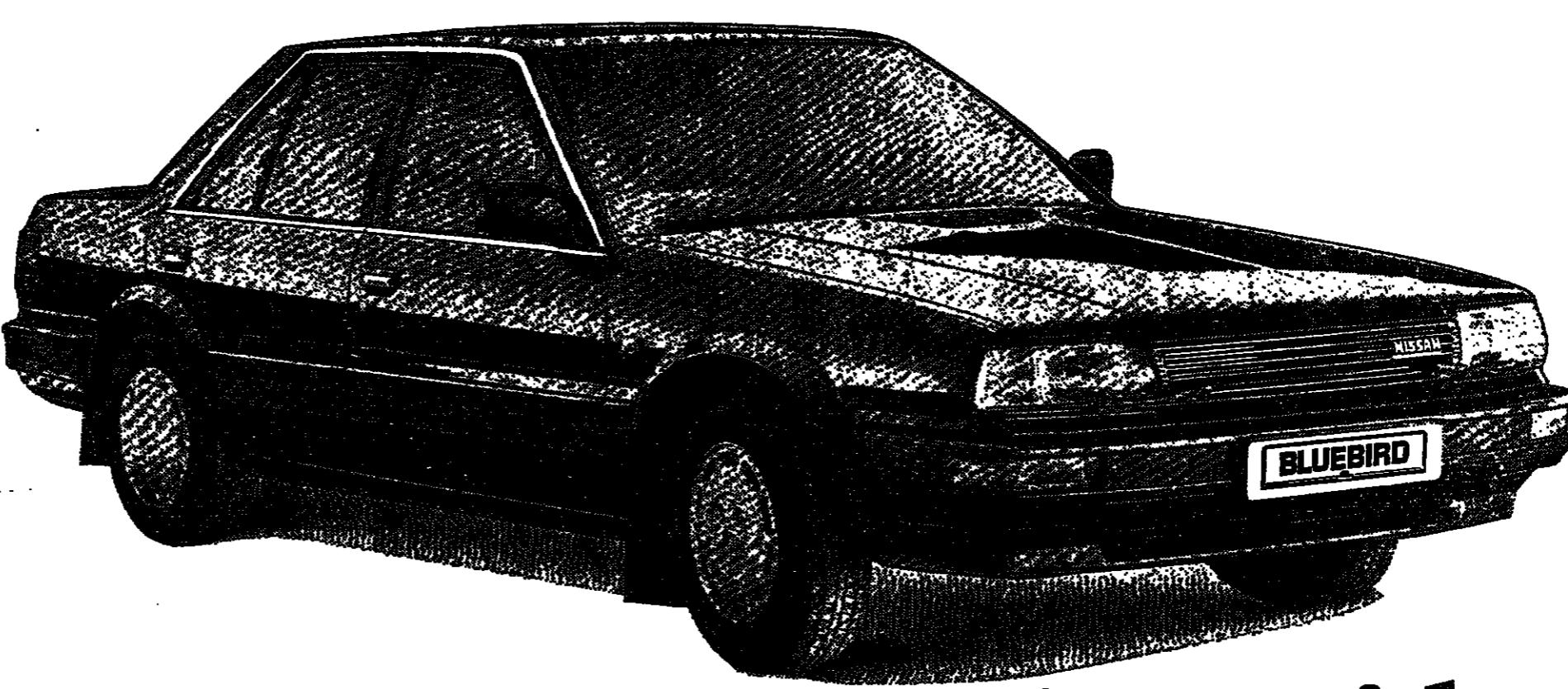
Out of a final list of four

contend with. Excavations began in October 1984 and the buildings were ready by December 1985. The work was preceded by just six weeks lead time for design work.

The relatively small complex of two storeys is made up of 54,000 sq metres production space, 6,000 sq metres of administration offices and a 20,000 sq metres paint shop. There are also three miles of road on the 297-acre site.

Nick Garnett

The Nissan Bluebird



There's no comparison with any car ever built in Britain.

No comparison for comfort.

The world's most advanced car factory is commencing operation.

It cost £250m to build.

It employs technology that's way ahead.

Even by Japanese standards.

And it's here in Britain to produce a car that, within its class, has no comparison.

The new British-built Nissan Bluebird saloons.

No comparison for luxury.

When it comes to comfort, the Nissan Bluebird is literally inches ahead.

Sit in the luxuriously upholstered seats and you'll find that, unlike some other cars, your head's not a hair's breadth from the roof.

The Bluebird offers more front headroom than either Ford Sierra or Vauxhall Cavalier.

You'll also discover more inches to the foot, with more front leg-room than the Sierra, Cavalier or Montego. We also go to greater lengths to ensure you're sitting comfortably.

Every Bluebird features contoured front seats with proper lumbar and thigh support.

No comparison for quality and reliability.

Here again, we're better equipped to make a few claims.

Who else offers power-assisted steering, 5-speed gear-box, tinted glass and rear seat-belts as standard?

On the SGX, there's a heated driver's seat, central door-locking, electric windows front and rear, illuminated driver's door-lock and

an advanced 4-speaker stereo/cassette system.

On the Turbo ZX, you'll find 3-way adjustable suspension and electrically controlled lumbar and lateral support for the driver's seat.

No comparison for pleasurable driving.

Multi-adjustable seats, tilt adjustable steering and electrically operated door mirrors make it easy to achieve the perfect driving position.

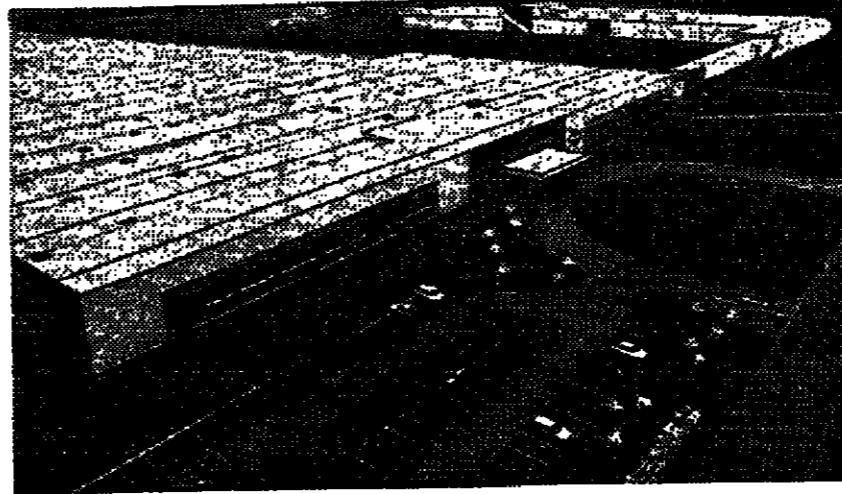
Thanks to the lively performance from a choice of 1.6, 1.8, 2.0, turbo and diesel engines, with suspension specially designed for British roads, driving is both effortless and rewarding.

Even when negotiating tight spaces.

A smaller turning circle than the Sierra, Cavalier or Montego means the Bluebird runs circles round all three.

Fuel bills are tightened too.

There's a 13.2 gallon tank that, in the 1.6 can take you nearly 600 miles at cruising speeds.



THE WORLD'S MOST ADVANCED CAR PLANT AT WASHINGTON, TYNE & WEAR.



NISSAN

No comparison for quality and reliability.

Every car manufacturer will promise reliability.

With a Nissan Bluebird, it's guaranteed.

The Bluebird will be the first British-built car to carry a 6-year anti-corrosion warranty plus a 3-year or 100,000 mile mechanical warranty (the equivalent in fact of going 4 times round the world without a worry).

Unlike the competition, who can charge over £200 for their more limited warranties, ours is free. Because at every stage of design and production, manufacture is geared to durability.

Consequently, over the last 15 years, warranty claims have averaged under 25 per car, a fraction of some competitor's costs and proof that your Bluebird will be a pleasure to own, not a source of frustration or inconvenience.

The Bluebird. In a class above its price.

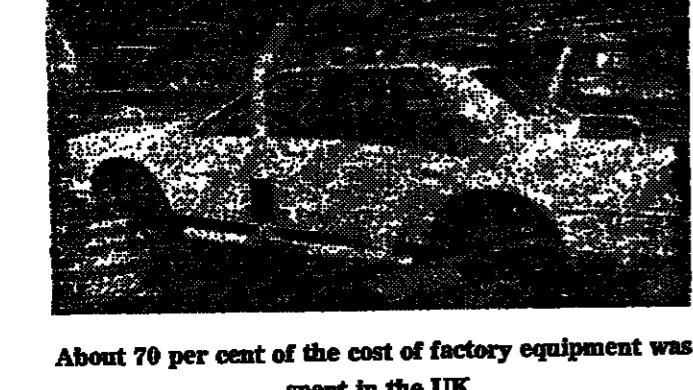
When you consider the Bluebird's level of comfort, luxury and equipment, there's really no other car in its class that comes near.

However, there's one important comparison we welcome you to make.

The price. Starting at just £6,699, you'll find the comparison extremely favourable.

Right now they're starting to build Nissan Bluebird saloons at the new Nissan UK car plant. So ask to see all 24 Bluebird saloons, hatchbacks and estates at your local Nissan dealer now.

There's no comparison.



About 70 per cent of the cost of factory equipment was spent in the UK

Local Industry

Few can meet stiff standards

COMPETITION between British component suppliers for Nissan contracts has been understandably intense. The Japanese company's decision to locate in Washington provided a potential lifeline for an industry otherwise facing massive overcapacity.

Within a month of Nissan's announcement, 1,000 component suppliers approached Washington Development Corporation alone. Yet it soon became clear that few of these could hope to meet Nissan's procurement requirements.

Car component manufacturers in the North East had, it would seem, the greatest difficulty in convincing the Japanese company that they could comply with its tight specifications. Of the 27 British manufacturers announced last month to supply parts for the first Bluebird cars, only three have a presence in the region, and all with some Japanese involvement.

A joint venture formed last year between Iridia and Hoover Universal will supply seats; Sumitomo, which took over Dunlop's factory, has a contract for tyres; while next door to the Nissan plant, TI, in a joint venture with Nippon, will make exhausts.

There are three possible explanations for the poor showing of local companies. Many were unaware, to start with, of the ways of Japanese industry. New local Chambers of Trade are inviting Nissan to talk to their members about what the company expects from its suppliers.

The prospects for North East companies were further limited by the absence of any local tradition of car component manufacturing, according to Dr Ian Smith, of Newcastle University, who has made a close study of the car component industry.

Mr Ian Gibson, Nissan UK's purchasing director, says: "We haven't ruled out our North East suppliers. Perhaps if we go to the next phase, there might be a stronger inclination on their part to invest more in plant and machinery to secure more orders."

Wherever feasible, Nissan will work with manufacturers to help them build up to the company's rigid specifications. Development work is also proceeding with six UK companies, two of them in Newton Aycliffe. Jonas Woodhead, which makes suspension springs and Tainton Engineering, producing suspension arms, are "one or two steps away" from signing contracts.

Alastair Guild

NISSAN 6

Component Suppliers

Bluebirds becoming British

WHEN THE first full-production Nissan Bluebirds roll off the line at the Washington plant in the next few days, each will include parts from 27 UK component suppliers.

They will account for about 20 per cent of the cars' content. More components from UK and other European suppliers are undergoing appraisal and testing. It will not be too long, suggests Mr Ian Gibson, Nissan UK director of purchasing and production control, before the "local" content of the Washington cars is pushed up to 40 per cent.

Drive-shafts and suspension parts are some of the latest items under consideration for substitution, thus shrinking the value of the kits imported from Japan from which the Washington Bluebirds are being built.

Existing UK suppliers include Pilkington Glass, through its Triplex subsidiary, which is providing all glass; NP Ecko of Southend (instrument panels and bumpers); Lucas Electrical (alternators and starters); and BTR (steel wheels).

Some 60 per cent of the tyres are to come from the nearby SP Tyres (formerly Dunlop) plant now owned by Sumitomo of Japan. The contract is worth £1.25m in a full year, involving the supply of 72,000 tyres as Washington's planned 24,000

cars-a-year initial "phase one" assembly rate.

That represents only about 5 per cent of output at the Washington tyre plant, where 480 are employed. So with productivity increasing at the rate of about 10 per cent a year, Nissan led to trials lasting many months before being converted to production-line contracts. But Mr Gibson is not prepared to lay a rest any notion that the UK components industry — or at least part of it — is not capable of making the grade.

The successful supplier admits privately that they have had to work hard to meet Nissan's standards. But the consolation is that, contrary to usual European practice of putting out business to tender each time a model change is made, Nissan intends that the components industry with whom it is doing business should be long-term suppliers.

The approach is a challenging one for suppliers, as it will require them to do their own design and development of components rather than merely making them to Nissan's specification.

Mr Gibson makes clear that the Washington-built Bluebirds are not simply clones of their Japan-built counterparts, and will diverge even further to the extent where, presuming full manufacturing goes ahead, the car eventually produced as something of a litmus test will be our own vehicle."

of the capabilities of the UK components industry.

Certainly Nissan's UK subsidiary has been painstakingly thorough in assessing their quality and reliability. Sample

orders by Nissan led to trials lasting many months before being converted to production-line contracts. But Mr Gibson is not prepared to lay a rest any notion that the UK components industry — or at least part of it — is not capable of making the grade.

One of the "myths" about what Nissan would require of its suppliers has already been dispelled; namely that anyone wishing to supply would have to set up a satellite production facility at Washington to allow for the well-known Japanese "just-in-time" component delivery procedures.

If a supplier was adding capacity specifically for Nissan, then it would make sense to site a plant nearby but no such insistence has been made. The number of satellite plants, which at the time did not have

an owner.

It did so in order to ensure that its 1985 allocation under the Anglo-Japanese gentlemen's agreement restricting Japanese imports to 10 per cent of the market, would not be cut.

Yet if the Nissan manufacturing operation at Washington is to be a long-term success in Japanese parent hopes, then it must be thinking about taking perhaps 10 per cent of the total UK market.

For while the Japanese producer has not yet formally committed itself to Phase Two at Washington, entailing the manufacture of at least 100,000 units a year — and more likely closer to 150,000 — by the early 1990s it envisages total success at three, or up to

250,000 units a year.

Yet even at the 100,000 a year production level, Nissan would be likely to continue to import the existing number of models to which it is entitled, making at least 200,000 cars to be largely absorbed within a UK market currently running at an annual rate of around 1.84m units.

Given the current state of demand for Nissan's products, that would appear to present the company with problems.

It is for that reason that Nissan UK is spending a claimed £100m on a dealer development scheme, under which it is buying new premises at sites seen as being able to generate high sales volumes, and leasing them to selected entrepreneurial types with start-up loans. Seventy such dealerships have been set up so far, and Nissan UK is still looking for more open points.

When existing dealerships are added, Nissan's total network of established and smaller dealers, stands at about 370 outlets.

And Nissan UK is well aware that they must gain access to the business car market, which accounts for about half of all new car sales in the UK, if the goals are to be achieved.

Yet Mr Botnar and his colleagues, who expect one day to sell Nissan UK to the Japanese manufacturer — but who show no signs of being ready to do so yet — are perfectly aware that the fleet market is not about to be penetrated overnight.

A recent survey of UK company attitudes to Japanese cars carried out by the contract hire and leasing company, Heron-drive, for example, indicated that about one-in-three of British companies place a positive embargo on Japanese cars being included in their fleets.

About 60 per cent of the respondents said that even the

UK Motor Industry

Aiming for the magic 10%

EXACTLY 10,517 Nissan cars were registered in Britain last year. They represented a market share of 5.76 per cent for Nissan UK, the privately-owned company run by Mr Octav Botnar which imports Nissan cars to Britain.

The figure was down slightly on 1984's 6.08 per cent. And this was despite the fact that towards the end of last year, Nissan UK actually pre-registered several thousand cars which at the time did not have an owner.

It did so in order to ensure that its 1985 allocation under the Anglo-Japanese gentlemen's agreement restricting Japanese imports to 10 per cent of the market, would not be cut.

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250,000 units a year.

Any major efforts to get into the big fleet will wait until after phase 2 goes ahead. This is because "it's very difficult to get on a big company's approved list, and it takes a long time.

But once on, you can get into the situation where you get a 'phone call saying we want 200 Bluebirds next week."

Nissan UK professes itself not to have been terribly surprised by the survey, on the basis that there is no attempt to disguise the Washington Bluebird Japanese origin.

In fact, the perceived qualities of Japanese cars, reliability and so on, are to be actively used by Nissan UK to sell the Bluebirds on the basis that "the plant in the North-East is committed to making them as well or better than the cars produced in Japan."

The big three volume makers, Ford, Austin Rover and Vauxhall/Opel believe Nissan will have a very difficult time establishing a foothold in the business car sector, and that why Nissan gets off easy will be felt to a small degree across a wide spectrum of the market.

Another view, expressed by Mr Guy Bergson, managing director of Renault UK — also trying hard to increase its fleet sales, particularly with the just-launched 21 model — is that it will be the current market leaders who will be the main targets and who will suffer most. They are the ones with the wide spectrum of customers, although we'll all have to adapt and be more constructive and competitive.

He adds: "It's a pity that European governments and manufacturers have not been able to control the Japanese setting up before there exists a true European motor industry and a policy for it."

John Griffiths



A Japanese worker on the Nissan assembly line in Washington

MIDLAND BANK

GROUP ARE PROUD TO BE PART OF NISSAN'S SUCCESS IN THE UK.

Congratulations to Nissan on the completion of the production line and our best wishes for continued success as a major UK company.

In 1984 Forward Trust Group was selected to arrange, for Nissan, tax-based leasing of fixed assets such as factory buildings, plant and machinery.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday July 1 1986

DOUGLAS
CAPABILITY IN
CONSTRUCTION

Texas partnership bids for Panhandle Eastern

BY WILLIAM HALL IN NEW YORK

MR Cyril Wagner and Mr Jack E. Brown, two wealthy Texas oilmen, have made a \$2.2bn bid for Panhandle Eastern, the US natural gas pipeline group, which said last week that it had rejected a takeover approach from an unidentified third party.

Star Partners, a partnership wholly owned by Mr Wagner and Mr Brown, has offered \$50 a share for the company, consisting of \$30 cash plus preferred stock with terms which would be designed to have a trading value of \$20 on a fully distributed basis.

The shares of the Houston-based Panhandle Eastern jumped by 57% to \$48.50 last week after widespread rumours that a group of investors, including Mr Wagner and Mr Brown and possibly including Mr T. Boone Pickens, the noted corporate raider, was planning a takeover attempt. Early yesterday, Panhandle shares were being traded another \$1 higher at \$49.50.

Panhandle, which earned \$125m, a

\$2.63 a share, on revenues of \$2.5bn last year, said on Friday that it did not intend to engage in discussion or negotiations of an acquisition at this time. Yesterday, however, the company said the "unsolicited proposal" would be considered by its board and "responded to in due course."

Mr Wagner and Mr Brown rank among the biggest private oil and gas producers in the US and have been involved in a number of contested takeover bids for energy concerns. They helped form Gulf, one of America's biggest oil companies, which was eventually forced to seek a friendly merger with Chevron. Earlier this year they joined forces with Freeport-McMoran in an unsuccessful \$2.7bn bid for Midcon, another major gas pipeline group. It was forced to seek a friendly takeover from Dr Armand Hammer's Occidental group.

Investors have, however, been attracted by the potential of some of its assets, in particular Anadarko Petroleum.

Chicago Sun-Times sells for \$145m

By Paul Taylor in New York

MR ROBERT PAGE, president and publisher of the Chicago Sun-Times, and an investor group led by Adler & Shaykin, the New York-based management leveraged buy-out specialists, yesterday agreed to acquire the newspaper group from Mr Rupert Murdoch, the Australian-born media magnate, for \$145m.

The sale, which was mooted last week, includes the newspaper, which Mr Murdoch's News America group bought in January 1984 from Field Enterprises for about \$100m, together with its assets and properties, including the seven-storey Sun-Times building.

The newspaper has been on the auction block since Mr Murdoch indicated he would satisfy US Federal Communications Commission (FCC) requirements related to his purchase earlier this year of six television stations from Metromedia for \$1.55bn.

FCC rules prohibit the ownership of newspapers and television stations in the same market. News Corporation, which must also sell the New York Post newspaper, was granted a two-year waiver by the FCC to sell the newspapers.

Strong first half for Club Méditerranée

By Our Financial Staff

STRONG TRADING in the US has helped to lift profits at Club Méditerranée, the French holidays group, by 22% per cent for the first six months of this year.

Turnover for the half year - ended April 1986 - totalled FF 2.75bn (\$38.5m) little changed on the year. But net profits have risen to FF 125m from the FF 77m of the first half of last year.

Club Med says profits rose strongly in the US despite the weakness of the dollar.

Club Med Inc, the US unit which is listed on Wall Street, increased net income from FF 17.9m to FF 20m. This company handles the group's North American and Asian operations.

But the main driving force behind the stronger group interim result has plainly been a reduction in losses - from FF 59m to FF 22.4m - among Club Med's low-season op-

Kredietbank rights issue

By Tim Dickson in Brussels

KREDIETBANK, the third-largest of Belgium's commercial banks, has decided to press ahead with plans to launch a FF 4bn (\$88.6m) rights issue.

Mr Jan Huyghebaert, chairman, revealed just over two weeks ago that the bank was considering such a move, which comes at a time when confidence in the Brussels stock market appears to be returning after its recent setback.

Kredietbank's issue - a one-for-eight at a price yet to be announced - follows similar capital-raising exercises by its two big rivals, Société Générale de Banque and Banque Bruxelles Lambert, in the last three months.

U.S. investment strategy...?

US TRANSPORT GROUP ISSUES TWIN ULTIMATUM

Greyhound bus may face final run

BY CHRIS CAMERON-JONES

THE GREYHOUND name may have disappeared from the US bus operating scene by the end of this year, after more than half a century of existence. Mr John Teets, chairman and chief executive of Greyhound, a name synonymous with intercity bus services, yesterday indicated that this was now a very real possibility.

Mr Teets, in London to see the first day's trading of his company's shares on the London Stock Exchange, said that, if further concessions could not be secured from the unions when their contract expired on October 31 and if the bus division looked unlikely to achieve a target of 15 per cent return on capital, the operations would be sold.

The bus activities are already packaged as four autonomous regional units that could be disposed of to employees or non-unionised operators, for instance, but without the Greyhound name.

The prospect of total withdrawal from bus operating business with \$387m a year turnover has loomed much closer since Mr Teets began seeking large cuts in the bus units' pay and routes. Matters started to come to a head in January when the unions rejected a demand for further concessions, including the closure or disposal of 96 terminals involving 3,000 jobs.

The logic of dropping the terminals is based on the fact that it costs 45 cents in a dollar taken in fares to operate a terminal while using agents costs 15 cents.

Despite the union's vote against the move, Greyhound is going ahead. Mr Teets said efficiency at terminals already sold to employees had improved dramatically.

The demise of the bus activities, which are still the largest of their kind in the US, arises from the discounting activities of the airlines.

"An airline like People Express would look at our fares and then charge 20 per cent less. On distances over 300 miles we just can't compete. Even if I gave tickets away in New York for Los Angeles,

they could not get rid of them. It's 80 hours by bus: five by air."

The impact is clear from the statistics. Over 10 years the number of passengers carried has fallen from 51.5m to 33m. Since 1981 operating income has fallen from a peak of \$71.4m to a \$30.2m loss in 1983 before recovering to \$54.4m profit last year.

The recent upturn can be attributed to Mr Teets. The group is undergoing what he described as a major restructuring. "Greyhound today will not be what you see in two years. Some companies could be sold and companies acquired."

But Mr Teets ruled out buying an airline such as the troubled People Express, now up for sale, as "jumping into the fire."

The most likely immediate step by the group, following its London share listing, would be to acquire a European manufacturing base for its consumer products, especially for Purex Industries, the soap products company acquired last year.

Mr Teets said of Europe: "We have not done a good job here at all. We have not been aggressive in our licensing or manufacturing programme."

"Consideration is being given by a Dial Corporation subsidiary of a manufacturing base in Europe. That could be the next step."

However, financing for such a deal would probably be raised in the US, Mr Teets said. A recent fund-raising operation was attempted through Switzerland, but it was



0362 3.4444
Hunting Gate
4444



John Teets, Greyhound chairman

and entrepreneur. "We see ourselves developing services for particular niches in different markets," Mr Teets said.

One such niche has been identified with the acquisition of two cruise ships, one of which, the Oceanic, is the world's eighth-largest cruise liner. In conjunction with Disney World in Orlando, Greyhound offers a cruise and a visit to Disneyland. It does not plan to enter the commercial cruise market.

In a separate diversification, two weeks ago the group acquired Aeroplex which has 85 gift shops around the world.

A regrouped Greyhound can, therefore, be expected, with or without the bus division. But while Mr Teets is around, it will not be wagging its tail if the return on capital is around 15 per cent. Last year, after writing off \$19.4m against alleged fraud discovered in its leasing side, it turned in net income of \$120m, or \$2.48 a share. This was \$5m down on the previous year and at 10 per cent return well short of the target.

UK investors yesterday gave Mr Teets' efforts at Greyhound a muted welcome, and the shares closed little changed on the day at £23.

Beech Aircraft lays off office staff

By Our Financial Staff

BEECH Aircraft, the loss-making light and business aircraft manufacturer owned by Raytheon of the US, yesterday announced that it was laying off about 100 white-collar employees in an effort to cut costs.

The cuts are to be made at Beech's headquarters at Wichita, Kansas. The company insisted that there would be no cuts at its factories elsewhere in the US. It also said there would be no effect on its current aircraft production.

The Starship, a highly innovative business aircraft with a lightweight graphite airframe and two rear-mounted turboprop engines which will sell at about \$3.5m, is expected to come to the market by the middle of next year.

Data General unveils restructuring plan

By PAUL TAYLOR IN NEW YORK

EST action represented the final phases of its corporate restructuring begun a year ago.

The restructuring, which follows sharply lower quarterly earnings over the past 12 months, is designed to "improve worldwide operating efficiency, increase capacity utilization, lower costs and improve sales."

The actions will mean a \$5m charge in the group's third fiscal quarter which ended yesterday. The Westboro, Massachusetts-based group recently announced an additional \$6m charge in the latest quarter because of the closing of plants in Texas and Hong Kong and support jobs by about 500. Data General employs 16,500 people.

ROBECO AND ROLINCO: DISTRIBUTOR STATUS

Robeco and Rolinco are pleased to announce that following discussions with the Inland Revenue and the Treasury, a new clause has been introduced into the Finance Bill 1986 which will have the effect, when enacted, of amending the offshore funds legislation in the Finance Act 1984 by altering the conditions for certification for distributor status. As a result of these alterations Robeco and Rolinco now expect to qualify.

Distributor status can only be granted for an accounting period only after it has closed. Rolinco therefore expects to qualify for the financial year ending 31 August 1986. Robeco, following some minor adjustments to its subsidiary holdings prior to the end of the year, expects to qualify for the financial year ending 31 December 1987.

The amendment will not have retrospective effect. This means that any person resident or ordinarily resident in the UK who disposes of Robeco shares which he acquired before or during the period from 1 January 1984 to 31 December 1986 will still be subject to income tax and not capital gains tax on any gain arising on their disposal at any time after

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NOTICE OF REDEMPTION

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U.S.\$100,000,000
11 per cent. Notes due 1988

Notice is hereby given that, pursuant to condition 6 (b) of the terms and conditions of the above Notes, the company has elected to redeem all such Notes at 100½ per cent. The date fixed for redemption is 1st August 1986. The Notes will accrue interest until 1st August 1986, and thereafter the Notes will cease to accrue interest. The Notes will be redeemed upon presentation and surrender together with all coupons maturing after 1st August, 1986 at the offices of the paying agents listed below. The coupons for interest due on or before 1st August, 1986 should be detached and collected in the usual manner.

Bank of America International S.A.
35 Boulevard Royal
Luxembourg

Bank of America NT and SA
43-47 Avenue de la Grande Armée
75782 Paris

Bank of America NT and SA
Savignystrasse 9
D 6000 Frankfurt/Main 1

Bank of America NT and SA
25 Cannon Street
London EC4P 4HN

Bank of America NT and SA
Bleicherweg 15
8022 Zürich

Bank of America NT and SA
34 Van Eycklaan
B 2000 Antwerp 1

BankAmerica Trust Company of
New York
65 Broadway, New York, N.Y. 10006

Skandinaviska Enskilda Banken
Fondlikvidavdelningen
Sergels Torg 2
S-106 40 Stockholm

NOTICE

Withholding of 20 per cent of gross redemption proceeds of any payment made within the United States is required under United States federal income tax law unless the United States paying agent has the correct tax payer identification number (social security number or employer identification number) or an exemption certificate of the payee.

Dated July 1, 1986

Mercury International Group plc

Results

Preference Share Issue and Conversion Proposals Proposed Capitalisation Issue Future Dividend Policy

- In the year under review we have achieved record results in almost every area of our activities.
- The merger of S.G. Warburg & Co. with three of the major Stock Exchange firms, Akroyd & Smithers, Rowe & Pitman and Mullens & Co. to form one of the leading London-based international merchant banking, securities and asset management groups was completed on 12th April. Integrated broker-dealer operations by Mercury International Group in the U.K. will start on 27th October 1986 - Big Bang day.
- The group has already been active throughout the year in developing its international operations on an integrated basis. Admission to the Tokyo Stock Exchange in February made the group one of the first in the world to be members of the London, New York and Tokyo Stock Exchanges.
- The merger is the culmination of two years of planning and implementation and it is with great optimism that we look forward to building on this foundation to provide a new breadth and depth of service for the benefit of our clients, shareholders and employees alike. David Scholes, Chairman

MERCURY SECURITIES plc
Profit for the year ended 31st March, 1986, after taxation and minority interests and after transfers by the S.G. Warburg & Co. Group to inner reserves, but before crediting extraordinary items totalling £17,582,000 (1985 £9,666,000).....

1986 1985
£41.5m £28.2m +47.3%
94.2p 6.3p +46.4%
21.0p 16.0p +31.2%

Interim dividend per share (in lieu of final) - net.....

£5.3m £6.0m -12.6%
4.0p 4.0p

AKROYD & SMITHERS PLC.
Profit for the fifty-five weeks ended 11th April, 1986, after taxation and minority interest, but before extraordinary items.....

£14.0m £7.1m +96.2%

Interim dividend per share - net.....

£14.0m £7.1m +96.2%

ROWE & PITMAN AND MULLENS & CO.
Combined profits for the year ended 11th April, 1986 before taxation.....

£14.0m £7.1m +96.2%

MERCURY INTERNATIONAL GROUP plc
PRO FORMA COMBINED FIGURES

£14.0m £7.1m +96.2%

Profit for the year after taxation and transfers by the S.G. Warburg & Co. Group to inner reserves.....

£59.3m £44.1m +34.5%

Attributable to Ordinary Shareholders.....

£55.8m £40.6m +37.1%

Total disclosed capital resources.....

£441.8m £215 nominal (approx.) for every 100 Mercury Securities Shares.
£14 nominal (approx.) for every 100 Akroyd & Smithers Ordinary Shares.

ISSUE OF 97748,000 7½ per cent. PREFERENCE SHARES

To Mercury Securities shareholders on the register on 12th April, 1986.....

To Akroyd & Smithers shareholders on the register on 12th April, 1986.....

CONVERSION PROPOSALS

Proposals to enable recipients to convert their new Preference Shares into Ordinary Shares of Mercury International Group

of equivalent market value will be sent to shareholders shortly.

PROPOSED CAPITALISATION ISSUE

A one-for-one capitalisation issue of Ordinary Shares of Mercury International Group is proposed.

FUTURE DIVIDEND POLICY

Mercury International Group intends to pay an interim dividend, as well as a final dividend, in respect of each financial year on the Ordinary Shares. The first such interim dividend is expected to be paid in December, 1986 in respect of the half year ending 30th September, 1986.

The merger of Mercury Securities plc, Akroyd & Smithers P.L.C., Rowe & Pitman and Mullens & Co. was implemented on 12th April, 1986 under the name of Mercury International Group plc.

The Report and Accounts of Mercury Securities plc will be posted to shareholders on 7th July, 1986. Copies may be obtained from The Secretary, Mercury International Group plc, 33 King William Street, London EC4R 9AS.

**S.G. Warburg & Co. Akroyd & Smithers
Rowe & Pitman, Mullens & Co.**

INTL. COMPANIES & FINANCE

Ambassador Hotel board stays silent on government probe

BY CHRIS SHERWELL IN SINGAPORE

THE BOARD of loss-making Ambassador Hotel, a Singapore quoted company under investigation by the Government's fraud squad, was yesterday unable to answer several pointed questions at the company's annual meeting.

According to those present, the questions related to the inquiry into the company's activities by the Commercial Affairs investigation department and to the manner in which certain directors purchased their shares by means of forward

contracts.

One of those directors, Dato Abdul Razak, resigned last Friday. Another, Mr Manharil Gathani, previously gave notice of his resignation effective from November. Neither offered a specific reason for his withdrawal.

The meeting confirmed the appointment of three independent people in the board, one of whom is Mr Gopinath Pillai, the current chief executive officer. The action had been demanded by the Stock

Exchange of Singapore 12 days ago.

This followed the heavy qualification of Ambassador's accounts earlier this month and the alleged failure of certain directors to honour fully the deals under which they originally bought into the company.

In the case of Mr Gathani, this caused British stockholders James Capel to postpone payment of \$12.7m (US\$5.7m) due to Banque Nationale de Paris. BNP is in turn suing both Mr Gathani and Capel.

Crédit Suisse affiliates merge

BY JOHN WICKS IN ZURICH

THE two German affiliates of Crédit Suisse, the Zurich bank, will today be merged into the new subsidiary, Schweizerische Kreditanstalt (Deutschland) of Frankfurt.

The merger involves the existing bank of the same name in Fuerth, which together with its Nuremberg branch will be operated as a branch of the Frankfurt company, and CSFB-Effektenbank in Frankfurt.

This will retain its name and work as a branch dealing exclusively with German and international issues.

Both the Fuerth operation (previously Grundig Bank) and the former Effektenbank had been taken over by Crédit Suisse last year.

The Frankfurt bank, which will be

have representative offices in Munich and Stuttgart, will be

owned 80 per cent by Crédit Suisse and 20 per cent by the Zug-based holding company, Financière Crédit Suisse First Boston.

Share capital of Schweizerische Kreditanstalt (Deutschland) has been raised from DM 75m (\$34m) to DM 125m. As of April 1, 1986, the balance-sheet assets of the Crédit Suisse group in Germany amounted to DM 4.2bn.

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High Low	Company	Price	Change	%	Annual	F/E
140 118	Ass. Brit. Ind. Ord.	131	-	7.0	8.0	7.5
151 121	Ass. Brit. Ind. CULS	120	+5	4.2	16.0	14.7
125 102	Armitage Group	33	+2	4.3	13.0	4.9
49 108	Bardon Hill	178	-	4.5	5.5	10.5
76 42	Bay Technologies	90	-	2.9	5.7	3.9
207 80	Bell & Howell	80	-	0.0	1.5	1.5
120 85	CCL Inc. Cov. Pt.	150	+3	2.0	9.2	9.4
180 80	Carborundum Ord.	150	-	0.0	9.2	9.4
94 83	Deborah Services	80	-	0.0	12.5	7.7
85 46	Deutsche Bahn Group	229	-	0.0	12.5	7.7
112 50	George Blair	107	-	0.0	12.5	7.7
68 20	Ind. Precision Castings	63	+1	3.0	4.5	13.0
125 106	James Grieves	120	-	0.0	12.5	7.7
125 106	James Grieves Group	118	-	0.0	12.5	7.7
249 228	James Burrough	348	-	0.0	12.0	8.5
100 85	James Burrough Spcl	99	-	0.0	12.0	8.5
95 55	John Howard and Co.	57	-	0.0	12.0	8.5
120 100	Land Securities	120	-	0.0	12.0	8.5
380 260	Record Ridgeway Ord.	350	-	0.0	12.0	8.5
100 89	Record Ridgeway 10PcP	89	-	0.0	12.0	8.5
82 32	Robert Jenkins	75	-	0.0	12.0	8.5
37 37	Ridgeway	37	-	0.0	12.0	8.5
87 66	Torday and Cartlidge	85	-	0.0	12.0	8.5
370 320	Trevian Holdings	320	-	0.0	12.0	8.5
57 25	Uniblock Holdings	25	-	0.0	12.0	8.5
175 125	Walter Alexander	125	-	0.0	12.0	8.5
225 150	W. S. Yester	150	-	0.0	12.0	8.5
			-	-	-	-
			-	-	-	-

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Crédit Suisse First Boston Limited

Société Lyonnaise de Banque

INTERNATIONAL COMPANIES and FINANCE

Imabari to acquire Koyo Dockyard

By Yoko Shiba in Tokyo
IMABARI SHIPBUILDING of Japan has agreed the purchase of the financially troubled Koyo Dockyard, in a move which will create the country's third largest shipbuilder in terms of capacity.

Under the agreement, Imabari will purchase all the shares in Koyo and acquire the right of management of the yard based in Misaki, Hiroshima prefecture. It also calls for the establishment of a new company to have it take over Koyo's bad loans, which total about 500m (\$302.2m).

The new company will receive financial assistance from five banks including Sumitomo Bank and Industrial Bank of Japan.

Koyo has for some time been in financial trouble, mainly arising from heavy interest payments on its debt. Although it has actively engaged in new buildings, borrowings have barely been reduced.

Koyo reported a ¥633m loss on sales of some ¥33.4bn for its year to March 1985. In the second half of the following year, difficulties were encountered by two of Koyo's major clients — Island Navigation, part of the C.H. Tung group and Wah Kwong, also of Hong Kong.

The shipbuilder has orders for three 80,000 dwt tankers from Island Navigation and two Panamax-class tankers plus one bulk carrier from Wah Kwong, out of a total of 10 backlog orders which it has.

Bond sets up trust to buy Castlemaine public houses

BY MARK WESTFIELD IN SYDNEY

BOND CORPORATION of Perth has ended months of speculation yesterday when it announced the creation of a A\$826m (US\$518.6m) trust to buy the 269 licensed public houses it acquired in the A\$1.1bn takeover of the Castlemaine Tooheys brewing group.

Mr Alan Bond's company will retain 26 per cent of the new entity, the purchase price for the pub's comes from borrowing.

Bond's company has been obliged to sell the hotels as part of the requirement to reduce its overall debt by A\$500m by June 30. The dead-line was set by its new bank, Westpac, which is arranging a A\$1.3bn facility to consolidate Bond's debt.

Standard Chartered Bank of

Australia is providing A\$73.5m bridging finance to GPI controlled by Mr Brian Yuill, the merchant banker, and Ms Brent Potts, the stockbroker. GPI plans soon to float 70 per cent of its holding.

The trust partners have put up A\$150m while the balance of the purchase price for the pub's comes from borrowing.

A new listed company, Greater Pacific Investments (GPI), will take 49 per cent.

Mr Bruce Mathieson, a Mel-

bourne hotel developer, will hold the bulk of the remaining 25 per cent.

Standard Chartered Bank of

Philippines seizes all shares in UCPB

By Samuel Schoren in Manila
A PHILIPPINE Government commission formed by President Corazon Aquino to investigate private companies with links to deposed President Ferdinand Marcos and recover "ill-gotten" wealth yesterday seized all shares in the United Coconut Planters Bank (UCPB) on suspicion that it was owned by Mr Edmundo Cojuangco, a close business associate of Mr Marcos.

The seizure was effected during the annual shareholders' meeting. It came less than a week after Mrs Aquino gave the commission unprecedented powers to install its own directors in companies where it had sequestered shares.

The move was yesterday prompted by the chairman, Mr Juan Ponciano Enrile, who is also Defence Minister, to resign from the bank. Mr Enrile has maintained that while Mr Cojuangco owned shares in the bank, the majority of the interest belonged to coconut farmers.

The row has strained relations between Mr Enrile and the commission, headed by Mr Juvelin Salonga, which has been acting as a body in seizing companies or assets suspected to be owned by Mr Marcos or his associates.

UCPB is the Philippines' fifth largest private commercial bank with total assets of 12.2bn pesos (\$642.3m). It is the largest among private local banks in terms of capital, which stands at close to \$100m.

Last week the commission sequestered 42 per cent of the shares of the bank which were identified to belong to Mr Cojuangco and his group. Yesterday the remaining shares, which were supposed to be owned by coconut farmers, were also seized pending verification of their ownership.

The takeover of UCPB, and earlier of the San Miguel Corporation, which is the Philippines' largest manufacturing group, has raised some concern among businessmen about the extent of government involvement in business.

Through its sweeping powers, the special commission now controls some 180 companies formerly owned by associates of Mr Marcos and which have combined annual revenues of about 250m pesos.

This advertisement complies with the requirements of the Council of The Stock Exchange.
It does not constitute an offer of, or invitation to the public to subscribe for or to purchase, any securities.

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The following has agreed to subscribe or procure subscribers for the Notes:-

Hambros Bank Limited

The issue is being arranged in conjunction with:-

Fulton Prebon Sterling Limited

Strauss Turnbull and Co. Ltd.

Application has been made to the Council of The Stock Exchange for the Notes constituting the above issue to be admitted to the Official List.

Interest will be payable quarterly in arrear in January, April, July and October, except that the first payment of interest will be made in October 1986.

It is intended that the Notes will be consolidated and form a single series with the £75,000,000 Floating Rate Notes Due 1993 of the Society issued on 8th November, 1985.

Listing particulars of the Notes and of the Society are available in the statistical services of Exetel Statistical Services Limited. Particulars may be obtained during usual business hours on any weekday (public holidays excepted) from the Company Announcements Office of the Quotations Department of The Stock Exchange, Throgmorton Street, London EC2P 4BT, up to and including 3rd July, 1986 or during usual business hours on any weekday (Saturdays and public holidays excepted) at the addresses shown below up to and including 15th July, 1986:-

Britannia Building Society,
Leek Head Office,
Newton House,
Leek,
Staffordshire ST13 5RGde Zoete & Bevan,
25 Finsbury Circus,
London EC2M 7EEHambros Bank Limited,
41 Bishopsgate,
London EC2P 2AA

1st July, 1986

Ansett in NZ airline venture

BY DAI HAYWARD IN WELLINGTON

ANSETT AIRLINES of Australia will be the leading partner in a new New Zealand domestic airline which will operate between principal cities.

Briarley Investments, which will be

Briarley Investments and the

Newmans Group, New Zealand's largest travel and tourist operator.

Ansett will have 50 per cent of the new company, Briarley up to 30 per cent and Newmans up to 25 per cent. Approval for its launch has been given by the Commerce Commission.

However, the yet unnamed airline cannot develop further until the passage of government legislation, now before Parlia-

ment, which would allow an overseas company to own more than 24 per cent of a New Zealand airline. This is expected around mid-July.

Briarley's official said the company was entering the joint venture because of its investment and profit potential.

In February last year Newmans set up a new small airline operating between the main tourist centres. Late last year it decided to expand but required additional partners to help provide the required capital.

Air New Zealand, the national flag carrier, has strongly opposed any moves to establish a new domestic airline, and

Elders Resources may sell Kidston mine stake

BY KENNETH MARSTON, MINING EDITOR

ELDERS RESOURCES is considering whether to sell its 15 per cent interest in Kidston Gold Mines, which runs the big open-pit Kidston mine in Queensland, currently Australia's largest gold producer.

Mr Geoff Lord, managing director of the Elders XLX division, said that a number of offers had been received for the Kidston holding.

A formal proposal to sell the holding to a number of buyers is understood to have been made by Bain and Co, the Sydney stockbroker. Elders Resources is believed to have bought its holding of 18.75m shares in Kidston at around

A\$3.60 per share compared with a current level of about A\$6.

A further 15 per cent of Kidston is held by the public while the remaining 70 per cent is in the hands of Canada's Placer Development group. Placer has put the holding, together with other Australian and Papua New Guinea gold interests, into a new subsidiary called Placer Pacific, a public offer of 21.4 per cent of which is being made.

Kidston reached full production in April last year and declared its maiden quarterly dividend of 5 cents in October. The company had wanted to convert Rs 2.7m of existing debentures into equity, in order to reward debenture holders and prepare the ground for larger debenture issues in the near future. Two years ago, it had converted similar debentures valued at Rs 700m into equity, using a clause in the company's capital issue guidelines.

Reliance policy is to reward shareholders handsomely, and it paid a 50 per cent dividend for 1985. As a result its shares are widely held among small investors. A football ground was hired for the annual meeting last year, but even this overflowed. The venue for the annual meeting last week was a circus ground.

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INTERNATIONAL COMPANIES and FINANCE

Peter Montagnon on the growth of the Eurocommercial paper market

Broader base for Europaper sales

SLOWLY BUT surely the Eurocommercial paper market is developing an ability to place large amounts of securities with non-bank investors.

Last week the market received the seal of approval from General Motors Acceptance Corporation (GMAC), the largest single issuer of US commercial paper with more than \$300m outstanding, which activated a new programme in Europe that could eventually exceed \$300m.

This would give a further significant boost to the Eurocommercial paper market, adding to the solid growth in outstanding issues, now estimated to total between \$25bn and \$30bn.

Precise figures for Eurocommercial paper issues are impossible to obtain as there are no central records of outstanding deals. In the highly competitive atmosphere that pervades the market, dealers are reluctant to talk in any detail about the degree to which programmes under their control have actually been drawn on, or the rates achieved by borrowers.

Anecdotal evidence now suggests, however, that the market has moved into a new era. A year or so ago the Eurocommercial paper market was heavily dependent on the investment demand of banks, aiming to make a trading profit out of falling interest rates, but now many of the leading dealers say they are placing the bulk of the paper that passes through their hands directly with non-bank investors like money market funds, insurance companies and corporate treasury departments.

Even central banks are buyers of Eurocommercial paper, though almost invariably they concentrate on paper issued by sovereign borrowers such as Sweden and Spain. One question raised by the launch of the GMAC programme is whether the availability of large amounts of paper from a top-

rated corporate borrower will also tempt them to non-bank dealers to widen a further broad spectrum of investor demand to the market.

Part of the reason for the development of the non-bank investor base for Eurocommercial paper lies in a switch in issuing practice. Many borrowers have deserted the original tender panel auction system for selling

moved some of the distortions in the secondary market — indeed it has depressed secondary market trading altogether and made life much harder for those dealers who have been unable to develop a sound investor base for the product. At the same time it has forced dealers who wish to retain a strong presence in the market to work all the harder to find

still also tiny. And bankers say they still face problems in finding sufficient investors to buy all the paper that is potentially on offer.

This has given rise to one phenomenon that some bankers find distinctly unhealthy — a slowdown of paper into the US market. Though this is not always the case, Eurocommercial paper, whose pricing structure is heavily influenced by the reference yield rates set by the US short-term bond market, has a strong appeal to the US market.

The decision continues a rapid expansion beyond the US market, with new issues being traded on the island states 12-month bond futures exchange.

A new sterling contract is being introduced today. A stock index futures contract based on Japan's Nikkei 225 Index is due to start trading in September.

Swiss franc futures and a contract based on a local stock index are also being planned.

According to Simex, the introduction of a long-term US interest rate contract would complement the existing three-month Eurodollar time deposit contract. With no such contract currently available in Asian time deposits, Simex hopes to capitalise on the fact that Asian investment and lending activities in the underlying bonds has increased dramatically over the past two years.

The decision marks a departure for Simex, which has been a leader in the growth of its still tentative growth to a close link with the Chicago Mercantile Exchange.

All Simex contracts are fungible with identical contracts traded on the CME, meaning that positions opened on one exchange can be closed later in the day on the other, with only one margin requirement.

US T-bond futures, however, are traded by the CME's rival, the Chicago Board of Trade, where they are the world's most active future in numbers of contracts traded.

The Simex move is also a challenge to the Sydney Futures Exchange, which plans to launch a US T-bond contract identical to and fungible with that traded on the London International Financial Futures Exchange.

Hot competition to become the dominant marketplace in T-bond futures in the Asian time-zone could be the result — particularly in Tokyo, also enter the fray.

Tokyo already has a very active market in US Treasury bonds.

Simex says the specification of the new contract will be similar to comparable contracts traded at the Chicago Board of Trade.

A 17-person external advisory board has been set up for the development and launching of the contract. Its members are drawn from US and Japanese institutions which are significant players in the US government securities market.

Simex opened in September 1984 with a US Eurodollar interest rate contract, a D-Mark currency contract and a gold futures contract.

These were supplemented two months later with a yen currency futures contract.

The fund hopes to benefit from any possible rise in precious metal prices due to continuing tension in South Africa. It will also invest in other precious metals-linked stocks but is unlikely to invest in South African-based shares.

Simex plans US T-bond futures contract

By Chris Sherwell in Singapore and Alexander Nicoll

THE SINGAPORE International Monetary Exchange (Simex) is to start trading a futures contract in US Treasury bonds from October.

The decision continues a rapid expansion beyond the US market, with new issues being traded on the island states 12-month bond futures exchange.

A new sterling contract is

American Express Bank FRN finds good response

By CLARE PEARSON

NEW ISSUE managers concentrated on equity-related and floating-rate issues yesterday. London's Banque Internationale is the only borrower to tap the straight fixed-rate dollar sector, despite a strongly improving investment.

Banque Internationale is a Luxembourg, in which Parcex has a shareholding led by the issue.

The Ecu 60m bond pays 4 per cent coupons. It carries five-year warrants into Parcex shares. Other terms, including issue price, will be fixed tomorrow, but the warrant exercise premium should be 4 per cent above the average share price over the last few days. The bond may be increased to basis points.

The bond is non-callable for the first five years. Interest is payable at 1 per cent over three month London interbank offered rate (Libor). Fees total 70 basis points.

Elsewhere in the FRN sector, a recent 10-year deal for Belgium, which pays interest at the level of London interbank bid rate (Libor), also traded at its par issue price.

Crédit Commercial de France launched a C\$100m bond for Newfoundland. Although its final maturity is 15 years, there are call and put options after 10 years. At this point the 10 per cent coupon may also be refined. The issue price is par.

Dominion Securities Pitfield co-led the deal.

Crédit Commercial de France was also active in the French franc sector, co-leading a FF 750m issue for Michelin.

The seven-year bond pays 8 per cent and is due at 101.45. The issue price was set at 101.35.

Crédit Commercial de France also issued a FF 500m bond.

The deal was led by Privatbank.

The five-year bond matures in 1991 and pays coupons of 8.5 per cent.

Dealers said that the Danish krone market has improved recently along with New York, although recent issues are not performing well because of their long maturities. Since the new deal for Denmark has only a five-year life, they were hopeful that it would meet demand.

In contrast to US Steel's issue, dealers were enthusiastic about a new equity-warrants

bond for Parcex, despite its 10-year maturity. Parcex, a holding company for Parcex, is based in Geneva, and its name should have strong appeal to Continental investors.

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FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on June 30

PNC pays \$700m for Kentucky bank

BY WILLIAM HALL IN NEW YORK

THE Pittsburgh-based PNC became the second biggest bank holding company in the state.

The deal underlines the continuing high premium being placed on well-managed regional banking groups. Based on last Friday's PNC share price of \$45.63, the transaction values

PNC Financial has successfully acquired several banks in Pennsylvania enabling it to 14 times estimate fully diluted book value and

earnings for 1986.

PNC is exchanging each outstanding share of Citizens Fidelity for 0.77 of one PNC share. Citizens Fidelity shares rose by \$1 to \$32 in early trading yesterday and PNC shares fell by \$1 to \$44.

PNC Financial has assets of \$18.9bn and Citizens Fidelity of \$1bn. The combined company equity

NEW ISSUE

All these securities having been sold, this announcement appears as a matter of record only.

June 1986

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Banque Bruxelles Lambert S.A.

DG BANK Deutsche Genossenschaftsbank

Nomura International Limited

Société Générale

A SHAME issue by Cafe de Corral Group, a 32-restaurant fast-food chain, was 6.4 times oversubscribed, according to the company's financial adviser, AP-DJ reports from Hong Kong.

Mr David Stileman, manager of corporate finance for Standard Chartered Asia, said the group received indications for a total of 650m shares. At the offer price of HK\$1.18 a share, more than HK\$774m (US\$99.1m) was put up for the issue.

Only 40m of the company's 100m shares will be offered to the public. The remainder will be held by the 23 existing founders.

Mr Stileman said Standard Chartered would announce allocations tomorrow.

Unofficial "grey market" prices were being quoted at up to HK\$1.30 a share.

Gold mining securities fund planned

A BANQUE INDOSUEZ subsidiary in Hong Kong is to launch a fund in October that would invest in gold mining securities traded in world centres such as Australia and the US, Reuter reports.

Indosuez opened in September 1984 with a US Eurodollar interest rate contract, a D-Mark currency contract and a gold futures contract.

These were supplemented two months later with a yen currency futures contract.

The fund hopes to benefit from any possible rise in precious metal prices due to continuing tension in South Africa. It will also invest in other precious metals-linked stocks but is unlikely to invest in South African-based shares.

HK share issue heavily oversubscribed

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INTL. COMPANIES & FINANCE

Adrian Dicks on an ambitious Finnish diversification programme

Nokia boosts electronics side

NOKIA, FINLAND'S largest private sector company and largest industrial employer, is pushing aggressively outwards from its traditional activities and from its traditional financial base in one of Europe's smaller economies.

The company's objectives are nothing if not bold. It has set itself the goal of transforming a diverse spread of industrial interests into the financial springboard it needs to turn itself into a world-class electronics group. To this end, it is investing FM 1.5bn (\$291m) — about 13.5 per cent of last year's sales — in the current year, about one-third of it in research and development activities.

It is also adopting what is by Finnish standards a radical overhaul of its funding and financial structure, seeking a higher profile in the international capital markets and setting in motion a policy of listing them regularly.

Nokia's origins lie in forest products, which it first started turning out in 1865 in the small, inland town from which it took its name. As recently as 1975, when the group's total sales stood at around FM 2bn — they are forecast to top FM 12bn in 1986 — paper-related and chemical products still accounted for well over half. In the first four months of this year, the same main segment of Nokia's business accounted for only 22 per cent of its sales of FM 3.6bn.

Forest products have become concentrated in a single main area, soft tissue paper, of which the company is one of the biggest producers in Europe with manufacturing subsidiaries in Britain and several other countries.

Last year the group discontinued its own pulp production as part of its effort to keep costs under control in an industry where prices have been eroded by intensified competition — a process that is likely to be taken still further by Scott Paper's recent series of moves to tighten its grip on its extensive European operations.

For all that, however, paper remains Nokia's greatest single source of profits, accounting for 32.3 per cent of 1985's full-year profit.

In his interim report Mr Kari Kalervo, Nokia's chairman, said that apart from lower interest rates and other financial items, earnings growth during the period resulted largely from the favourable development of profits within the electronics sector.

This trend coincides neatly with Nokia's recent decision, effective from June 1, to restructure its rapidly growing electronics interests into three separate divisions reflecting its principal product lines — Nokia Information Systems, Nokia Telecommunications and Nokia-Mobira, which embraces the group's cellular mobile radio telephone interests.

From its origins during the late 1950s as an offshoot of Nokia's large (and still solidly profitable) cable and cable machinery interests, the electronics side of the group has grown at astonishing speed, due in part to several substantial acquisitions, to become the

functional advantages that come from that," Mr Simberg says. "Although the requirements of individual banks operating in different national markets may vary widely, he is confident that the experience of having to change the specifications and capabilities of its products will serve Nokia well as it prepares to launch itself into markets beyond the Nordic area.

The Finns are under no illusion that expansion into other Western European markets is going to be as easy as the relatively familiar Nordic countries. Mr Kalle Isokallio, the newly-appointed head of Nokia Information Systems, points

to ways in which to project what the company sees as its high technological skills onto the world stage in such a way as to make up for its acknowledged lack of marketing and distribution power. Knowhow or licensing deals, joint ventures and other forms of partnership are all on the cards.

If, and when, such opportunities come along, Nokia in-

te

ends to be in a position to move fast, and to this end it has been working hard on building up its financial strength and polishing its financial image. Mr Ollila, the group's finance director, has set the company what are, by Finnish standards, radical goals of strengthening the balance sheet, improving the flow and quality of published financial information and moving over to an active dividend policy.

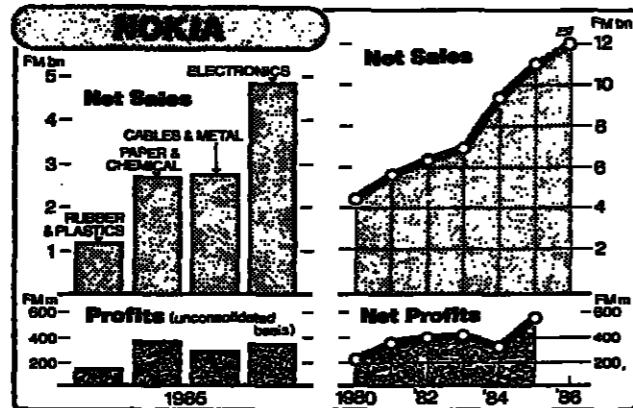
Nokia's present debt to equity ratio of 1.1 to 1 is seen as

by comparison to other big Finnish companies. "But we have to compare ourselves not to other Finnish companies, but to Philips, Ericsson, Motorola or Siemens — they are our competitors," Mr Ollila says. "A company with a weak capital structure cannot take the kinds of risk we feel we must be able to accept if we are to respond to the opportunities that exist in electronics."

The group is expected to net around FM 350m from the one-for-four rights issue which formally closed yesterday — hard on the heels of a \$60m private placement to foreign, mainly US, investors. Nokia has now reached its full permitted allowance of 20 per cent of its shares in the hands of non-Finnish investors, and in common with other large Finnish companies is waiting impatiently for the expected legislative change which will allow up to 40 per cent of a company's capital to be in the form of "free" shares which foreigners may buy.

Mr Ollila is also determined that Nokia shareholders should benefit more directly from the company's success, and says that the increase in dividend paid on the 1985 results to FM 14 from FM 11 per FM 100 nominal share will be followed by a further boost as soon as performance justifies it.

For the time being, Mr Ollila says he has no pressing need for extra funds for any specific purpose. "The financial strategy has to support the business strategy. That means my job is not to follow 'deal-of-the-day' fashions but to find the money to back up our ambitions."



biggest single sector with some 41 per cent of total sales during the first four months.

On the consumer electronics side, Nokia controls the Salora-Luxor group, which assembles some 600,000 television sets a year using bought-in Japanese tubes and also makes a variety of electrical and electronic components and broadcasting equipment.

In information systems, Nokia is working flat out to consolidate an early decision to specialise in equipment and software for banks — an area in which it claims market leadership in Scandinavia. A powerful second line of business is in the sale of information systems to retailers and offices.

Mr Staffan Simberg, general manager for international operations of Nokia Information Systems, says he considers it an advantage to have to base operations on the Nordic area, which the company regards as its home market.

Within the work station and terminal market you can position yourself where you wish. We aim for the upper end, with all the design and

out that "in every country you are going to find a strong domestic player, frequently with a strong relationship to one or other of the big banks to which you want to sell."

Nokia's strategy for attempting to break into national markets is likely to differ from country to country, but Mr Isokallio indicates that common theme will be to seek co-operation deals of varying types with some of the powerful domestic players.

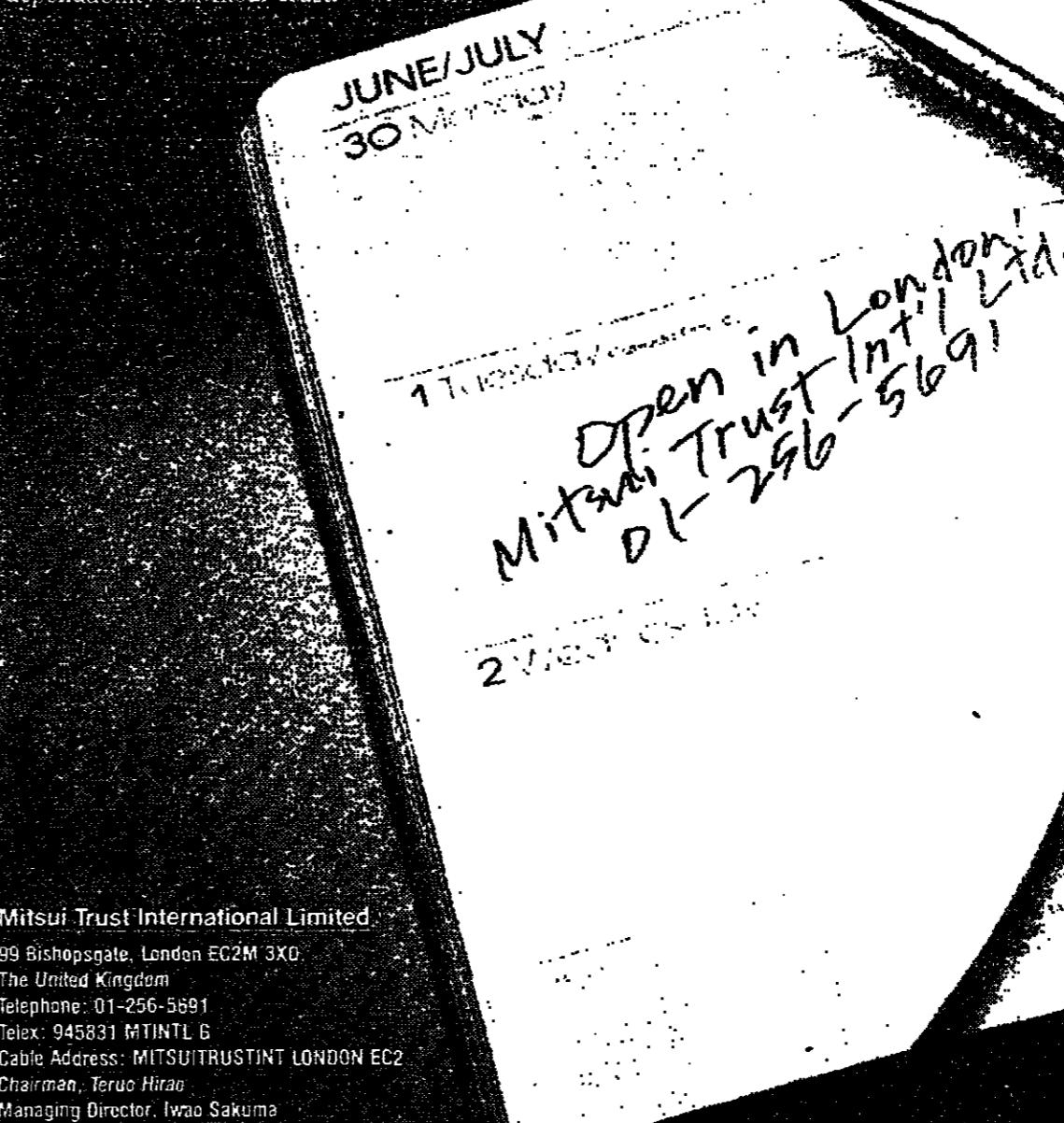
"Life has never been easy for us," says Mr Isokallio. "If you go by any of the standard textbooks on management, it does not make any sense to attempt to build computers in Finland."

"We prefer to think in terms of economies of scope, rather than of scale," says Mr Simberg, "so that although most of our manufacturing takes place in Finland, manufacturing labour costs are not a high part of the cost of the product area where we believe we can do well if software productivity."

During the next six to 12 months, NIS, Nokia Telecommunications and Nokia-Mobira are all likely to be looking hard

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MITSUI TRUST
THE MITSUI TRUST & BANKING CO LTD

New Issue

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June 1986

NIB

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Helsinki Finland

Foreign Interest Payment Bonds 1986 ff
of SFr. 200 000 000

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UK COMPANY NEWS

Mercury Intl companies report mixed results

Mercury International Group, the merchant banking and securities group formed by S. G. Warburg, Akray & Smithers and Rowe & Pitman and Mullens last April, made combined profits of £59.3m after tax in their latest trading years, an increase of 34.5 per cent.

In a pro-forma statement of their combined figures the group, one of the largest alliances to have been formed in the City so far, also disclosed £41.5m of capital resources. A breakdown of the group's results showed a wide variation in performance among its members.

Mercury Securities, the S. G. Warburg merchant banking arm, reported profits of £41.5m after taxation and transfers to inner reserves for the year ending March 31. This was an increase of 47 per cent over the previous year. The improvement, according to Mr David Scholey, the chairman, came from all the group's main activities: corporate finance, banking, trading and fund management.

Not included in the profits were £17.6m of extraordinary earnings resulting mainly from the sale of Mercury's stake in



Mr David Scholey, chairman of Mercury International Group

Stewart Wrightson, the insurance broking company.

Mercury will be paying an interim dividend in lieu of a final of 21p, up from 16p.

Akray & Smithers, the jobbing firm, reported lower profits of £5.3m, a fall from £8m the year before. The results were

for the 55 weeks ending on April 11 1986. The drop was blamed on difficult market conditions, especially early this year when interest rates rose sharply. The firm declared an unchanged interim dividend of 4p.

Rowe & Pitman and Mullens & Co, the two stockbroking firms, nearly doubled their profits to £14m from £7.1m thanks to the high level of activity in the securities markets and corporate finance. The group's international equity business also produced encouraging results despite high start-up costs.

The three members of the group are now merging their operations in order to be able to operate as an integrated broker dealers after the Big Bang on October 27. According to Mr Scholey, integration was well on schedule.

Mercury International Group also announced further proposals concerning the issue of shares in connection with the merger of the group, including a one-for-one capitalisation issue to improve the liquidity of ordinary shares in the market.

See Lex

Rotaprint losses double to £1.3m

Rotaprint, a London-based manufacturer of printing equipment, almost doubled its pre-tax losses from £852,000 to £1.3m in the year to March 29, 1986. No dividend is again payable—the last payment was 0.1p in November 1983. The loss per 5p share increased from 3.93p to 6.47p.

The group's proposal for re-organisation, which were published at the end of April, provided details of the pre-tax loss for the year, estimated at £1.1m. Subsequently, certain other adjustments have been made, including principally a provision of £120,000 in respect of stock held in the US.

Sales during the year were down from £15.54m to £14.91m.

Dixons says Woolworth bid 'likely to be close'

BY CHARLES BACHELOR

Dixons acknowledged yesterday that the outcome of its £1.8bn takeover bid for Woolworth Holdings was likely to be close following last Friday's announcement that Marks & Spencer's Investment Management would not be accepting the Dixons' offer.

Dixons took the unusual step of announcing in advance that it was waiving one condition of its bid, that it should be accepted by 90 per cent of Woolworth's shareholders. The bid would be declared unconditional if it won the backing of 50 per cent of Woolworth's shares, it said.

At 50 per cent Dixons would still have control of Woolworth though below 90 per cent a bidder cannot buy in any outstanding shares without going through a complex scheme of

arrangement.

S. G. Warburg, Dixons' merchant bank, said the decision to announce in advance that the bid would go unconditional at the 50 per cent level of acceptance had been taken "to concentrate shareholders' minds".

Dixons warned Woolworth shareholders that they stood to lose a lot of money if the bid failed and the share price fell from the bid level of around 23 to 18.

Woolworth said it too believed the outcome of the bid would be close, but it was "quietly confident". Woolworth's advisers are believed to have bought more Woolworth shares yesterday though as the share price fell a further 35p to 695p, 102p below the value of Dixons' part cash

offer. Under the revised basis of allocation, investors who applied for 1,900 to 95,000 shares will get 31 per cent of what they asked for instead of 25 per cent, with a minimum of 25p. Those who wanted more than 25,000 will get 20 per cent, down from 22.5 per cent.

Fortunately, the discovery was made before the commencement of trading in Morgan shares, which will go ahead as planned on Thursday.

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UK COMPANY NEWS

FNFC resumes interims as profits surge by £4m

WITH ITS main activities showing strong advances First National Finance Corporation was able to lift its profits from £9.12m to £13.27m pre-tax in the first six months of the 1985-1986 year.

Interims are being resumed with a 2.25p payment.

The second half will include figures of TCB, a specialist provider of short and medium-term secured lending to corporate customers. In all, and with assets now in excess of £72m, the directors look forward to continued profits growth.

They said the first six months (to April 30 1986) lived up to their expectations and that earnings showed a very satisfactory increase over the corresponding six months of the previous year.

The results of the lending and property division (pre-tax they rose from £2.73m to £4.23m) included profits from property sales, a factor which, in particular, enhanced profits in the second six months of the 1984-1985 year.

Profits of the consumer credit division expanded from £8.69m to £11.5m. Losses at the First National Securities (Holdings)

subsidiary were marginally higher at £2.86m (£2.3m).

Group turnover for the first six months, excluding banking, showed a decline of £1.42m (to £11.77m)—FNFC, one of the biggest casualties of the fringe banking crisis of the early 1970s, is principally engaged in consumer credit and property lending.

Profits, after taking account of ACT written off amounting to £1.24m (nil), worked through at £12.13m, compared with £9.12m. Earnings totalled 9.6p (7.3p) basic and 8p (6.9p) fully diluted.

TCB was purchased from Peninsular and Oriental Steam Navigation for £47.5m in April of this year. Its profits for the four months to end-April (£2.87m) were not included but treated as pre-acquisition. The group called on shareholders for £48m in March to fund the TCB purchase.

For the 1984-85 year as a whole, the group raised its profits by 25 per cent to a record £22.07m and returned to the dividend list for the first time since its rescue in the wake of the 1974 secondary banking crisis.

TV South doubled to £6.5m

IN SPITE OF sharp rises in administration expenses, Channel 4 subscription and Exchequer levy Television South raised its first half profits from £3.4m to £6.5m at the pre-tax level.

Furthermore, at the beginning of the second six months advertising revenues were continuing to increase and prospects remained "excellent".

Negotiations to set up the ITV Superchannel (the Pan-European cable TV channel), in which TV South will make a significant investment, were continuing satisfactorily.

The directors said yesterday that there were confident the group would be able to meet the challenges the future of broadcasting was likely to present and added that they would continue to safeguard the best interest of shareholders.

The six months to end-April 1986 saw group turnover expand from £49.5m to £64.7m. Programme transmission costs accounted for £37.2m (£28.8m) and left gross profits at £27.5m, compared with a previous £20.9m.

Other operating income added £1.1m (£0.9m) and interest income £1m (£1.1m). Administration expenses rose by £0.9m to £5.4m. Channel 4 subscription by 51m to £9.4m, IBA rental by £0.4m to £3.4m and Exchequer levy by £1.4m to £4m. Interest charges amounted to £1.1m.

Tax took £2.5m (£1.4m) to leave earnings at 16.5p (8.1p) undiluted and at 14.3p (7.5p) fully diluted.

The interim dividend is being stepped up from 2p to 3p net per 10p share—a final of 6p was paid for 1984-85 from pre-tax profits of £28.9m (£8.1m).

A useful contribution to profits came from the sale of airtime for Channel 4. Channel 4 revenues continued to increase but the directors said the advertising gap between revenue and costs was being slowly closed.

The increase in programme transmission costs included the costs of Strong Medicine, a mini-series to be transmitted over the ITB network later in the year—this programme has already been broadcast overseas.

• comment

In the last year or so TVS has been bandied about as the rising star of the television sector and 1985/86 has been perceived as the year in which its

Emess lifts Rotaflex stake

Emess Lighting, bidding £50m for its UK rival Rotaflex, has raised its stake in Rotaflex to 5.1 per cent. Emess criticised yesterday the failure of MK Electric, holding a 6 per cent stake, to make a full offer for Rotaflex.

AGB Research

AGB Research, the leading UK market research company, has agreed to buy a majority stake in ASI Market Research of Japan, for an undisclosed sum.

Peek loss

Peek Holdings, grain and animal foods, incurred losses of £312,000 (£54,000) in the second half, and losses for 1985 as a whole were £597,000 compared with profits of £7,000. Turnover fell from £3.86m to £2.83m. The loss per 7p share was 4.98p.

Slim-line Audiotronic cuts losses to £0.53m

Audiotronic Holdings, the Wembley-based distributor of electrical equipment, reduced its losses from £1.25m to £27,000 pre-tax in 1985-86.

Loss per share was cut by 2p to 1.5p—the company has been in the red for nine years and last paid a dividend in 1979.

The turnover for the year to February 28 1986 fell from £10.55m to £2.58m. However, during the year the telecommunications distribution and maintenance business of Eagle Distributors was sold to third parties.

The trading performance of the electrical equipment and accessories distribution busi-

Compsoft in the red and passes dividend

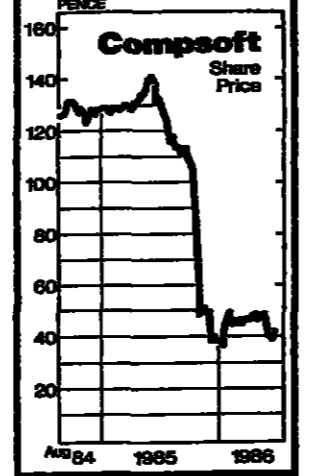
Compsoft Holdings ran up a loss of £50,000 in the year to March 31 1986 and is passing the dividend on its 5p ordinary shares.

The previous year it made £761,000 at the pre-tax level and paid a dividend of 2p net.

The results of the past year were adversely affected by a £305,000 rise in distribution costs and an advance of £32,000 in administration costs to £1.07m.

The directors said yesterday that slow-down in growth of the micro-computer market caused a marginal drop in turnover from £2.4m to £2.2m.

At the beginning of the year they had expected the market



to "carry on growing at the rate they had grown accustomed to." Heavy spending on stock, marketing and general overheads was designed for the expected increase in sales.

The balance sheet remains strong with net assets of £1.1m and the borrowing requirement is lower than in the previous year.

Group objectives for 1986-87 are to increase the share of existing markets, to develop and acquire new products and new markets and to maintain strict controls on expenditure.

The directors said they were convinced that the continental European market place was of great importance and would become a major contributor to profitability in the coming year.

They were also convinced that Compsoft, a designer, developer and provider of computer software, would return to profitability in the coming year.

The group obtained a USM quote via a minimum tender of 120p per share in 1984. Yesterday, they closed 12p down at 31p.

• comment

The chequered history of hi-tech companies means that investors can be forgiven for racing for the exit on news of pre-tax losses as a da pass dividend. Compsoft appears to have let its costs get out of hand whilst counting on its early turnaround to continue. Sadly, the European companies have as yet failed to make a contribution and sales in both Europe and the UK were down in the second half. Dixons' line about Compsoft's ability to add new products to what looks like a positive range. However, there is some good news—the balance sheet looks solid and the new management shows signs of taking a firmer grip on overheads. A recovery of pre-tax profit to £500,000 would, assuming a tax charge of 35 per cent, put the shares on a p/e of 7 which might attract buyers of recovery stocks.

Have you got a few words to say to your Bank Manager?

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County NatWest Capital Markets Limited Agent Bank

DIVIDENDS ANNOUNCED

	Current Payment	Date	Corre-	Total	Total
		payment	spending	for	last
			div.	year	year
Akroyd & Smithers int	4	July 23	4	4	4
Blue Arrow ²	int 10.6	Aug 15	0.4	1.2	
Compe Hldgs	6.25	—	5.2	6.25	5.2
Compsoft	nil	2	nil	2	
FNFC	int 2.25	Aug 26	nil	—	2.8
Gresham House 2nd int	3.45	—	3	4.65	4.4
Leopold Joseph	9.38	—	9.38	12.38	11.25
Mercury Securities int	21	July 23	16	21	16
Rea Hldgs	1	—	1	2	2
TV South ³	int 3	Aug 28	2	—	8
Welpac	0.3	—	0.3	0.3	0.3
Widney ⁴	int 0.33	—	0.26	—	0.53
Wiggin Grp	0.5	—	nil	0.5	nil

Dividends shown in pence per share except where otherwise stated. * Equivalent after allowing for scrip issue. ¹ On capital increased by rights and/or acquisition issues. ² USM stock. ³ Unquoted stock.

HAMBROS PLC
MANN & Co
and BAIRSTOW EVES

ANNOUNCE THE
FORMATION OF

HAMBRO COUNTRYWIDE

THE LARGEST
GROUP OF
RESIDENTIAL
ESTATE AGENTS
IN BRITAIN

Hambro Countrywide results from the merger of eight well-known estate agencies and several mortgage and insurance broking specialists—an amalgamation completed when Mann & Co PLC joined with Bairstow Eves PLC and by a change of name from Mann & Co PLC to Hambro Countrywide PLC.

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41 Bishopsgate, London EC2P 2AA

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DIXONS OFFER FOR WOOLWORTH

DIXONS INCREASED OFFER WORTH

807.6p

WOOLWORTH SHARE PRICE

695.0p

DIXONS BID HIGHER BY

112.6p

Dixons increased offer is final. Acceptances should be received by 1.00p.m. on 2nd July, 1986.

The increased offer will close at 1.00p.m. on 2nd July 1986 unless it has by or on that date become unconditional as to acceptances. Dixons has reserved the right, however, to revise, increase, and/or extend the increased offer in a competitive situation. If you require copies of documents, further information, or assistance in completing your Form of Acceptance, please contact S.G. Warburg & Co. Ltd. at: 33 King William Street, London EC4R 9AS, telephone 01-280 2222.

The value of Dixons increased offer (based on the value of Dixons securities being offered in exchange for Woolworth Shares) has been computed by reference to a price for Dixons Ordinary Shares of 332p, based on market prices at 3.30p.m. on 30th June, 1986, after adjusting for Dixons forecast 1985/86 final dividend of 2.4225p (net) per share, and an estimate of the value of a Dixons Convertible Preference Share of 97.45p. Cazenove & Co., stockbrokers to Dixons, have confirmed that, based on market conditions on 30th June, 1986, a reasonable estimate of the value of each Dixons Convertible Preference Share would be 97.45p.

The value of a Woolworth Share, which is quoted on an ex-dividend basis, has been based on market prices at 3.30p.m. on 30th June, 1986.

Notice of Redemption/Conversion

of

Texas International
Airlines Finance N.V.7½% Convertible Subordinated Debentures
Due 1993CONVERSION RIGHT EXPIRES AT
5:00 P.M., NEW YORK CITY TIME, ON
AUGUST 8, 1986UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re:
 CONTINENTAL AIRLINES CORPORATION, Case No. 83-04012-HB-5
 CONTINENTAL AIR LINES, INC., through 83-04022-HB-5
 CONTINENTAL AIRLINES, INC., Case No. 83-04481-HB-5
 TXIA HOLDINGS CORPORATION, through 83-05483-HB-5
 TXIA FINANCE (EUROPE) B.V.,
 TEXAS INTERNATIONAL AIRLINES CAPITAL N.V., and Consolidated Case
 TEXAS INTERNATIONAL AIRLINES FINANCE N.V.
 No. 83-04913-HB-5
 Debtor.

NOTICE RELATING TO REDEMPTION/CONVERSION OF
7½% CONVERTIBLE SUBORDINATED DEBENTURES OF
TEXAS INTERNATIONAL AIRLINES FINANCE N.V.
PURSUANT TO SETTLEMENT AND COMPROMISE OF DISPUTES

TO ALL HOLDERS OF TEXAS INTERNATIONAL AIRLINES FINANCE N.V.
7½% CONVERTIBLE SUBORDINATED DEBENTURES DUE 1993.

NOTICE IS HEREBY GIVEN THAT:

1. Stipulation of Compromise and Settlement. As approved by an order (the "Order") of the United States Bankruptcy Court for the Southern District of Texas (the "Bankruptcy Court"), dated June 12, 1986, a Stipulation of Compromise and Settlement ("the Stipulation") has been entered into by and between the above-referenced Debtor and the Committee of the Debtor, the Debtor and the Committee of the Debtor, the Debtor and the above-referenced TXIA HOLDINGS CORPORATION, the 7½% Convertible Subordinated Debentures due 1993 of Texas International Airlines Finance N.V. (the "Debentures"), issued pursuant to that certain Indenture, dated August 15, 1978, as supplemented (the "Indenture"), between Texas International Airlines Finance N.V. (the "Company"), Texas International Airlines, Inc., as guarantor, and Marine Midland Bank, N.A., as successional trustee, which Stipulation shall govern the rights to be afforded the holders of the Debentures and will settle all disputes between the parties in that regard.

2. Debenture Holders' Alternatives. Pursuant to the terms of the Stipulation and Order, copies of which are on file with the Bankruptcy Court and are available from the counsel whose names appear below, the following alternatives are available to holders of Debentures:

(a) Conversion. At any time prior to 5:00 p.m., New York City Time, on August 8, 1986 (the "Conversion Right Date"), holders of Debentures may tender Debentures for conversion such that, unless converted, each Debenture will be converted into one share of TAC Common Stock (equivalent to a conversion ratio of one share of TAC Common Stock for each \$14.50 principal amount of Debentures) (the "Conversion Alternative").

Additionally, holders who elect the Conversion Alternative may receive an additional \$95.00 in cash for each \$1,000 principal amount of the Debentures (pro-rated in the event of smaller denominations). Such \$95.00 additional payment shall be revocable and shall constitute a waiver of all rights, claims and causes of action such holder has or may have against any or all of the debtors, TAC, the Committee, the trustee, their respective employees or agents or any other person or entity arising out of or related to the Debentures or the TAC Indenture.

(b) Redemption. The Company has called the Debentures for redemption on August 13, 1986 (the "Redemption Date"). Holders of Debentures may surrender Debentures for redemption at a total redemption price of 102.5% of the principal amount of such Debentures plus all accrued interest on the Debentures through the Redemption Date (the "Redemption Alternative").

3. Market Information. The reported last sale price of TAC Common Stock on the American Stock Exchange on June 12, 1986 was \$33.75 per share. Based on that price, the shares of TAC Common Stock are currently worth \$35.00 per share. The market price of TAC Common Stock (including dividends of any fractional shares) is \$32.45.68. In addition, the holder can elect to receive an additional \$95.00 on account of each \$1,000 principal amount of Debentures tendered for conversion.

4. Redemption Price. The Redemption Alternative affords the holder of each \$1,000 principal amount of Debentures surrendered for redemption the right to receive the amount of \$1,249.55, representing the sum of \$1,023 plus accrued interest of \$22.45 to the Redemption Date.

5. Conversion. Notwithstanding the market price of the TAC Common Stock into which the Debentures are convertible, the conversion price of the Debentures will be \$14.50 per share, unless the market price of the Debentures is greater than \$35.00 per share. The market price of the TAC Common Stock is \$32.45.68. In addition, the holder can elect to receive an additional \$95.00 on account of each \$1,000 principal amount of Debentures tendered for conversion.

6. Procedure for Conversion.

(a) In order to exercise the Conversion Alternative, the holder of any Debenture shall submit such Debenture to the Debenture registrar before the Conversion Right Date, accompanied by the written conversion notice set forth on the reverse of the Debenture duly executed by the holder of such Debenture, and with any transfer taxes payable pursuant to Section 11.08 of the Indenture, to any of the Company's paying agents listed in paragraph 8 below. As promptly as practicable (but in no event later than 10 business days after the Conversion Right Date), the Debenture will be delivered to the Debenture registrar, shall cease to be issued or delivered at the office of such paying agent to such holder, or on his written order, a certificate or certificates for the number of duly authorized, validly issued, fully paid and non-assessable full shares of TAC Common Stock issuable or deliverable upon conversion of such Debenture together with payment of \$95.00 in cash per \$1,000 principal amount of Debentures tendered under the terms set forth in the Stipulation, and the Debenture will be surrendered to the Debenture registrar, together with a certificate of a share as provided in paragraph 6(b) below. NO ADDITIONAL PAYMENTS OR ADJUSTMENT SHALL BE MADE UPON ANY CONVERSION ON ACCOUNT OF ANY INTEREST ACCRUED OR TO BE ACCRUED ON DEBENTURES TENDERED FOR CONVERSION OR ON ACCOUNT OF ANY NON-ACCURSED INTEREST ACCRUED OR TO BE ACCRUED ON DEBENTURES TENDERED ON THE TAC COMMON STOCK ISSUED OR DELIVERED UPON CONVERSION. THE CONVERSION ALTERNATIVE SHALL EXPIRE ON THE CONVERSION RIGHT EXPIRATION DATE.

(b) No fractional shares of TAC Common Stock shall be issued or delivered upon conversion of Debentures. If more than one Debenture shall be delivered for conversion at one time by the same holder, the number of full shares which shall be issuable or deliverable upon conversion thereof shall be computed on the basis of the aggregate principal amount of Debentures so delivered. If the conversion of any Debenture or Debentures is not a fraction, a share or shares will be issued in accordance with the terms of the Indenture (as defined in the Indenture) of the TAC Common Stock on the business day on which the Debentures are delivered to the paying agent shall be paid to such holder or other person entitled thereto by the Company, as provided in the Indenture.

7. Procedure for Redemption. In order to exercise the Redemption Alternative, the holder of any Debenture shall surrender such Debenture to the Debenture registrar by delivering such Debenture, together with all unmatured coupons and any matured coupons in default, accompanying thereto, to the Debenture registrar, together with a certificate or certificates for the number of duly authorized, validly issued, fully paid and non-assessable full shares of TAC Common Stock issuable or deliverable upon conversion of such Debenture, together with payment of \$95.00 in cash per \$1,000 principal amount of Debentures tendered under the terms set forth in the Stipulation, and the Debenture will be surrendered to the Debenture registrar, together with a certificate of a share as provided in paragraph 6(b) below. NO ADDITIONAL PAYMENTS OR ADJUSTMENT SHALL BE MADE UPON ANY CONVERSION ON ACCOUNT OF ANY INTEREST ACCRUED OR TO BE ACCRUED ON DEBENTURES TENDERED FOR CONVERSION OR ON ACCOUNT OF ANY NON-ACCURSED INTEREST ACCRUED OR TO BE ACCRUED ON DEBENTURES TENDERED ON THE TAC COMMON STOCK ISSUED OR DELIVERED UPON CONVERSION. THE CONVERSION ALTERNATIVE SHALL EXPIRE ON THE CONVERSION RIGHT EXPIRATION DATE.

8. Payment Agents. Debentures are required to be tendered or surrendered for conversion or redemption at any of the following paying agents:

Citibank, N.A.
 (Principals Paying Agent)
 Corporate Trust Services Department
 5th Floor
 111 Wall Street
 New York, New York 10043
 Attn: Mr. James Bourke
 Citibank, N.Y.
 44-0000-345/349
 Amsterdam
 The Netherlands
 Citibank, N.Y.
 Citicenter
 19 Le Parvis, La Defense 7
 Paris, France
 Citibank, N.Y.
 Citicenter
 1345 Avenue of the Americas
 London WC2R 1HB
 England

Citibank, N.Y.
 New Mainers Street 40/42
 6000 Frankfurt/Main
 West Germany
 Citicorp Investment Bank
 (Switzerland)
 Bahnhofstrasse 63
 8021 Zurich
 Switzerland
 Citicorp Investment Bank
 Main Office
 16 Avenue Marie Therese
 Luxembourg
 Citibank, N.Y.
 Avenue de Tervuren 249
 B-1150
 Brussels, Belgium

9. Inquiries. QUESTIONS CONCERNING THE PROCEDURES FOR CONVERSION OR REDEMPTION SHOULD BE DIRECTED TO: Mr. James Bourke of Citibank, N.Y., New York, New York, the principal paying agent at (212) 558-5492.

10. Payment Outside the United States. Payments on account of either redemptions or conversions of Debentures or the principal paying agent outside the United States will be made by check drawn on, or transferred to a United States dollars account with a bank in The City of New York, New York, or deposited to an account maintained by the payee in a bank in the United States may be subject to reporting to the United States Internal Revenue Service ("IRS") and to backup withholding at a rate of 20% if payee is not recognized as a exempt recipient fail to provide the payee agent with an executed IRS Form W-9 certifying that the payee is not a corporation or partnership, or that the payee is not a resident of the United States under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and fail to do so may be subject to a penalty of \$50. Please therefore provide an appropriate certification when presenting your securities for payment.

11. Mail to Debenture. The method of delivery of the Debenture is at the option and risk of the Debenture holder, but if mail is used, certified or registered and properly insured, is suggested.

12. Notice of Dispute. The Stipulation and the following notice will be afforded to holders of the Debentures constitutes a settlement and compromise of certain disputes between the Debentors and the Committee arising out of (i) a motion filed by the Debentors with the Bankruptcy Court on or about March 17, 1986 for permission to redeem the Debentures, notice of which motion was published on or about March 28, 1986, which motion was opposed by the Committee and others and (ii) a proposed modification to the then pending plan of reorganization filed by the Debentors on or about May 23, 1986 affecting the treatment to be afforded the holder of the Debentures, notice of which was published on or about May 27, 1986, which proposed modification was opposed by the Committee.

13. Reasons For Stipulation. Both the Debentors and the Committee believe that the compromises and settlements of the disputes regarding the foregoing matters which have been resolved by the Stipulation and Order are the best interests of the Debentors' estates and the Debenture holders and that said Stipulation and Order will avoid potentially protracted and expensive litigation regarding these matters, with the risks and uncertainties attendant to any such litigation.

14. Additional Information. Additional information regarding Debenture holders' rights under the Stipulation and Order may be obtained from the Debentors or the Committee by contacting their representatives at the following addresses:

WEIL, GOTSHAL & MANGES
 Attorneys for the Debentors
 767 Fifth Avenue
 New York, New York 10153
 Attn: Jeff J. Friedman, Esq.
 (212) 510-8692

BISHOP, LIBERMAN & COOK
 Attorneys for the Committee
 1125 Avenue of the Americas
 New York, New York 10036
 Attn: David A. Strutwasser, Esq.
 (212) 704-0100

BY ORDER OF THE COURT
 HON. T. GLOVER ROBERTS
 UNITED STATES BANKRUPTCY JUDGE
 Date: Houston, Texas
 June 12, 1986

UK COMPANY NEWS

Acquisitions boost for Blue Arrow

THE PERSONNEL services division at Blue Arrow had an improved first half and helped group profits to climb from £90,000 to £1.26m. Turnover for the six months to April 30 1986, soared from £9.26m to £27.45m.

Mr Antony Berry, the chairman, said the figures included results of subsidiaries acquired during the period from the effective dates of acquisition.

He said the rationalisation and integration of Brook Street Bureau into the personnel services division was completed at the end of April, and the benefits of this would start to be fully realised in the second half, said Mr Berry.

The group's financial services and business travel operations had developed strongly in the first half, and had each made contributions to overall profitability.

Mr Berry said the group was further extending its geographical coverage and developing the existing range of recruitment services offered.

It was the group's intention to expand in the US where substantial growth potential was

also experiencing record levels of business.

The personnel services division had continued to trade successfully into the second half, which traditionally saw a much greater proportion of profits generated. The cleaning division was supplemented by the acquisition of Reliance Cleaning Contractors (London) at the end of April. This would strengthen the profitability of the division in the second half, said Mr Berry.

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Mr Berry said the group was further extending its geographical coverage and developing the existing range of recruitment services offered.

It was the group's intention to expand in the US where substantial growth potential was

also experiencing record levels of business.

He also said the group was preparing for a listing on the London Stock Exchange sometime this month. It shares are currently traded on the Unlisted Securities Market.

The interim dividend is raised from 4p to 6p net on the enlarged capital. Earnings per 25p share were up from 1p to 6.5p. First half tax was £85,000 against £21,000, and after dividends of £168,000 (£26,000), and extraordinary debts of £57,000 (£28,000), there were retained profits of £899,000, compared with losses of £30,000.

• **Comment**

The news from Brook Street and Reliance are all apparent within Blue Arrow's figures with £1.6m of the half year profit coming from these acquisitions and 20.5m of the gain coming from organic growth.

Rationalisation costs at Brook Street have been pushed down

into extraordinaries but these might be better described as above the line exceptions, the cost base is at least that much lower as the business enters the more profitable second half. Cleaning remains problematic. Reliance (where the emphasis is on contract rather than privatisation) has improved the quality of earnings without changing the nature of the problem. Blue Arrow is now sitting back to see if the division can produce a 7 per cent margin on expected turnover of £15m. The group is hoping to land a deal with one of two US recruitment agencies in the coming months and the imminent full listing will help sweeten any earn-out details.

For the year, £2m pre-tax should be achievable putting the shares on a prospective p/e of 17.5 at 38p. It may seem high but Tom Berry's stock has been on a rising wave and the growth outlook remains strong.

• **Overheads trim Welpac to £0.36m**

A SUBSTANTIAL rise in overheads left profits of Welpac £19,250 lower at £255,300 pre-tax in the year to January 31 1986, a decrease of 12 per cent.

Fixed costs, in particular employee costs, rose by 39 per cent with rent and rates some 24 per cent higher.

He pointed out that Welpac had sought to expand its market share through the addition of new product lines and new customers — the group's pre-packed hardware and DIY products are sold through leading retailers, stores and builders' merchants.

Welpac in the current year is described as satisfactory.

The directors do not anticipate major increases in staff or premises requirements in the short term.

Turnover for the past year pushed ahead from £4m to £45.6m. Tax took £140,165 (£178,160) and net profit was £215,281, against a previous £220,357.

Earnings emerged at 1.175 (1.275). The group obtained a 10 per cent for its shares on the LSE in early 1984.

• **comment**

Welpac has not been overly forthcoming with financial information in the past and it is hard to blame the City for remaining unimpressive.

The shares fell 1p to 15p last Tuesday having touched 19p the day before.

There is no profits forecast, but a rising tax charge means the company will have to run hard just to stand still at the bottom line. Yet a keen management is enthusiastic about the opportunities for exploiting its new-found independence, and with a respectable yield thrown in as a sweetener, the humble price/earnings multiple may yet find welcoming hands for the shares.

M6 Cash & Carry share offer at 100p

BY RICHARD TOMKINS

MS Cash & Carry, the whole-saling subsidiary of the J. Rothschild investment group, today takes a step towards independence with the publication of the prospectus for its flotation on the unlisted securities market.

Some 5.45m shares — nearly 65 per cent of the enlarged equity — are being offered, for sale at 100p a share by brokers Kitcat & Aitken. The company's value at the offer price is £21m.

The effect of the flotation will be to reduce J. Rothschild's stake from 68.5 per cent to 26.4 per cent. This is in line with Rothschild's policy of divesting itself of its remaining industrial subsidiaries.

The original Haydock outlet was joined by the Crewe and Brierley Hill ones in 1982. These last two produced low levels of profits initially and

led to a dip in profits growth in the five years to 1985.

Post-tax profits in the year to last December were £75,000, up from £25,000 in the year to 1984. MS comes to the market on an historic price/earnings multiple of 8.8 after an actual charge of 15 per cent.

There is no profits forecast, but a rising tax charge means the company will have to run hard just to stand still at the bottom line. Yet a keen management is enthusiastic about the opportunities for exploiting its new-found independence, and with a respectable yield thrown in as a sweetener, the humble price/earnings multiple may yet find welcoming hands for the shares.

• **comment**

The size of this issue ruled out the more commonplace method of USM entry, though a placing would have seemed more appropriate. As an offer for the market, the attractions seem obscure: the company is much too small to have any real

impact on the UK cash-and-carry market and its opportunities for growth are limited to what it can achieve through acquisitions, a field in which its market experience leaves something to be desired. There is no profits forecast, even five months into the year, and a rising tax charge means the company will have to run hard just to stand still at the bottom line. Yet a keen management is enthusiastic about the opportunities for exploiting its new-found independence, and with a respectable yield thrown in as a sweetener, the humble price/earnings multiple may yet find welcoming hands for the shares.

Wiggins recovery continues

BY RICHARD TOMKINS

THE RECOVERY at Wiggins Group continued in the second half

MANAGEMENT: Small Business

EDITED BY CHRISTOPHER LORENZ

Corporate venturing

How peripheral ideas can take centre stage

THREE YEARS ago, David Butler was the disappointed and tired director of Rank Xerox's international systems business.

Disheartened because the group board had—for good reasons, Butler fully admits—just turned down his proposal that Rank Xerox should start marketing artificial intelligence software in Europe; exhausted because flying some 120,000 miles a year on business trips was no fun.

Now, 41-year-old Butler's life could not be more different. He's chairman and controlling shareholder of a 22.6m annual turnover export software business with every prospect of making a stock market flotation within the next few years.

But was it really surprising that Butler's company, Artificial Intelligence, was formed with the blessing of Rank Xerox? It is 25 per cent owned by it and sells 70 per cent of its turnover to the large group.

The Watford-based venture is the most successful of the 250 or so small enterprises to have come out of Rank Xerox for a host of reasons over the past five years.

It provides an illuminating example of a type of approach by large companies to small ones which is being hotly debated—but rarely enacted—in boardrooms all over Europe. Spin-outs are held up by their proponents as a way in which large companies can make use of otherwise peripheral ideas.

This is quite distinct from external corporate venturing, whereby big companies look for new ideas by investing in independent enterprises, an approach discussed on this page last week.

Rank Xerox, for instance, was simply too busy launching new office automation and electronic printing products to take up Butler's artificial intelligence proposal. By allowing him to go independent, Rank Xerox avoided having to stifle the opportunity. And by giving Butler a controlling stake, the group enabled Butler to develop the business far faster than would have been possible within the organisation.

"Because I have control, I don't have to refer decisions to anybody but my own director," says Butler. "For that reason, we have been able to beat a number of major companies to the draw by making decisions faster than them," explains Butler. A corollary of being independent was that Butler could expect no financial aid from Rank Xerox, another sharpener for his entrepreneurial instincts.

Rank Xerox is among the small handful of European businesses to have used spin-outs, following an example set by US groups like IBM, Tandem and General Data. Ironically, the purpose of the Rank Xerox strategy originally had more to do with saving head office costs than putting spare brainwaves to commercial use.

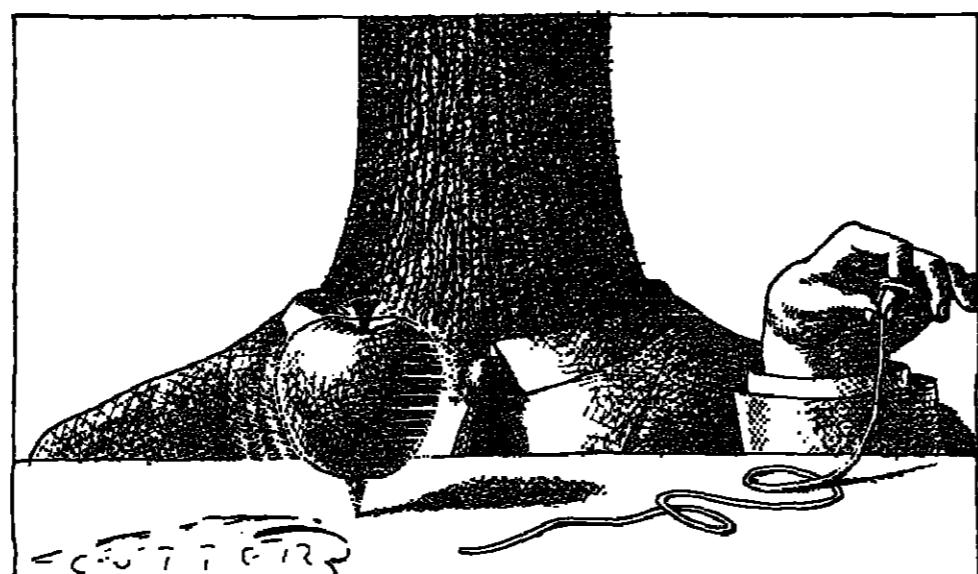
However, West Germany's Siemens and Britain's Farrant have been more deliberate in their attempts to spin out.

William Dawkins, in the second of a series, explains how many large companies can use 'spin-outs' as a means of exploiting what might otherwise be redundant projects

research and ICL, Britain's major computer company almost tried spin-outs for that reason until former chairman Robb Wilmet was forced to sell his interest in the venture to ICL in late 1984. "Most large companies have got more unexploited R&D than they will ever know about," says Wilmet. "This is a way for them to pull something out where it can get additional financing and focused management outside an environment where it does not fit."

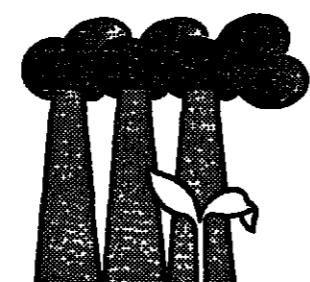
Others, notably Kodak UK, the Swedish packaging group Tetrapak and ICI's agricultural division, have also been slightly different approached by using spin-outs to develop possible diversification opportunities.

European spin-outs are limited, complain venture capitalists, by a widespread perception among big companies that the parent needs to have



full control over all of its interests.

"We are only scratching the surface. If you want to get individuals motivated and running small businesses within large ones, there needs to be a change of philosophy among the corporations," say Terri McKenna, who runs a corporate venturing consultancy and works on spin-outs with London's Electric Investment Trust.



Even so, there are already some clear indications of the conditions under which these peculiarly sensitive children might best develop. They thrive on a subtle blend of parental protection and independence—a little hand holding but not too much.

One company that has gone to great lengths to get the balance right is Siemens, the West German electricals giant, which caused raised eyebrows in a corporate culture driven by employee allegiance when it announced its first spin-out two years ago. Integrated Circuit Testing, a producer of high-chip testing machines run by 12 young engineers from the group research department, was founded early this year by Teleprocessing Systems, a data processing Systems, a data processing business—and two or three more are under consideration.

European spin-outs are limited, complain venture capitalists, by a widespread perception among big companies that the parent needs to have

the key to the Siemens approach is that spin-outs are only allowed to leave the corporate fold in gradual degrees so as to soften the direct changeover from employer to employee. Candidates begin by producing a business plan, which if accepted wins them a new job as an employee of Siemens's venture capital division. Still paid a group salary, they use Siemens cash and equipment to research their projects until—a year or two later—their ventures are good enough to raise outside capital on fully commercial terms.

It is at that point that parental protection runs out. They leave Siemens as self-employed proprietors and owners, the only condition being that Siemens takes an option over 20 to 25 per cent of their companies' equity.

Teleprocessing has flourished under that system—indeed it was already profitable at the internal stage—but Integrated Circuit Testing is still making losses in a market dominated by low cost US and Japanese producers.

The point is, says Sigurd Lunde, managing director of Siemens venture capital arm, that neither venture had a future inside the group, so that the only way for Siemens to make money from them was to spin them out.

A prime example of how a contrastingly protective policy can hinder rather than help spin-outs comes from the nine ventures to have emerged from ICI's agricultural division over the past two years. All but two of them are running behind budget. Unlike their counterparts at Siemens or Rank Xerox, they get access to soft finance—£10m including running costs so far—and their managers are salaried ICI employees with no equity interest in their enterprises.

"One problem for them is that money does not seem as real as if it came from a clearing bank," admits John Griffiths, business ventures manager for the division. "Now we are trying to harden it."

The ventures, mainly in various kinds of software for engineering services, used to be controlled and advised by "godfathers" individuals who were supposed to offer advice and support but in fact found it hard to keep up interest in the exercise, says Griffiths. That arrangement has now been changed, so that the enterprises are grouped together in a single portfolio, all reporting to Griffiths, though it remains to be seen whether tightening the screws in this way without giving the managers some equity involvement will improve their performance.

Further down the corporate scale, spin-outs are increasingly being recognised by smaller companies as a way to launch new products or expand geographically without having to set up a subsidiary to do it. That means they can keep the costs of the exercise off their balance sheets, a bonus which is obviously more useful to small businesses than large ones. It also provides a clue as to why the only two spin-outs financed by SI (Investors in Industry) since it launched a widely publicised campaign last September aimed at large companies have actually been completed by small ones.

"It just shows the cultural barriers we are up against," says Geoffrey Taylor of SI Ventures. "It takes much longer to get to grips with cultural issues in big companies than a relatively simple matter like working out the mathematical benefits of doing off balance sheet expansion for smaller businesses."

In brief...

ACCOUNTANTS Ernst & Whitney are offering companies a grant scanning service based on the recently completed Euroloc database. Euroloc, developed by the University of Strathclyde's Centre for the Study of Public Policy, lists some 600 grant and other aid programmes available from the European Commission and all the European Community countries (except Spain and Portugal). Ernst & Whitney wants to help US, Japanese and other potential inward investors in Europe find the best way of benefits.

HARD-PRESSED computer dealers are well known for offering all kinds of incentives to attract buyers. But the latest, from W. H. Smith Business Computer Centre in Crawley, might actually save small businesses some money.

Under the scheme, small businesses will qualify for a free £100 feasibility study by experts from the consultancy firm Peat Marwick worth as long as they buy £4,750 worth of equipment from the centre.

Details from W. H. Smith Business Computer Centre, 82 High Street, Crawley, West Sussex.

London Business School is again running its Firmstart Programme, a free part-time course for people wanting to set up in business or already running their own enterprises.

Two information evenings about the course are to be held at the school on July 15 and 16. The course is funded by the Manpower Services Commission, runs for 40 weeks starting at the end of October, with sessions taking up a couple of days every three weeks so that the 30 participants can continue running or establishing their own ventures. Details from Lorraine Johns, Registrar, Firmstart, London Business School, Sussex Place, Regents Park, London NW1 4SA.

COMPANIES considering a flotation on the new Third Market, proposed by the Stock Exchange to open on October 27, can find out more at the Third Market Exhibition on September 10 and 11.

Organised by Financial & Business Exhibitions, the event will be held at Glaziers Hall, London Bridge, and will include presentations and seminars from over-the-counter market makers and professional advisers. Details from Christine Prentice, Fibex, 55 Catherine Place, London SW1E 6DY.

Focusing in on export potential

Frank Gray reports on an event which aims to stimulate overseas trade by small firms

THE DRIVE by Government and private sector trade promotion groups to boost exports by small British companies will be the focus of attention at Export '86, the UK's second annual exhibition on international trade and services.

An important feature of Export '86 will be its programme of seminars focusing on such trade instruments as countertrade, forfaiting, short-term finance, getting paid for goods shipped, and finance and foreign exchange.

The seminars will offer the Export Credits Guarantee Department, and some of its private sector competitors, an opportunity to explain the changing face of export finance to companies seeking to export.

One element of this is the larger role now being played by City banks in providing alternatives to the ECGB's comprehensive bank guarantee (CBG) scheme, which it is now phasing out and which will be formally discontinued by October 31, 1987.

Fine rates

The CBG scheme, introduced two decades ago, provides ECGB guarantees for medium-term credit given by banks to UK customers. Because of the scheme, exporters have been able to obtain export finance on a 180-day basis at fixed rates of interest. It was decided to drop the scheme last year because of rising losses and the fact that it was falling into disuse. At the moment, there are only 550 CBG policyholders compared with 2,000 a few years ago.

At the end of the scheme, the ECGB price was cut by 50 per cent. The ECGB price is now £1.50 per £1000 of credit. The BOTE sees a strong export performance this year, but would like it to be further boosted by real productivity gains rather than just foreign exchange fluctuations.

The BOTE points out that in the second quarter this year, it supported more than 2,300 British companies in promoting their products and services abroad through trade fairs, missions and seminars. Of these, 1,600 firms were represented at 84 fairs and seminars in 28 countries.

Western Europe and the US remain priority regions. But with the help of the Overseas Development Agency, more funds from its aid and trade provision are being poured in to help British exports to China, India and Indonesia, the world's first, second and fifth most populous countries.

The latest aid provision by the ODA was made on June 19 to the Inter-Governmental Group on Indonesia, and provides £40m for agreed development projects which will be spent on British goods and services, and a £5m grant for the

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FT UNIT TRUST INFORMATION SERVICE

EQUITIES

Item Price	Product Code	Market Name	1986		Stock	Closing Price	+ or -	Net Inv	Time Cov'd	Gross Yield	P.E. Ratio
			Date	High							
\$125	F.P.	24/7	146	146	Accord Publications Sp	146	Rd3.1	2.6	3.0	18.4
111	F.P.	—	122	114 ^{1/2}	Adairgroup Group 10p	122	+7 ^{1/2}	5.4	2.8	2.8	8.0
150	F.P.	305	151	128	Alemanic Group	147	-1	Rd5.85	2.5	5.6	26.1
115	F.P.	117	170	155	Arlington Sec. 10p	190	—	Rd1.7	4.3	1.3	26.1
150	F.P.	205	161	148	Barker (Charles) Sp	155	-1 ^{1/2}	Rd3.0	3.1	2.7	21.1
945	F.P.	—	158	145	Bearcove Sp	145	-1 ^{1/2}	Rd5.0	2.4	4.9	11.1
818	F.P.	—	53	50	Bertram Inv. Tsl	—	—	—	—	—	—
377	F.P.	—	39	38	Billed Sp	39	—	Rd1.225	3.1	4.4	9.8
147	F.P.	47	140	130	Black Sp	138	—	Rd1.4	3.1	3.5	13.2
145	F.P.	237	175	154	Bredford Prints	156	-2	Rd4.25	2.3	3.4	14.2
160	F.P.	206	61 ^{1/2}	54	Brown, M. Atwells 10p	56	—	Rd2.825	2.1	7.1	5.5
1118	F.P.	187	115	100	FC Bell & Armstrong Sp	100	—	Rd3.51	1.9	5.5	7.8
1238	F.P.	47	167	156	Clarke Nodder Sp	151	—	Rd2.3	2.9	2.2	22.2
111	F.P.	—	98	85	Clarke (Horace) Sp	95	—	Rd4.75	1.5	7.3	13.4
151	F.P.	—	91	85	Comet Electrodes Sp	86	—	Rd3.9	1.6	6.4	13.4
150	F.P.	96	232	172	D'Amico (D.V.J.) Sp	214	—	Rd3.4	2.7	2.3	23.3
150	F.P.	136	62	50	Dean & Sauer Sp	62	—	Rd2.5	1.5	5.7	16.2
150	F.P.	47	64	59	Deslaurier Int'l Sp	64	—	Rd1.45	2.1	3.6	14.6
123	F.P.	177	123	111	Evans Paley Sp	120	—	Rd3.26	3.1	6.8	7.8
140	F.P.	47	130	120	F Fields (Mrs) Inc 05.05	—	—	Rd4.25	2.6	2.6	15.5
150	F.P.	256	155	145	Guthrie Corp	155	—	Rd3.5	2.2	4.9	9.8
140	F.P.	205	150	141	Haggas Chilled 10p	145	+3	Rd3.0	3.2	29	15.0
150	F.P.	—	43	40	Henderson Higgs Sp	91	—	Rd2.15	2.3	3.3	11.1
150	F.P.	—	305	225	Joel H.B. Limited Units	275	—	—	—	—	—
150	F.P.	—	118	98	Jorys Hotel	102	—	—	—	—	—
150	F.P.	167	158	125	Lopez Sp	125	-3	Rd3.75	2.1	5.2	11.1
150	F.P.	265	180	125	Montotype Corp 10p	153	—	Rd4.0	2.3	4.5	13.4
150	F.P.	186	190	170	M.P.E. International 10p	180	—	Rd4.4	1.5	4.3	13.4
1000	F.P.	276	110	103	M Savage Group 20p	—	+3	Rd3.0	2.3	3.8	14.2
1165	F.P.	—	184	175	Scatoline 10p	175	-1 ^{1/2}	Rd5.0	2.1	4.0	16.2
140	F.P.	—	50	43	Scots Newmarket Warf's	35	—	—	—	—	—
150	F.P.	517	42	35	Soundcheck Sp	35	—	—	—	—	—
150	F.P.	257	110	104	S.Tech. Force Sp	105	—	Rd1.72	2.8	4.8	10.4
112	F.P.	88	121	116	Teddy 50p	125	+4	Rd1.72	3.8	2.3	9.3

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Worldwide Bond	177.9	191.7
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American Growth	159.3	160.00
Asian Pacific	63.3	67.22
Emerg. & Grwth. Tz.	102.6	107.00
Emerg. & Grwth.	55.7	64.33
Community & Envir.	64.8	67.33
European Capital	94.2	99.50
General	119.3	120.00
Japan	75.6	80.50
Latin America	65.0	68.00
UK Growth & Income	141.4	150.00
UK Income Div.	98.5	105.00
U.S. Emerging Ctry.	20.1	21.77
Lowest Proj.	19.76	210.00
Allied Dunbar Unit Trusts PLC		
Allied Dunbar Centre, Swindon, SN1 6		
Subsidiary Trusts		
First Trust	229.2	244.00
Growth & Inv. Tz.	137.1	140.00
Income Trust	77.5	77.50
Income Fund	264.9	268.00
Income Tz.	259.7	259.70
Income Trusts		
American Income Tz.	32.2	34.22
High Income Tz.	254.4	264.00
Energy Income Tz.	140.1	145.00
Hg Int. Yield Tz.	140.1	145.00

FIXED INTEREST STOCKS

Issue Price \$	Amount Paid	Latest Return Date	1986		Stock	Closing Price \$	+ or -
			High	Low			
8	16	58	112 ^{1/2}	47 ^{1/2}	America 8% Cum. Cum. Red. Prf.	58	—
97.947	225	—	26 ^{1/2}	25 ^{1/2}	Bristol Inv. Tr. 102% Div. 2016	26	—
99.50	230	288	90 ^{1/2}	85	Bristol Inv. Tr. 102% Div. 2016	85	+2
99.256	230	298	30 ^{1/2}	27 ^{1/2}	Brt. Alcan Aluminums 104% Div. 2011	27 ^{1/2}	—
31	F.P.	—	90 ^{1/2}	97	Brt. Eng. Sec. 104% Div. 2011	97 ^{1/2}	-4
94.203	225	31/10	25 ^{1/2}	23 ^{1/2}	Briton Inv. 9.5% 1st. Mrt. Div. 2026	23 ^{1/2}	-4
109.89	340	298	40	37 ^{1/2}	Briton Inv. 11.1% 1st. Mrt. Div. 2018	37 ^{1/2}	—
99.445	230	31/10	30 ^{1/2}	29 ^{1/2}	European Inv. Bank 9% 6/1/2001	30	-1
5	16	48	71 ^{1/2}	50 ^{1/2}	Friendly Hotels 5% Cum. Cum. Red. Prf.	50 ^{1/2}	—
99.054	225	—	40 ^{1/2}	40 ^{1/2}	General Strat. Inv. Tr. 104% Div. 2016	40 ^{1/2}	—
97.943	225	2410	25 ^{1/2}	20 ^{1/2}	St. Portfolios 7-9% 1st. Mrt. Div. 2016	20 ^{1/2}	-4
105.523	225	21/8	26	20 ^{1/2}	Land Securities 10% 1st. Mrt. Div. 25	20 ^{1/2}	-4
1	16	—	11 ^{1/2}	10 ^{1/2}	Leigh Inv. 6% Cum. Cum. Red. Prf.	11 ^{1/2}	—
99.931	225	147	42	35 ^{1/2}	Loes. Prod. Shop 10% 1st. Mrt. Div. 2026	36 ^{1/2}	-4
99.933	225	249	26 ^{1/2}	21 ^{1/2}	Loes. Prod. Shop 10% 1st. Mrt. Div. 2026	21 ^{1/2}	-4
—	F.P.	—	100 ^{1/2}	99 ^{1/2}	Northwest 9% 15/6/97	99 ^{1/2}	—
99.750	F.P.	137	94 ^{1/2}	94 ^{1/2}	Do 9% 15/6/97	94 ^{1/2}	—
99.623	F.P.	306	100 ^{1/2}	95 ^{1/2}	Portico Concordia Tr. 9.25% Div. 1991	97	—
98.179	225	26/9	30 ^{1/2}	25 ^{1/2}	Peel Holdings 92% 1st. Mrt. Div. 2011	92 ^{1/2}	-4
99.288	225	16	44	37 ^{1/2}	Portugal 9% Ltr. 2016	29	—
95.512	F.P.	—	96	95 ^{1/2}	Quebec Mois. 104% 1st. Mrt. Div. 2020	93 ^{1/2}	-4
92.025	225	10/10	45	44 ^{1/2}	Scotiabank 12% Strat. Div. 2026	95 ^{1/2}	—
99.480	225	187	31 ^{1/2}	24 ^{1/2}	Smith New Court 12% Inv. Ltr. 2001/12	45	-2
99.530	225	288	31 ^{1/2}	8	S.E. 104% 1st. Mrt. Div. 2016	24 ^{1/2}	-4
94.033	F.P.	158	40 ^{1/2}	47 ^{1/2}	Sund. & S. Selected Wrs. 9.5% Rd. Div. %	35	+2
71	F.P.	—	12 ^{1/2}	112 ^{1/2}	Tesco 4% Unis Deep Inv. Ltr. 2005	45 ^{1/2}	-4
99.073	225	88 ^{1/2}	25 ^{1/2}	23 ^{1/2}	Tesco Inv. 104% 1st. Mrt. Div. 2011/16	23 ^{1/2}	-4
71	F.P.	—	10 ^{1/2}	104 ^{1/2}	Williams Hedges 5% Cum. Cum. Red. Prf.	104 ^{1/2}	—
1100	225	12/9	50 ^{1/2}	47 ^{1/2}	Wilson Inv. 8% 1st. Mrt. Div. 2016	47 ^{1/2}	—

"RIGHTS" OFFERS

Issue Price	Amount Paid up	Latest Reserve Date	1986		Stock	Closing Price P	+ or - P
			High	Low			
40	NH	—	111pm	79pm	Anglo African Fin. 70p	79pm	-1
470	NH	—	200pm	100pm	Antarctica Holdings 51	112pm	+12
55	NH	—	1pm	1pm	Armstrong Inv. 72	1pm	0
110	F.P.	11/7	162	132	Bellman Arrow	142	+4
190	F.P.	5/6	235	218	Belvoir's Delvers	225	+2
170	F.P.	8/3	197	192	Be A MV	197	0
455	NH	—	80pm	80pm	Centum Group	80pm	0
680	NH	—	142pm	138pm	Chieftain Inv.	145pm	+3
47	NH	15/6	15pm	9pm	City Gas Inv.	11pm	+5
360	F.P.	24/7	245	325	Corrall & Mat.	336	+6
148	NH	—	26pm	26pm	Country Journal	25pm	-1
235	F.P.	18/7	263	240	Crop Group 2p	243	+3
235	F.P.	11/7	262	247	McCarthy & Stone 20p	260	+5
45	F.P.	11/7	95	88	Molyneux 20p	90	+5
200	F.P.	18/7	518	450	Nat West Bank 51	518	+13
12	F.P.	23/7	23	19	Neill & Spencer 10p	20	-3
50	NH	—	14pm	10pm	Paragon Dance Studios 10p	14pm	+2
124	NH	—	500pm	500pm	Priest Martini 51	500pm	0
2	F.P.	15/7	62	24	Property Trust 4.1p	42	+2
600	F.P.	22/7	863	748	Prestidential Corp	863	+6
10	NH	11/7	25pm	14pm	Reagent 1p	25pm	+6
265	NH	6/8	51pm	43pm	Reigate TV 10p	50pm	-1
25	NH	—	4pm	3pm	Sovereign Oil & Gas	3pm	0

Resumption date usually last day for dealing free of stamp duty. ^a Accumulated dividend. ^b Figures based on prospective estimates. ^c Accrued dividend and yield. ^d Accrued dividend and yield after strip issue. ^e Forecasted dividend cover on earnings updated by latest interim statement. ^f Dividend and Yield based on prospective or other official estimates for 1987/8. ^g Estimated unaudited dividend, cover and p/e ratio based on latest annual earnings. ^h Forecasted annualised dividend, cover and p/e ratio based on prospective or other official estimates. ⁱ Indicated dividends cover relates to previous dividend; p/e ratio based on latest annual earnings. ^j Forecasted annualised dividend, cover and p/e ratio based on previous year's earnings. ^k Issued by way of capitalisation. ^l Deferred holders of ordinary shares as a "right". ^m If introduced. ⁿ Issued by way of capitalisation. ^o Placing price. ^p Relates to 1986. ^q Issued in connection with reorganisation merger or takeover. ^r Allotment price. ^s Unaudited prospective figures. ^t Official London Listing. ^u Including warrants entitlement.

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- 9 Repartee that's not so good in a certain period (8)
- 10 It's of no purpose where blood is, we hear (2,4)
- 11 Succeeds well, getting caps? (8)
- 12 One who'd hope to be well-read (8)
- 14 Give chessman cover. That's an order (10)
- 18 Prestige that would be noticed (10)
- 22 Colour? I'd go in for variety (6)
- 25 on a twister (3-7)
- 6 Sorry—I'm against sort of square ceremony (8)
- 7 Purchase drawing (8)
- 8 Tons more than 3s? (8)
- 13 For example, love being in the middle. Selfish (10)
- 15 Contact man? (8)
- 16 King's daughter, youngest of three (8)
- 17 Cunningly trailing a bird or animal (4-4)
- 19 Doctrinaire exercises and unusual teaching initially (6)
- 20 Do this to the market in a monopoly (6)
- 21 Soil—some that makes mud, generally (8)

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COMMODITIES AND AGRICULTURE

South African coal industry counts the cost of political disapproval

By MAURICE SAMUELSON

AN EFFECTIVE EEC ban on coal imports from South Africa would be a serious setback for the country's growing coal industry at a time when prices are already under pressure.

A ban would also confront the relatively young world market for steam coal, which is used mostly in power stations, with its first major disruption since the political upheaval in Poland five years ago. Some experts believe it could lead to an exodus of markets with South Africa giving up supplies from Europe to the Far East and other producers, especially Australia, Colombia and the US, moving into the European vacuum.

Producers are already suffering indirectly from the collapse in the oil price, which their customers, particularly in the electricity sector, have used as a bargaining lever for cheaper coal.

South Africa is already suffering from the effects of political sanctions on her coal industry. Denmark and France have signalled their intention to cancel purchases of 8m tonnes a year by next year.

Mr Graham Thompson, chief executive of the coal division of Gencor, the second largest

years ago South African coal was about \$2 a tonne cheaper. For the past few months the gap has been between \$8 and \$7 a tonne, or over 20 per cent of the price.

This discount means that

SOUTH AFRICAN COAL EXPORTS IN 1984 (million tonnes)

	Japan	France	Italy	Denmark	Hong Kong	West Germany	Korea	Netherlands	Spain	Belgium	US	Taiwan	Greece	Others	Total
Japan	7.2														
France	6.5														
Italy	5.9														
Denmark	3.1														
Hong Kong	1.8														
West Germany	1.8														
Korea	1.6														
Netherlands	1.3														
Spain	1.3														
Belgium	1.1														
US	0.6														
Taiwan	0.5														
Greece	0.2														
Others	0.2														
Total	34.9														

Source: Max Pollack and Freudenthal

there is effectively a two-tier steam coal market, consisting of South African coal on the one hand, and coal from politically more acceptable suppliers on the other.

Mr Hill believes these discounts could widen. However,

with the depreciating rand boosting profits in domestic terms, there is ample scope for discounting, he says.

Max Pollack forecasts that South African coal exports will grow far more slowly than the past, and more slowly than the world market. However, expanding at 4 per cent a year it will still reach 75m tonnes by the year 2000 against 44m last year. At the same time the world market is forecast to grow from 116m tonnes to 254m tonnes.

Last year two-thirds of South Africa's exports went to Western Europe amounting to one-third of the Continent's steam coal imports. However, while sales to Europe have been static in recent years, shipments to the Far East have nearly doubled from 6.5m tonnes in 1981.

The international trade in steam-coal developed rapidly under the impact of the oil price shocks of the 1970s which made oil too expensive to burn in power stations.

However, the amount of coal trade internationally is still only 3 per cent of world production, and apart from South Africa and Australia, most of the other big producers are dependent mainly on their home markets.

LONDON MARKETS

THE COFFEE market began the week with a firmer tone following last week's sharp decline. But the rise, which lifted the September futures position by £22.50 to £1,707 a tonne, was not due to any fresh bullish news, dealers said. Early gains were lost at one point, and new 8-month lows were tested, after AccuWeather said there was no danger of frost hitting the next day morning, left Opec no nearer to reaching the united front needed if it is to significantly limit oil prices. Prices drifted lower in mixed trade, commission house and speculative selling but recovered some lost ground on short-covering towards the close.

The market remains fundamentally bearish with abundant stock levels. Coffee futures ended but finished off the day's lows. There was good trade house buying at the opening but the market then drifted quietly down in the absence of any news to support it. Much of the day's activity was in switches, mainly basic July/September and January/March. With Brazil and Colombia having declared their pricing policies last week the industry is in better position to formulate new purchasing plans and some offtake may result.

INDICES

REUTERS

June 27, June 20 '86/87 100-Year Ago

1462.5 1458.2 1786.0 1769.3
(Base: September 1953 = 100)

DOW JONES

Dow Jones 27 June Month Year
Jones 27 86 ago ago

Spot: 187.81 187.60 — 179.51
Fut.: 112.89 112.62 — 113.00
(Base: December 31 1921=100)

MAIN PRICE CHANGES

In tonnes unless otherwise stated.

June 30 + or Month Ago
1987 — ago

Metals

Aluminum: 101.25/105.10

Free Market: 101.25/105.10

Copper Br Grade: 919.5 916.5

Gold: 150.0 149.5

Lead Cash: 230.0 230.5

Lead Std: 230.0 230.5

Metals

Aluminum: 101.25/105.10

Free Market: 101.25/105.10

Gold: 150.0 149.5

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Lead Cash: 230.0 230.5

Lead Std: 230.0 230.5

Metals

Aluminum: 101.25/105.10

Free Market: 101.25/105.10

Gold: 150.0 149.5

Lead Cash: 230.0 230.5

Lead Std: 230.0 230.5

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Free Market: 101.25/105.10

Gold: 150.0 149.5

Lead Cash: 230.0 230.5

Lead Std: 230.0 230.5

Metals

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar loses ground

The dollar fell to its lowest level for six weeks in currency markets yesterday as economic fundamentals helped re-establish a bearish trend. Friday's worse than expected US trade figures provided the initial momentum and when Japanese trade figures showed a record surplus the dollar came on offer.

There seemed to be a good two way business with traders happy to buy in at lower levels. However this was in no way a reflection of underlying support, more an opportunity of taking profits ahead of Friday's US holiday and Japanese elections on Sunday. fears of central bank intervention may have had some influence, although dealers noted that dollar purchases of around \$400m by the Bank of Japan appeared to have little effect. Most of the dollar's fall occurred in Japan with London once again trading within a fairly narrow range.

Comments by Mr Karl Otto Pöhl, president of the West German Bundesbank proved to be something of a two-edged sword, while raising concern about West German inflation, the limited options available to boost West German economic growth, he intimated that progress was being made towards reducing excess money growth. In addition the Bundesbank announced its intention to hold a press conference after Thursday's meeting of the central council. Prospects of a cut in rates

£ IN NEW YORK

June 30	Latest	Prev. close
2 Spec.	£1.6385-1.6406	£1.6384-1.6385
1 month	£1.630-1.6306	£1.630-1.6306
3 months	£1.613-1.6196	£1.613-1.6196
6 months	£1.590-1.599	£1.590-1.599
12 months	£1.565-1.575	£1.565-1.575
Forward premiums and discounts apply to the US dollar		

remained low however, considering the D-marks relatively weak position within the EMS.

The dollar closed at DM 2.015 up from a low of DM 2.1900 but from Friday's close at DM 2.045. Against the yen it fell to Y163.70 from Y165.45 and SFr 1.8075 compared with SFr 1.8075. Elsewhere it eased to FFr 7.02 from FFr 7.03. On Bank of England figures, the dollar's exchange rate index fell from 115.0 to 114.4.

STERLING DOLLAR RANGE against the dollar in 1986 ranged from 1.5776 to 1.61. Major average exchange rate index 1.61.51. Average exchange rate index 1.62.6 against 1.77.4 six months ago.

The dollar fell to a six week low against the yen in Tokyo yesterday despite intervention from the Bank of Japan. The last bought around \$400m, much of it in an attempt to keep the yen from rising too quickly ahead of next weekend's elections. However poor US economic data and expectations of more to come encouraged dollar selling down to a low of Y165.85 and against Y165.85 in New York and Y165.85 on Friday in Tokyo.

THE POUND SPOT—FORWARD AGAINST POUND

June 30	Day's	Closes	One month	%	Three	%	One	Three	%
US	1.5252-1.5255	1.5252-1.5330	0.45-0.46	2.41	1.51-1.5100	2.98			
Canada	2.1225-2.1245	2.1235-2.1250	0.35-0.36	2.74	1.70-1.7050	1.19			
Belgium	3.777-3.805	3.789-3.794	1.15-1.16	3.93	3.55-3.5600	3.63			
Denmark	68.67-69.05	68.67-69.05	0.40-0.41	7.40	6.40-6.4000	1.50			
Ireland	1.1110-1.1175	1.1145-1.1155	1.05-1.06	3.74	3.55-3.5600	1.18			
W. Ger.	3.351-3.38	3.37-3.38	1.15-1.16	5.79	5.75-5.7600	5.11			
Portugal	22.88-23.02	22.88-23.02	0.50-0.51	2.23	2.00-2.0000	2.05			
Spain	7.74-7.74	7.74-7.74	0.20-0.21	2.70	2.50-2.5000	2.50			
Japan	250.75-251.75	250.75-251.75	2.70-2.71	2.74	2.60-2.6000	2.65			
Austria	23.87-23.71	23.87-23.71	1.15-1.16	6.23	5.55-5.5600	5.28			
Switz.	2.42-2.70	2.42-2.70	1.15-1.16	4.90	4.50-4.5000	4.75			

Belgian rate is for convertible francs. Financial franc 61.45-61.55. Six-month forward dollar 2.18-2.19. pm. 12-month 3.98-3.98c. 44.95.

UK and Ireland quoted in US currency. Forward premiums and discounts apply to the US dollar and not to the individual currency.

Belgian rate is for convertible francs. Financial franc 46.30-46.40.

DOLLAR SPOT—FORWARD AGAINST DOLLAR

June 30	Day's	Closes	One month	%	Three	%	One	Three	%
UK	1.5265-1.5268	1.5265-1.5330	0.45-0.46	2.41	1.51-1.5100	2.98			
Canada	2.1225-2.1245	2.1235-2.1250	0.35-0.36	2.74	1.70-1.7050	1.19			
Belgium	3.777-3.805	3.789-3.794	1.15-1.16	3.93	3.55-3.5600	3.63			
Denmark	68.67-69.05	68.67-69.05	0.40-0.41	7.40	6.40-6.4000	1.50			
Ireland	1.1110-1.1175	1.1145-1.1155	1.05-1.06	3.74	3.55-3.5600	1.18			
W. Ger.	3.351-3.38	3.37-3.38	1.15-1.16	5.79	5.75-5.7600	5.11			
Portugal	22.88-23.02	22.88-23.02	0.50-0.51	2.23	2.00-2.0000	2.05			
Spain	7.74-7.74	7.74-7.74	0.20-0.21	2.70	2.50-2.5000	2.50			
Japan	250.75-251.75	250.75-251.75	2.70-2.71	2.74	2.60-2.6000	2.65			
Austria	23.87-23.71	23.87-23.71	1.15-1.16	6.23	5.55-5.5600	5.28			
Switz.	2.42-2.70	2.42-2.70	1.15-1.16	4.90	4.50-4.5000	4.75			

UK and Ireland quoted in US currency. Forward premiums and discounts apply to the US dollar and not to the individual currency.

Belgian rate is for convertible francs. Financial franc 46.30-46.40.

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Forward premiums and discounts apply to the US dollar

FINANCIAL FUTURES
Lack of factors

with DM 3.3725. It rose against the Swiss franc to SFr 2.7525 from SFr 2.7050 and FFr 10.7575 from 10.7525. Against the yen it fell to Y163.70 from Y165.45 and SFr 1.8075 compared with SFr 1.8075. Elsewhere it eased to FFr 7.02 from FFr 7.03. On Bank of England figures, the dollar's exchange rate index fell from 115.0 to 114.4.

The D-mark was firmer against the dollar in Frankfurt yesterday in rather quiet trading.

Comments by Mr Karl Otto Pöhl, president of the Bundesbank

hunting that German rates

were unlikely to fall in the near term appeared to have little initial effect. Dollar sentiment remained soft and it eased to DM 2.1955 down from DM 2.2090.

Earlier in the day it had been fixed at DM 2.1988.

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ENGINEERING—Continued

LONDON SHARE SERVICE

BRITISH FUNDS

High	Low	Stock	Price	+	%	Div.	Yield	Ex-D.	Ex-R.	1986	High	Low	Stock	Price	+	%	Div.	Yield	Ex-D.	Ex-R.
<i>"Shorts" (Lives up to Five Years)</i>																				
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	111	109	109	109	109	109	109	109	109	109
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	112	110	110	110	110	110	110	110	110	110
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	113	111	111	111	111	111	111	111	111	111
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	114	112	112	112	112	112	112	112	112	112
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	115	113	113	113	113	113	113	113	113	113
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	116	114	114	114	114	114	114	114	114	114
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	117	115	115	115	115	115	115	115	115	115
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	118	116	116	116	116	116	116	116	116	116
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	119	117	117	117	117	117	117	117	117	117
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	120	118	118	118	118	118	118	118	118	118
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	121	119	119	119	119	119	119	119	119	119
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	122	120	120	120	120	120	120	120	120	120
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	123	121	121	121	121	121	121	121	121	121
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	124	122	122	122	122	122	122	122	122	122
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	125	123	123	123	123	123	123	123	123	123
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	126	124	124	124	124	124	124	124	124	124
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	127	125	125	125	125	125	125	125	125	125
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	128	126	126	126	126	126	126	126	126	126
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	129	127	127	127	127	127	127	127	127	127
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	130	128	128	128	128	128	128	128	128	128
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	131	129	129	129	129	129	129	129	129	129
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	132	130	130	130	130	130	130	130	130	130
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	133	131	131	131	131	131	131	131	131	131
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	134	132	132	132	132	132	132	132	132	132
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	135	133	133	133	133	133	133	133	133	133
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	136	134	134	134	134	134	134	134	134	134
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	137	135	135	135	135	135	135	135	135	135
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	138	136	136	136	136	136	136	136	136	136
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	139	137	137	137	137	137	137	137	137	137
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	140	138	138	138	138	138	138	138	138	138
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	141	139	139	139	139	139	139	139	139	139
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	142	140	140	140	140	140	140	140	140	140
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	143	141	141	141	141	141	141	141	141	141
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	144	142	142	142	142	142	142	142	142	142
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	145	143	143	143	143	143	143	143	143	143
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	146	144	144	144	144	144	144	144	144	144
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	147	145	145	145	145	145	145	145	145	145
105	102	102	102	102	0	1.00	1.00	1.00	1.00	1.00	148	146	146	146	146	146	146	146	146	146
102	100	100	100	100	0	1.00	1.00	1.00	1.00	1.00	149	147	147	147	147	147	147	147	147	147
105	102	102	102	102	0	1.00	1.00	1.00</												

LONDON STOCK EXCHANGE

Account Dealing Dates
Option
First Dealing - Last Account
Dealing Date - Dealing Day
... to 15 June 26 June 27 July 7
June 30 July 10 July 11 July 21
July 14 July 21 July 25 Aug 4
* "New-time" dealings may take
place from 8.30 am two business days
earlier.

Leading shares edged forward slowly on the opening session of a new trading Account in London yesterday. Turnover remained moderate with situation stocks and shares recommended in the weekend Press columns claiming the most attention. Marks & Spencer favourites benefited from early confirmation of last week's reports that Gratian was to merge with Next. A scheme has been agreed whereby Next is offering share exchange terms, or a cash alternative, for Gratian. The new shares will close at 79 up to 52p, while Next fell 16 to 22p.

The lack of any apparent selling activity was an underpinning influence for blue chip issues, which gained little help from Wall Street's continued buoyancy. Cash funds appeared to be more adequate but institutional operators again maintained a more selective approach to investment. Some 14m nil-paid shares of NatWest resulting from the recent rights issue were easily placed at an average new price of 300p.

Private client business was also light as the tide improved and the FT indices progressed throughout the session to close at the best. The FT Ordinary share settled 12.7 up at 1,367.1 and the FTSE 100 share ended 10.7 higher at 1,364.8. From midday onwards, trading was said to be particularly thin, although the pace of the advance quickened noticeably.

Growing US confidence about a cut shortly in the Federal Reserve Board's discount rate failed to cheer London money markets. Afternoon trading was warning from the Bank of England on UK interest rates. The usual inconclusive outcome of the meeting of Opec producers was another non-event.

Trading strengthened further as the dollar took a fresh dip. Gold, silver and platinum were not impressed. Worries over the authorities' apparent haste to fund the £250m of stock issued late on Friday raised the total to over £1bn in eight days - determined partly by the prospect of base metal recoveries for longer than recently envisaged. Another damper and in an overstocked market longer maturities fell a point. The shorts sustained losses ranging to 10 but index-linked steadied after Friday's marked decline.

Mercury Int'l. rise

A satisfactory set of interim results from Mercury International, which moved ahead strongly to a net 38 up at 350p. Kleinwort Benson rose 30 to 345p in sympathy, while Hambros advanced 20 to 245p. Joseph Leopold was 20 higher at 520p following the annual results, while Marks & Spencer gained 15p awaiting today's preliminary figures. Elsewhere in the Banking sector, First National Finance hardened 3 to 205p following the

	FINANCIAL TIMES STOCK INDICES											
	June 30	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17
Government Securities	90.34	90.34	90.34	90.34	90.34	90.34	90.34	90.34	90.34	90.34	90.34	90.34
Fixed Interest	96.71	96.55	96.32	96.49	96.55	96.57	96.57	96.57	96.57	96.57	96.57	96.57
Ordinary	1367.1	1354.4	1351.1	1348.8	1339.9	1325.5	1321.1	1318.7	1316.3	1313.9	1311.5	1309.1
Gold Mines	202.91	198.5	202.1	198.5	203.7	202.8	202.8	202.8	202.8	202.8	202.8	202.8
Ord. Div. Yield	4.04	4.06	4.05	4.11	4.12	4.07	4.07	4.07	4.07	4.07	4.07	4.07
Ordinary 7.6% Gilt	9.49	9.77	9.79	9.85	9.89	12.29	12.31	12.31	12.31	12.31	12.31	12.31
P/E Ratio (Ex 1)	12.25	12.46	12.65	12.85	12.85	12.85	12.85	12.85	12.85	12.85	12.85	12.85
Total Returns (Ex 1)	23.41	26.20	25.20	24.56	24.57	22.90	22.90	22.90	22.90	22.90	22.90	22.90
Equity Turnover	5.58	6.65	6.38	5.93	4.70	2.80	2.80	2.80	2.80	2.80	2.80	2.80
Equity Turnover	26.54	26.54	26.54	26.54	26.54	26.54	26.54	26.54	26.54	26.54	26.54	26.54
Shares Traded (m)	253.3	270.4	222.4	211.6	184.1	184.1	184.1	184.1	184.1	184.1	184.1	184.1
▼ Opening	10 a.m.	11 a.m.	12 p.m.	1 p.m.	2 p.m.	3 p.m.	4 p.m.					
	1356.3	1356.9	1356.8	1359.0	1359.4	1360.8	1362.3					
Day's High 1357.1 Day's Low 1353.7 Gilt. Div. 20.5% Gilt. Min. 1249.5 SE Activity 1974 1412-1212	Gilt. Min. 1249.5 SE Activity 1974 1412-1212											
LONDON REPORT AND LATEST SHARE INDEXES TEL. 01-345 8026												

	S.E. ACTIVITY											
	Indices	June 27	June 26									
SE Edged Bargains	117.3	116.0										
SE Equity Value	1347.5	1347.5										
5-Day Average	12.50	12.50										
SE Edged Bargains	117.3	116.0										
SE Equity Value	1347.5	1347.5										
▼ Opening	10 a.m.	11 a.m.	12 p.m.	1 p.m.	2 p.m.	3 p.m.	4 p.m.					
	1356.3	1356.9	1356.8	1359.0	1359.4	1360.8	1362.3					
Day's High 1357.1 Day's Low 1353.7 Gilt. Div. 20.5% Gilt. Min. 1249.5 SE Activity 1974 1412-1212	Gilt. Min. 1249.5 SE Activity 1974 1412-1212											
LONDON REPORT AND LATEST SHARE INDEXES TEL. 01-345 8026												

Slow early advance gains momentum and equities close at day's best

interim statement, while Combi Lease Finance gained 10 to 135p in reply to Press comment. The major clearers made modest progress in light trading, but NatWest settled a shade cheaper at 515p as the rump of the rights issue was placed yesterday.

Composite Insurances moved higher under the lead of General, which rose 10 to 545p. BRE 17 to 92p. Life Issues made progress helped by favourable comment. Abbey Life, rising 4 to 156p and Legal and General 6 to 276p.

Compression presses manufacturer Bipep made a quiet debut in the United Securities Market, the shares opening at 38p and closing 30p up to 41p. Stockbroking and financial services company Heron Clarkson was introduced to the market yesterday and the shares advanced from an opening level of 95p to 98p before the close of 97p.

Leading Buildings made steady progress and closed on a distinctly firm note. Rises of 10 were common to Taylor Woodrow, 33p, and BPE Industries, 25p, while similar gains encompassed Blue Circle, 14.5p, and Balfour Beatty, 12.7p.

Leading Buildings also favoured George Wimpey, which moved up 8 to 210p and Bellway, finally to 98p. Elsewhere, Manders attracted renewed speculative buying interest and gained 11 to 30p, while Staines advanced, still trading at 10p. Marks & Spencer, still awaiting the outcome of a long-term lease with an unnamed private concern, put on 7 to 75p.

The return to profitability boosted Wiggins 12 to 35p, while demand in a restricted market lifted Sheffield Steel 6 to 26p. Travis Perkins found support at 418p, while Trasthouse Forte, advanced 2 to 210p following the expected profit-taking left the close only a couple of pence dearer on balance at 170p. Barker and Dohson gained 13 to 172p following speculative demand, while Cheshire Wheatsheaf gained 22 to 201p. Ropes and Haws rose 6 to 205p for a two-day gain of 16 to 202p. RSC closed 24 to the good at 52p following the company's confidence expressed at the annual meeting.

Western Motor, still eagerly anticipating the property review, improved 13 to 238p with the "A" shares up at 185p.

Private clients' demand for gold and silver continued to rise, although the pace of the advance quickened noticeably.

Growing US confidence about a cut shortly in the Federal Reserve Board's discount rate failed to cheer London money markets. Afternoon trading was warning from the Bank of England on UK interest rates.

The usual inconclusive outcome of the meeting of Opec producers was another non-event.

Trading strengthened further as the dollar took a fresh dip. Gold, silver and platinum were not impressed. Worries over the authorities' apparent haste to fund the £250m of stock issued late on Friday raised the total to over £1bn in eight days - determined partly by the prospect of base metal recoveries for longer than recently envisaged.

Another damper and in an overstocked market longer maturities fell a point. The shorts sustained losses ranging to 10 but index-linked steadied after Friday's marked decline.

Mail-orders buoyant

Proceedings among Stores again centred on Mail-order houses. Gratian up 52 last week amid often sizeable speculative buying - spurred another 78 to 350p following the agreed deal with Marks & Spencer. Marks & Spencer gained 15 to 260p, after 30p at 245p.

Sympathetic response was evident in Freemans, 43p, and Empire, 210p, up 20 and 8 respectively, while other related counters to improve included N. British, 14.5p, and Marks & Spencer, 14.5p.

Elsewhere, interest was generally at a low ebb, although dealers reported a firmer tone after-hours. Burton put on 8 to 23p, while Sears revived and

hardened 4 to 128p. Marks and Spencer closed 6 higher at 203p. In contrast, Woolworth fell 56 to 65p reflecting widespread views that the welcome offer from Dixons will prove to be unsuccessful. Dixons eased a 10p gain to 330p, while George Wimpey, which moved up 8 to 210p and Bellway, finally to 98p. Elsewhere, Manders attracted renewed speculative buying interest and gained 11 to 30p, while Staines advanced, still trading at 10p. Marks & Spencer, still awaiting the outcome of a long-term lease with an unnamed private concern, put on 7 to 75p.

The return to profitability boosted Wiggins 12 to 35p, while demand in a restricted market lifted Sheffield Steel 6 to 26p. Ropes and Haws rose 6 to 205p for a two-day gain of 16 to 202p. RSC closed 24 to the good at 52p following the company's confidence expressed at the annual meeting.

Western Motor, still eagerly anticipating the property review, improved 13 to 238p with the "A" shares up at 185p.

Private clients' demand for gold and silver continued to rise, although the pace of the advance quickened noticeably.

Growing US confidence about a cut shortly in the Federal Reserve Board's discount rate failed to cheer London money markets. Afternoon trading was warning from the Bank of England on UK interest rates.

The usual inconclusive outcome of the meeting of Opec producers was another non-event.

Trading strengthened further as the dollar took a fresh dip. Gold, silver and platinum were not impressed. Worries over the authorities' apparent haste to fund the £250m of stock issued late on Friday raised the total to over £1bn in eight days - determined partly by the prospect of base metal recoveries for longer than recently envisaged.

Another damper and in an overstocked market longer maturities fell a point. The shorts sustained losses ranging to 10 but index-linked steadied after Friday's marked decline.

Mercury Int'l. rise

A satisfactory set of interim results from Mercury International, which moved ahead strongly to a net 38 up at 350p. Kleinwort Benson rose 30 to 345p in sympathy, while Hambros advanced 20 to 245p. Joseph Leopold was 20 higher at 520p following the annual results, while Marks & Spencer gained 15 to 260p, after 30p at 245p.

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FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Speculation on rates spurs rally

THE BELIEF that the Federal Reserve will cut the discount rate soon ahead of any interest rate moves by Japan or West Germany triggered a rally on Wall Street yesterday, writes Paul Hannon in New York.

At 3pm the Dow Jones industrial average was up 10.55 at 1,895.81.

Yesterday was the first time that the Dow had been quoted above the 1,800 level. The previous record close of 1,885.90 was established on June 6.

The takeover arena, which accounted for much of the market's activity last week, continued to attract investor attention.

Panhandle Eastern, busy in late trading on Friday, opened with a gain of \$1/4 to \$49 1/4 after the board revealed a \$50 per share takeover offer from Star Partners. Panhandle later reduced that gain to \$4 1/4 very heavy trading.

Loral, a defence contractor, advanced a further \$1 1/4 to \$44 1/4 after last week's offer to acquire Sanders Associates for \$44 per share. Sanders, rejecting the bid as inadequate and laying the ground-

work for a bidding war, rose \$1 to \$50.

Other features in the defence technology sector included Boeing's \$14 gain to \$63 1/4, partly attributed to the aerospace group's sale of 7 more 737-300s to USAir, and Raytheon's \$1 1/4 advance to \$63. Northrop picked up \$1 to \$49.

Among leading blue chips, IBM firms \$1 to \$147 after an early loss of \$1/4, while General Motors at \$77 1/2 was \$1 higher. Philip Morris added \$1 to \$75 1/4.

In the drugs sector, solid gains were seen as Merck put on \$5 to \$104, while Upjohn at \$92 1/2 was \$1 1/4 stronger. Eli Lilly managed a \$1 advance to \$80 1/4, while Syntex traded \$1 1/4 up at \$72 1/2.

Cils were uneasy amid reports that the latest Opec meeting had failed to formulate a price stabilising strategy, which, according to some analysts, could lead to another sharp fall in crude oil prices later this year.

Amoco retreated \$1 to \$61 1/4 and Chevron lost \$1 1/4 to \$38. Atlantic Richfield slipped \$1 to \$52 1/4 while Exxon edged \$1 lower to \$60 1/4.

The prospects of a cut in the discount rate had a dampening effect on bank issues. BankAmerica gave up \$1 to \$15 in thin volume, while Chase Manhattan lost \$1 to \$44 1/4.

Data General traded \$1 higher at \$34 1/4 as the group revealed plans for further job cuts in its global restructuring. Scott Paper, the tissue and paper towel maker, held unchanged at \$59 after an early loss of \$1/4, while Hammermill Paper reversed an early drop of \$1/4.

to trade unchanged at \$42 after forecasting strong results for the year.

On the American Stock Exchange, Wickes was actively traded \$1 higher to \$6 1/2 while Lorimar Telepictures dipped \$1 to \$31 1/4.

Bonds firmed on the prospects of a discount rate cut with gains of 1/4 to 1/2 in US Treasuries.

A firmer federal funds rate of 7% per cent was partly attributed to end-of-quarter pressure and the settlement of \$9.75bn of two-year Treasury notes sold on June 18 and \$1.25bn of four-year notes sold on June 24.

The Treasury's bellwether 7% per cent long bond traded 1/2 higher at 99 1/2, while the 7% of 1996 rose 1/2 to 100 1/2.

The three-month Treasury bill shed 2 basis points to 9.55 per cent, while the six-month issue fell 8 basis points to 9.56 per cent. At 6.04 per cent the one-year Treasury bill was three basis points lower.

LONDON

Slow start to new account

LEADING shares edged forward slowly on the opening session of a new trading account in London.

Many current takeover favourites benefited from early confirmation of last week's reports that Grattan, up 76p at 532p, was to merge with Next, down 10p at 252p.

The FT Ordinary index settled 12.7 higher at 1,367.1 and the FT-SE 100 index ended 10.7 firmer at 1,649.8.

The prospect of base rates remaining high for longer than recently envisaged proved a dampener to Government stocks and in an overstocked market, longer maturities fell a point. The shorts sustained losses ranging to 1/4 but index-linked steadied after Friday's marked decline.

Chief price changes, Page 33; Details, Page 32; Share information service, Pages 30-31

HONG KONG

A LATE WAVE of institutional selling, particularly by large European fund management houses, depressed the Hong Kong market and left the Hang Seng index down 11.87 at 1,739.11.

Some of the greatest weakness was seen in the property sector. Cheung Kong dropped 20 cents to HK\$20.40, Hongkong Land 5 cents to HK\$5.65 and Sun Hung Kai Properties 10 cents to HK\$12.20.

Ka Wah Bank shed 90 cents to HK\$3.90 having traded between HK\$3.50 and HK\$4.80. The wide spread was attributed to a lack of shares in the market. Only 5 per cent of the bank's stock is in public hands compared with about 20 per cent for most other listed companies.

Trading was a thin HK\$239m, compared with Friday's HK\$338m as the holiday season began to take its toll.

AUSTRALIA

CONTINUING nervousness over the outlook for the economy and the local currency left Sydney easier on the final day of the financial year with the All Ordinaries index down 4.2 at 1,179.3.

CSL put on 15 cents to AS\$3.40 with a hefty 12.2m shares traded. The activity was said to be the aftermath of a raid late on Friday by a Sydney broker who bought 10m shares off-market in Melbourne.

Mining stocks continued their slide amid speculation that a tax on gold mining might still be introduced and on market reports that Elders Resources planned to sell its 15 per cent stake in Kidston for about AS\$12m. Kidston earned 24 cents to AS6 and Elders Resources was 6 cents lower at 88 cents.

SINGAPORE

A ROUND of profit-taking and the absence of fresh factors to stimulate demand left Singapore lower with the Straits Times industrial index down 11.12 at 741.22.

Some Central Provident Fund investors were also unwilling to take delivery of stocks and were selling holdings.

United Industries, which has made a takeover bid for Intraco was the most actively traded stock on 1.11m shares. It closed unchanged at \$S3.10 while Intraco shed 3 cents to \$S1.97.

SOUTH AFRICA

GOLD SHARES were mostly firmer in moderate Johannesburg trading, in line with a firmer bullion price, but there were some distortions as a result of shares trading ex-dividend.

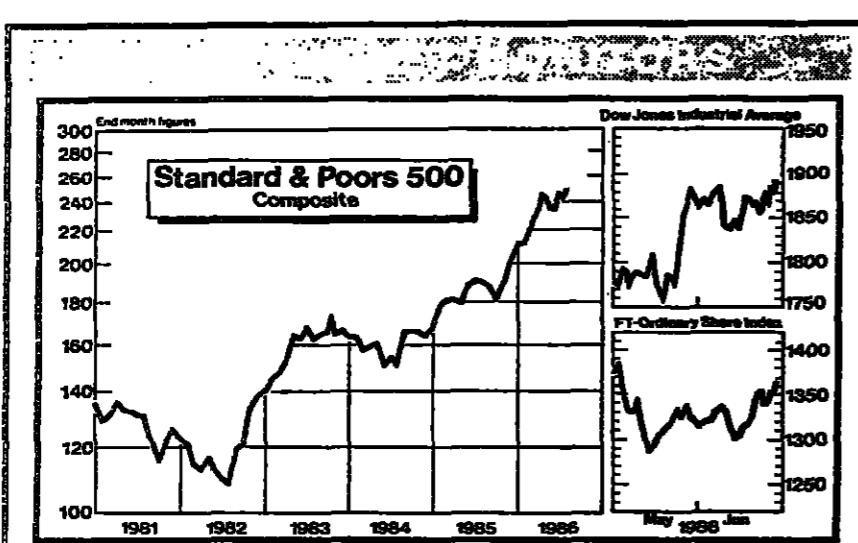
Vaal Reefs put on R7 to R232 and Elandsrand added 75 cents to R21 but Harties fell 80 cents to R13 ex-dividend.

Other mining stocks followed the trend with De Beers up 30 cents at R27.70 and Rustenburg Platinum 75 cents at R37.25.

CANADA

A BROADLY-BASED advance was seen in Toronto in moderate trading.

Among actively traded industrials, Pagurian put on CS\$1/4 to CS1 1/4, Canadian Pacific CS\$1/4 to CS1 1/4, while among oils, Imperial Oil rose CS\$1/4 to CS38 1/4 and Total Petroleum North America gained CS\$1/4 to CS27 1/4. In the opposite direction, Dome shed 5 cents to CS1.17.



STOCK MARKET INDICES					
New York					
DJ Industrials	June 30	Previous	Year ago		
1,805.81	1,805.25	1,303.46			
DJ Transport	7,252	7,775.50	6,943.03		
DJ Utilities	199.99	198.78	164.85		
S&P Composite	251.79	249.60	191.85		
London					
FT Ord	1,367.1	1,354.4	962.5		
FT-SE 100	1,649.8	1,630.1	1,234.9		
FT-A All-share	n/a	808.78	612.99		
FT-500	n/a	891.07	668.86		
FT Gold mines	202.5	198.5	420.8		
FT-A Long gilt	n/a	9.34	n/a		
Tokyo					
Nikkei	17,654.19	17,500.43	12,882.0		
Tokyo SE	1,359.24	1,350.14	1,026.41		
Australia					
All Ord.	1,179.8	1,183.6	860.8		
Metals & Mins.	496.6	504.8	502.0		
Austria					
Credit Aktien	n/a	117.29	103.15		
Belgium					
Belgian SE	3,675.88	3,680.92	2,314.71		
Canada					
Toronto	2,101.2*	2,098.52	1,888		
Metals & Mins.	3,081.8*	3,070.20	2,712.5		
Denmark					
SE	215.67	215.02	197.87		
France					
CAC Gen	355.50	355.10	225.7		
Ind Tendance	135.10	133.40	82.2		
West Germany					
F42-Athen	639.08	645.34	482.90		
Commerzbank	1,929.60	1,951.6	1,425.5		
Hong Kong					
Hang Seng	1,739.11	1,750.98	1,570.61		
Italy					
Banca Comm.	625.75	665.40	332.64		
Netherlands					
APU-CBS Gen	293.40	291.5	213.6		
APU-CBS Ind	285.90	287.0	178.0		
Norway					
Oslo SE	360.45	353.30	326.55		
Singapore					
Straits Times	741.22	752.34	782.69		
South Africa					
JSE Golds	-	1,236.3	985.4		
JSE Industrials	-	1,175.0	950.2		
Spain					
Madrid SE	172.11	173.22	78.55		
Sweden					
J & P	2,412.11	2,436.85	1,333.96		
Switzerland					
Swiss Bank Ind	561.40	562.7	426.3		
World					
June 30	325.6	325.2	215.4		
Commodities					
London	June 30	Prev			
Silver (spot fixing)	329.40p	331.45p			
Copper (cash)	£915.50	£914.50			
Coffee (September)	£1,707.00	£1,684.50			
Oil (Brent blend)	£11.20	£11.60			
Gold (per ounce)					
London	June 30	Prev			
Zurich	£347.55	£344.65			
Paris (Euro)	£345.56	£344.29			
Luxembourg	£346.00	£343.80			
New York (Aug)	£347.70	£346.90			

